

**INSTITUTE OF LOCAL GOVERNMENT STUDIES** Building Capacity for Local Governance

# 2023 LOCAL GOVERNANCE INDEX (LOGIN)

RESIDENTS' ASSESSMENT OF THEIR LOCAL GOVERNMENT AUTHORITIES IN GHANA

77

# **DECEMBER 2023**

47.7	51.1	58.7	86.2	55.6	62.7
47.5					62.5
47.5	51.0	58.6	77.5	55.5	62.5
47.4	51.0	58.5	74.1	55.4	62.2
47.3	50.7	58.3	73.0	55.1	62.0
47.3	50.5	58.2	72.0	55.0	61.7
47.2	50.3	58.1	69.0	54.8	61.2
46.9	50.0	58.1	68.5	54.4	61.2
46.6	2023 LOC	CAL GO	VERNAM	NCE IND	<b>EX</b> 61.1

# 2023 LOCAL GOVERNANCE INDEX (LOGIN)

# RESIDENTS' ASSESSMENT OF THEIR LOCAL GOVERNMENT AUTHORITIES IN GHANA

46.0					60.5
45.9	49.1	57.2	65.6	53.7	60.5
45.6	48.9	56.8	65.0	53.6	60.4
45.1	48.8	56.6	63.9	53.5	59.8
44.7					59.6
44.5	48.5	56.4	63.5	53.2	59.1
44.2					58.9
		DECEN	<b>IBER 2023</b>		
43.2					58.8
42.9					55.7
42.5					55.7



# THE INSTITUTE OF LOCAL GOVERNMENT STUDIES (ILGS)

The Institute of Local Government Studies (ILGS) is a public management development and training institution established in 2003 by an Act of Parliament (Act 647) to build capacity for effective local governance through education and training, research, consultancy and advisory services. ILGS was commissioned in 1999 as a project of the then, Ministry of Local Government and Rural Development (MLGRD) under an initiative of the Government of Ghana with support from the World Bank and the Netherlands Government to build the capacity of local governments in Ghana. ILGS contributes to promoting accountable, transparent and responsive governance at both local and national levels.

# (c) 2024

This report was produced by ILGS in collaboration with the State Secretariat for Economic Affairs (SECO) of Switzerland.

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LIST OF TABLES	iv
LIST OF FIGURES	iv
ACRONYMS	v
ACKNOWLEDGEMENTS	vi
EXECUTIVE SUMMARY	vii
1.0 INTRODUCTION	1
1.1 Background	
1.2 Local Governance Index (LOGIN)	2 5
1.3 Objectives of the LOGIN	5
<b>1.4</b> Organisation of the Report	0
2.0 STUDY APPROACH, DATA COLLECTION AND ANALYSIS	
2.1 The Assessment Approach	0
2.2 Sample Selection	8
2.3 Data Collection Methods	8
2.4 Analysis of Data Collected and Presentation	10
2.5 Limitations of the Assessment	10 11
3.0 STUDY FINDINGS	
3.1 Local Governance Index at the National & Regional Level	10
3.1.1 National Aggregate Score of Local Governance Index	13
3.1.2 Regional Aggregate Score for all Local Governance Performance Areas	13
3.1.3 Ranking of Region in the Seven Local Governance Performance Areas	16
3.2 Analysis of Local Governance Index and Ranking of Districts	18
3.2.1 Overall Score and Ranking of the Districts	23
3.2.2 Ranking of Districts on the Basis of their Quality of Administrative Services	23
3.2.3 Ranking of Districts on the Basis of the Quality of MMDCE Leadership	32
3.2.4 Ranking of Districts on the Basis of the Quality of Assembly Members (Representative Leadership)	40
3.2.5 Ranking of Districts on the Basis of the Quality of Professionalism Exhibited by Assembly Staff	48
3.2.6 Ranking of Districts on the Basis of the Quality of Social Services Provision	56
3.2.7Ranking of Districts on the Basis of the Quality of Opportunities for Residents' Participation in Decision Making	64
3.2.8 Ranking of District on the Basis of the Quality of Opportunities Provided for Local Economic	72
Development	80
4.0 CONCLUSIONS AND IMPLICATIONS FOR POLICY AND PRACTICE	
4.1 Conclusions	_
4.2 Implications	89 89
ANNEXES 1: ASSESSMENT INDICATORS	90



Table 1: Stratified Sample Size	9
Table 2: Actual Respondents	11
Table 3: Performance Ranking Grade	11
Table 4: Aggregate National Ranking of Local Governance Indicators	14
Table 5: Regional Ranking of Thematic Areas	18
Table 6: MMDAs Overall Ranking in the Quality of Local Governance	24
Table 7: Ranking of Districts by Aggregate Score on Quality of Administrative Services	32
Table 8 : Ranking of Districts based on MMDCE Leadership	40
Table 9: Ranking of Districts on Percentage Score on the Quality of Representative Leadership by	
Assembly Members	48
Table 10 : Ranking of Districts based on the Quality of Professionalism exhibited by Assembly Staff	56
Table 11 : Ranking of Districts by Aggregate of Quality of Social Service Provision	64
Table 12 : Ranking of Districts on the basis of the Quality of Opportunities for Residents' Participation in	
Decision Making	72
Table 13 : Ranking of Districts on the basis of the Quality of Opportunities provided for LED	80



Figure 1 : Local Governance Index : Nationwide	13
Figure 2: Regional Ranking of Aggregate Score of the Seven Thematic Areas	17
Figure 3: Quality of Administrative Services Delivered by the LGs	19
Figure 4 : Quality of MMDCE Leadership	19
Figure 5: Quality of Representative Leadership by Assembly Members	20
Figure 6: Quality of Professionalism by Assembly Staff	20
Figure 7: Quality of Social Services Provision	21
Figure 8 : Quality of Opportunities provided for Residents' Participation	21
Figure 9: Opportunities for Economic Investment and Local Employment	22
Figure 10 : Local Governance Index : Resident's Assessment of the Overall Quality of their LGs	31
Figure 11 : Residents' Assessment of the Quality of Administrative Services Delivered by their LGs	39
Figure 12 : Residents' Assessment of the Quality of Leadership exhibited by their MMDCEs	47
Figure 13 : Residents' Assessment of the Quality of Representative Leadership exhibited by	
their Assembly Members	55
Figure 14 : Residents' Assessment of the Quality of Professionalism exhibited by their LG Staff	63
Figure 15 : Residents' Assessment of the Quality of Social Services provided by their LGs	71
Figure 16 : Residents' Assessment of the Quality of Opportunities provided by the LGs for	
their Participation in Decision-Making	79
Figure 17 : Residents' Assessment of the Quality of Opportunities provided by their LGs for LED	87



# ACRONYMS

CGCentral GovernmentCGGIChandler Good Government IndexClsCompliance IndicatorsCSOsCivil Society OrganisationsDACFDistrict Assembly Common FundDCEDistrict Chief ExecutiveDDFDistrict Development FacilityDLTDistrict League TableDPATDistrict Assembly Performance Assessment ToolFBOsFaith-Based OrganisationsILGSInstitute of Local Government StudiesKPAsKey Performance AreasLGPAsLocal Government Service Performance EvaluationLILegislative InstrumentLOGINLocal Government, Decentralisation and Rural DevelopmentMIDAsMetropolitan, Municipal and District AssembliesMMDAsMetropolitan, Municipal and District Chief ExecutivesNPMNew Public ManagementOHLGSOffice of the Head of the Local Government ServicePCsPerformance Contracts	BTI	Bertelsmann Transformation Index
CGGIChandler Good Government IndexClsCompliance IndicatorsCSOsCivil Society OrganisationsDACFDistrict Assembly Common FundDCEDistrict Chief ExecutiveDDFDistrict Development FacilityDLTDistrict League TableDPATDistrict Assembly Performance Assessment ToolFBOsFaith-Based OrganisationsILGSInstitute of Local Government StudiesKPAsKey Performance AreasLGSPELocal GovernmentsLGSPELocal Government Service Performance EvaluationLILegislative InstrumentLOGINLocal Government, Decentralisation and Rural DevelopmentMIDAsMetropolitan, Municipal and District Chief ExecutivesNPMNew Public ManagementOHLGSOffice of the Head of the Local Government ServicePCsPerformance Contracts	CBOs	Community-Based Organisations
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CSOsCivit Society OrganisationsDACFDistrict Assembly Common FundDCEDistrict Chief ExecutiveDDFDistrict Development FacilityDLTDistrict League TableDPATDistrict Assembly Performance Assessment ToolFBOsFaith-Based OrganisationsILGSInstitute of Local Government StudiesKPAsKey Performance AreasLGPAsLocal Government StudiesLGSELocal Government Service Performance EvaluationLILegislative InstrumentLOGINLocal Government, Decentralisation and Rural DevelopmentMMDAsMetropolitan, Municipal and District AssembliesMMDCEsMetropolitan, Municipal and District Chief ExecutivesNPMNew Public ManagementOHLGSOffice of the Head of the Local Government ServicePCsPerformance Contracts	CGGI	Chandler Good Government Index
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DPATDistrict Assembly Performance Assessment ToolFBOsFaith-Based OrganisationsILGSInstitute of Local Government StudiesKPAsKey Performance AreasLGPAsLocal Governance Performance AreasLGSLocal GovernmentsLGSPELocal Government Service Performance EvaluationLILegislative InstrumentLOGINLocal Governance IndexMLGDRDMinistry of Local Government, Decentralisation and Rural DevelopmentMMDAsMetropolitan, Municipal and District Chief ExecutivesNPMNew Public ManagementOHLGSOffice of the Head of the Local Government ServicePCsPerformance Contracts	DDF	District Development Facility
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MMDCEsMetropolitan, Municipal and District Chief ExecutivesNPMNew Public ManagementOHLGSOffice of the Head of the Local Government ServicePCsPerformance Contracts	MLGDRD	Ministry of Local Government, Decentralisation and Rural Development
NPMNew Public ManagementOHLGSOffice of the Head of the Local Government ServicePCsPerformance Contracts	MMDAs	Metropolitan, Municipal and District Assemblies
OHLGS       Office of the Head of the Local Government Service         PCs       Performance Contracts	MMDCEs	Metropolitan, Municipal and District Chief Executives
PCs Performance Contracts	NPM	New Public Management
	OHLGS	Office of the Head of the Local Government Service
	PCs	Performance Contracts
PIs Performance Indicators	Pls	Performance Indicators
PRCC Public Relations and Complaints Committee	PRCC	Public Relations and Complaints Committee
RCCs Regional Coordinating Councils	RCCs	Regional Coordinating Councils
SDIs Service Delivery Indicators	SDIs	Service Delivery Indicators

# ACKNOWLEDGEMENTS

In 2020, the Institute of Local Government Studies (ILGS) conceived the idea of conducting an annual assessment of local governance performance in all Metropolitan, Municipal and District Assemblies (MMDAs) in Ghana. However, inadequate funding deprived the ILGS, of the capacity to pursue that idea until 2022 when the Ministry of Local Government, Decentralisation and Rural Development (MLGDRD) and the State Secretariat of Economic Affair (SECO) of Switzerland agreed to fund the ILGS-led project "Responsive, Effective, and Efficient Local Governance" (REEL-G) in collaboration with the Office of the Head of Local Government Service. Included, as a sub-component of the REEL-G project was social accountability which enabled us to design the Local Governance Index (LOGIN).

The ILGS therefore wishes to express its profound gratitude to the Minister of Local Government, Decentralisation and Rural Development Hon. Dan Botwe and the Swiss Ambassador, H.E. Philipp Stalder. The agreement that both signed in April 2022 made it possible for the ILGS to undertake the maiden report on the LOGIN. At SECO, the ILGS is indebted to Dr Simone Haeberli, Dr Hamza Bukari and Dr Chantal Bratschi-Kaye for their continuous support, and specifically to the REELG Project.

The Executive Secretary of the Inter-Ministerial Co-ordinating Committee on Decentralisation (IMCCoD), Mr. Dennis Aboagye provided support and linked the project's activities and outputs to the national decentralization policy and strategy. This was to ensure that the project got the necessary inter-sectoral policy traction. Other personalities that played important roles in the project implementation and need acknowledgement include Dr. Ing. Nana Ato Arthur, Head of Local Government Service and Mr. Amin Rahman, Chief Director of the MLGDRD.

Prof. Nicholas Awortwi conceived of the LOGIN idea and led the ILGS team that included Mr. David Osei-Wusu, Mr. Felix Agyei Amakye, Mr. Sylvester Gabianu, and Mr. Philip Adiboye to conduct the study with support from Ms. Anointing Lartey and Mr. Moses Ansah from the Ghana Statistical Service.



# EXECUTIVE SUMMARY

### Background

The New Public Management (NPM) principles have compelled public sector organizations to manage government businesses differently from the way they had administered them in the past. The principles offer directions on reforms that would make the provision of public services more responsive, effective, efficient, equitable and accountable. They also enjoin public sector organisations to empower their service users or clients to play an active role in the determination of the quality of public services that are delivered to them. The NPM doctrines have found expressions also in Local Governments (LGs) and have combined with the traditional principles of participatory democracy to introduce new ways of promoting responsiveness and accountability in sub-national governance. One of the new ways is residents' assessment of their LG leadership and staff performance in service delivery. This approach is likened to the roles that customers play in the determination of the long-run survival of businesses.

In Ghana, the performance assessment of LGs is a mixed bag. On the one hand, many LGs score over 95% in performance assessments conducted by the Ministry of Local Government, Decentralisation and Rural Development (MLGDRD) using the District Performance Assessment Tool (DPAT). Such high performance is rewarded with financial resources to serve as incentives for performance. On the other hand, it is common to hear on the radio or read newspaper reports about residents' dissatisfaction with the performance of their LGs or the lack of responsiveness on the part of their Assembly members (local councillors). Nevertheless, because there is no nationwide assessment mechanism that takes into consideration the perspectives of residents, an impression is created that their voices are not considered.

This report presents the findings of residents' assessment of their 261 LG authorities in Ghana according to the quality of their local governance performance. It was conducted by the Institute of Local Government Studies (ILGS) in collaboration with the Ministry of Local Government, Decentralisation and Rural Development (MLGDRD) and the Office of the Head of Local Government Service (OHLGS) with financial support from the State Secretariat of Economic Affair (SECO) of Switzerland. The 'Local Governance Index' (LOGIN) uses residents' scorecards to rank the 261 Metropolitan, Municipal and District Assemblies (MMDAs) on seven local governance performance areas and forty-seven indicators. The seven LOGIN areas were:

- Quality of administrative services
- Quality of leadership exhibited by the District Chief Executive (DCE)
- Quality of representation by Assembly Members
- Quality of professionalism exhibited by the staff of the District Assembly
- Quality of social services provision
- Quality of opportunities provided by the LG for residents to participate in their local governance and decision-making
- Quality of opportunities provided by the LG for Local Economic Development



The LOGIN was designed to provide a comprehensive and holistic assessment of LG performance from those who interact with their MMDAs and benefit from their actions and inactions. While there are currently three assessment and ranking indexes in the country (DPAT, LGS performance evaluation and District League Table), their methods of assessment do not take into consideration residents' perceptions. The LOGIN therefore fills a gap in Ghana's decentralization and local governance practices by putting residents at the centre of performance assessment of their MMDAs. The limitations of the existing assessment tools, the need to put residents at the centre of LG performance assessment, and the demand by citizens to hold their LGs accountable for performance are the reasons for the establishment of the LOGIN.

#### **Study Approach and Methods**

From 8th September to 16th October 2023, about 108,000 residents in the 261 LG jurisdictions were asked to assess their MMDAs on 47 local governance indicators on a scale from 1-5 with 1 being 'poor' and 5 being 'excellent'. In each of the 261 LG jurisdictions, a minimum of 385 respondents made up of ordinary residents, traditional leaders (chiefs, queen mothers and community elders); leaders of CBOs and FBOs; business people (market women, shop owners, traders, artisans); professional groups (civil and public servants), etc. were systematically stratified and sampled from 5 electoral areas to answer the questionnaire. In all, the study covered 1,305 out of the 6,272 electoral areas in the country (representing 20.8% coverage). Based on the analysis, an aggregate score of 71% and above was rated as excellent; 61-70% as very good; 51-60% as good; 41-50% as fair; and 40% and below as poor. The MMDAs were ranked based on the total percentage score gathered on specific thematic areas and the overall aggregate performance score.

#### **Findings**

#### 1. Nationwide Performance of Local Governance was 53.8%

The results of the residents' assessment survey show an overall local governance index of 53.8% nationwide although six regions namely Bono (58.5%), Western (58.3%), Eastern (57.0%), Ashanti (55.2%), Greater Accra (55.0%) and Ahafo (54.9%) had aggregate scores higher than the national average.

In general, none of the seven LOGIN performance areas had scores greater than 60%. Residents rated the "Quality of MMDCE leadership" the highest among the seven governance areas at 57.3%, followed by the "Quality of professionalism exhibited by staff of the district assemblies. The LOGIN area with the least appreciation by residents was the "Quality of opportunities for residents' participation" with a score of 50.0 percent (See the Figure below).



Out of the 47 indicators that constitute the local governance index (LOGIN), the provision of "basic health services" and "clean water supply" emerged as the most appreciated local governance indicators with a score of 60.0% each. This is to the credit of the MMDAs as the provision of these two basic social services is usually visible for residents to appreciate. The MMDAs have been able to ensure the availability of CHPS compounds, health centres, and potable water supply.

On the contrary, "Participation in fee-fixing and budgeting" was ranked the lowest amongst the 47 indicators with a score of 48% (See the table below). This was not surprising as many residents across the country mentioned inadequate opportunity to participate in LG's decision making as a key challenge to local governance.

### National Ranking of the 47 Local Governance Indicators

No.	Thematic Indicator	Mean Score	Percentage (%)	Rank	Grade
1	Basic Health services (availability of CHPS compound, health centres, etc)	3	60	1 <sup>st</sup>	Good
2	Clean water supply services (availability of potable water)	3	60	1 <sup>st</sup>	Good
3	Trust and Credibility of MMDCEs	2.9	58	3 <sup>rd</sup>	Good
4	MMDCE Controls and prevents the abuse of public power for private gain	2.9	58	3 <sup>rd</sup>	Good
5	MMDCE is accessible all the time and regularly engages with residents and key stakeholders	2.9	58	3 <sup>rd</sup>	Good
6	Presence and participation in Town Hall Meetings by MMDCE	2.9	58	3 <sup>rd</sup>	Good
7	Basic education infrastructure (availability of furniture, maintenance of buildings)	2.9	58	3 <sup>rd</sup>	Good
8	Timely response to request for registration (birth, death, marriage, divorce, etc.)	2.8	56	8 <sup>th</sup>	Good
9	MMDCE introduces visible changes and innovations in the district for transformation	2.8	56	8 <sup>th</sup>	Good
10	MMDCE is receptive to the needs of residents and key stakeholders	2.8	56	8 <sup>th</sup>	Good
11	Trust and Credibility of Assembly Member	2.8	56	8 <sup>th</sup>	Good
12	Client-orientation, respect, loyalty and Commitment to residents by Assembly Staff	2.8	56	8 <sup>th</sup>	Good
13	Diligence, discipline and timeliness to work assignments by Assembly Staff	2.8	56	8 <sup>th</sup>	Good
14	Trust and Credibility of Assembly Staff	2.8	56	8 <sup>th</sup>	Good
15	Good Attitude and Responsive to residents' requests for services	2.8	56	8 <sup>th</sup>	Good
16	Street lighting (presence of streetlights, regular lights on, etc)	2.8	56	8 <sup>th</sup>	Good
17	Provision of Security (low crime rate, protection of private properties, personal security, comfortable moving around anytime)	2.8	56	8 <sup>th</sup>	Good
18	Easy means of paying local taxes	2.8	56	8 <sup>th</sup>	Good
19	Issuance of operational permit (building, business, etc.)	2.7	54	19 <sup>th</sup>	Good
20	Assemblymembers control and prevent the abuse of public power for private gain	2.7	54	19 <sup>th</sup>	Good
21	Assemblymember is accessible and regularly engage and share information with residents and key stakeholders	2.7	54	19 <sup>th</sup>	Good
22	Assemblymember is receptive to the needs of residents and key stakeholders	2.7	54	19 <sup>th</sup>	Good
23	Presence and participation in Town Hall Meetings and other social gatherings by Assembly member	2.7	54	19 <sup>th</sup>	Good
24	Creativity and Innovativeness in promoting local development by Assembly Staff	2.7	54	19 <sup>th</sup>	Good



No.	Thematic Indicator	Mean Score	Percentage (%)	Rank	Grade
25	AssemblystaffensureEquityandImpartialityinthe discharge of duties to community members	2.7	54	19 <sup>th</sup>	Good
26	Assembly staff exhibit personal integrity and avoid corruption	2.7	54	19 <sup>th</sup>	Good
27	Assembly Staff utilize appropriate communication methods and skills to engage residents	2.7	54	19 <sup>th</sup>	Good
28	Control of Noise Pollution	2.7	54	19 <sup>th</sup>	Good
29	Social protection/welfare services for vulnerable people (support to the elderly and vulnerable people including orphans)	2.7	54	19 <sup>th</sup>	Good
30	Ease of doing business in the district (regulations and registrations)	2.7	54	19 <sup>th</sup>	Good
31	Availability of market infrastructure (market facilities and use)	2.7	54	19 <sup>th</sup>	Good
32	Regular dissemination of information to the residents (public education)	2.6	52	32 <sup>nd</sup>	
33	Responsive to residents' complaints and grievances (functionality of Client Service Unit & PRCC)	2.6	52	32 <sup>nd</sup>	Good
34	Assembly member introduces visible changes and innovations in his/her electoral area	2.6	52	32 <sup>nd</sup>	Good
35	Solid waste collection	2.6	52	32 <sup>nd</sup>	Good
36	Spatial planning (proper layouts, beautification of the area, awareness of local plans, regulation of land use, etc)	2.6	52	32 <sup>nd</sup>	Good
37	Sanitation service (no Open Defecation, clean gutters, etc)	2.6	52	32 <sup>nd</sup>	Good
38	Citizens' participation in the planning of local development (town hall meetings, durbars, etc)	2.6	52	32 <sup>nd</sup>	Good
39	Recreational centres (availability of parks, gardens, playgrounds, etc.).	2.5	50	39 <sup>th</sup>	Fair
40	Citizens' Awareness of the assembly's decision- making process	2.5	50	39 <sup>th</sup>	Fair
41	Feedback mechanisms of Assembly decisions to Citizens	2.5	50	39 <sup>th</sup>	Fair
42	Functionality and Effectiveness of the Public Relations and Complaints Committee (PRCC)	2.5	50	39 <sup>th</sup>	Fair
43	Promoting economic opportunities in the area for local businesses.	2.5	50	39 <sup>th</sup>	Fair
44	Supporting or partnering with small businesses in specific productive sectors (agriculture, industry, tourism, services, etc.)	2.5	50	39 <sup>th</sup>	Fair
45	Evidence of supporting job creation in specific sectors	2.5	50	39 <sup>th</sup>	Fair
46	Regular engagement with the local business community (business forums)	2.5	50	39 <sup>th</sup>	Fair
47	Participation in fee-fixing and budgeting	2.4	48	47 <sup>th</sup>	Fair

#### 2. Regional Level Analysis: Bono Region has the Highest Local Governance Index

At the regional level, the aggregate scores of all seven local governance areas show that the Bono Region emerged as the top- ranked region with 58.5%, followed closely by the Western Region with 58.3%. The least ranked Regions were Savannah and Oti with 49.4% (See the Figure below). It is imperative to note that both regions were recently created out of existing regions.

#### Regional Ranking of Aggregate Score of Thematic Areas

Region	Aggregate Score (%)	Position
	58.5	1st
Bono	58.3	2 <sup>nd</sup>
Western	57.0	3rd
Eastern	55.2	4 <sup>th</sup>
Ashanti	55.0	5 <sup>th</sup>
Greater Accra	54.9	6 <sup>th</sup>
Ahafo	53.8	7 <sup>th</sup>
Western North	52.8	
Northern	52.8	8 <sup>th</sup>
Bono East	52.0	9th
Volta	/	10 <sup>th</sup>
North East	51.7	11 <sup>th</sup>
Upper West	51.5	12 <sup>th</sup>
Upper East	51.1	13 <sup>th</sup>
	50.1	14 <sup>th</sup>
Central	49.4	15 <sup>th</sup>
Savannah	49.4	15 <sup>th</sup>
Oti		

The table below also shows the scores and rankings of the regions on each of the seven local governance areas.



# Regional Rankings of Seven LOGIN Areas

Over all Rank	Region	Quality of Administrative Services Delivered by the LG	Quality of MMDCE Leadership	Quality of Assembly Members representation	Quality of professionalism by Assembly Staff	Quality of social services provision	Quality of opportunities provided for residents' participation	Opportunities for economic investment, local employment and income growth
		Martinitie COOPERATE TITLE	and a start		Ö		1	
1 <sup>st</sup>	Bono	1 <sup>st</sup>	2 <sup>nd</sup>	1 <sup>st</sup>	2 <sup>nd</sup>	1 <sup>st</sup>	1 <sup>st</sup>	3 <sup>rd</sup>
2 <sup>nd</sup>	Western	2 <sup>nd</sup>	1 <sup>st</sup>	1 <sup>st</sup>	1 <sup>st</sup>	4 <sup>th</sup>	2 <sup>nd</sup>	1 <sup>st</sup>
3 <sup>rd</sup>	Eastern	3 <sup>rd</sup>	3 <sup>rd</sup>	3 <sup>rd</sup>	3 <sup>rd</sup>	2 <sup>nd</sup>	2 <sup>nd</sup>	2 <sup>nd</sup>
4 <sup>th</sup>	Ashanti	3 <sup>rd</sup>	4 <sup>th</sup>	4 <sup>th</sup>	6 <sup>th</sup>	3 <sup>rd</sup>	6 <sup>th</sup>	6 <sup>th</sup>
5 <sup>th</sup>	Ahafo	5 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	10 <sup>th</sup>	5 <sup>th</sup>
6 <sup>th</sup>	Greater Accra	6 <sup>th</sup>	12 <sup>th</sup>	4 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	2 <sup>nd</sup>	4 <sup>th</sup>
7 <sup>th</sup>	Western North	7 <sup>th</sup>	11 <sup>th</sup>	6 <sup>th</sup>	4 <sup>th</sup>	4 <sup>th</sup>	9 <sup>th</sup>	8 <sup>th</sup>
8 <sup>th</sup>	Northern	8 <sup>th</sup>	6 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	8 <sup>th</sup>	8 <sup>th</sup>	10 <sup>th</sup>
9 <sup>th</sup>	Volta	9 <sup>th</sup>	7 <sup>th</sup>	11 <sup>th</sup>	11 <sup>th</sup>	11 <sup>th</sup>	7 <sup>th</sup>	14 <sup>th</sup>
10 <sup>th</sup>	Bono East	10 <sup>th</sup>	8 <sup>th</sup>	8 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	8 <sup>th</sup>
11 <sup>th</sup>	North East	11 <sup>th</sup>	16 <sup>th</sup>	12 <sup>th</sup>	12 <sup>th</sup>	10 <sup>th</sup>	5 <sup>th</sup>	7 <sup>th</sup>
12 <sup>th</sup>	Upper East	12 <sup>th</sup>	8 <sup>th</sup>	12 <sup>th</sup>	14 <sup>th</sup>	14 <sup>th</sup>	13 <sup>th</sup>	11 <sup>th</sup>
13 <sup>th</sup>	Upper West	13 <sup>th</sup>	8 <sup>th</sup>	10 <sup>th</sup>	8 <sup>th</sup>	13 <sup>th</sup>	12 <sup>th</sup>	12 <sup>th</sup>
14 <sup>th</sup>	Central	13 <sup>th</sup>	13 <sup>th</sup>	15 <sup>th</sup>	13 <sup>th</sup>	12 <sup>th</sup>	16 <sup>th</sup>	12 <sup>th</sup>
15 <sup>th</sup>	Savannah	15 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	16 <sup>th</sup>	15 <sup>th</sup>	15 <sup>th</sup>
16 <sup>th</sup>	Oti	16 <sup>th</sup>	15 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	15 <sup>th</sup>	14 <sup>th</sup>	16 <sup>th</sup>

#### 3. District Level Assessment and Ranking: Mpohor District Tops All

Mpohor District came first with an overall score of 86.2% whereas Ketu South Municipality with a score of 26% was ranked last. The overall performance shows that 9 districts had scores that indicate excellent performance (71% and above), 53 Districts had scores between 61-70% (very good), whereas the majority (109 districts) had scores between 51-60% (good). The table below shows the highest and the lowest-ranked districts according to their local governance index.

Region	Local Governments	Percentage (%)	Rank	Overall Grade
Western	Mpohor District	86.2	1 <sup>st</sup>	Excellent
Eastern	Akyemansa District	78.2	2 <sup>nd</sup>	Excellent
Eastern	Kwahu East District	77.5	3 <sup>rd</sup>	Excellent
Bono	Dormaa West District	75.3	4 <sup>th</sup>	Excellent
Ashanti	Amansie South District	74.1	5 <sup>th</sup>	Excellent
Ashanti	Obuasi Municipal	73.9	6 <sup>th</sup>	Excellent
Ashanti	Ahafo-Ano South West District	73.0	7 <sup>th</sup>	Excellent
Volta	North Dayi District	72.1	8 <sup>th</sup>	Excellent
Ashanti	Adansi Asokwa District	72.0	9 <sup>th</sup>	Excellent
Savannah	Sawla-Tuna-Kalba District	40.4	247 <sup>th</sup>	Poor
Central	Awutu Senya East Municipal	40.2	248 <sup>th</sup>	Poor
Savannah	Central Gonja District	39.5	249 <sup>th</sup>	Poor
Greater Accra	Ga West Municipal	39.3	250 <sup>th</sup>	Poor
Oti	Biakoye District	39.0	251 <sup>st</sup>	Poor
Upper West	Wa Municipal	38.7	252 <sup>nd</sup>	Poor
Upper East	Bongo District	38.6	253 <sup>rd</sup>	Poor
Northern	Zabzugu District	38.5	254 <sup>th</sup>	Poor
Northern	Nanton District	37.5	255 <sup>th</sup>	Poor
North East	Chereponi District	35.6	256 <sup>th</sup>	Poor
Central	Gomoa East District	34.4	257 <sup>th</sup>	Poor
Ashanti	Ejisu Municipal	33.6	258 <sup>th</sup>	Poor
Bono East	Pru East District	33.0	259 <sup>th</sup>	Poor
Central	Gomoa Central District	29.2	260 <sup>th</sup>	Poor
Volta	Ketu South Municipal	26.0	261 <sup>st</sup>	Poor

#### MMDAs Overall Ranking on Local Governance Index

An interesting observation was that none of the six Metropolitan areas was among the top 9 LGs that residents rated as excellent in local governance. They also missed out on the first top 50. Cape Coast Metropolitan was ranked 51<sup>st</sup> being the first of the Metropolitan LG authorities.

The map below shows the geographical locations of the 261 MMDAs and their local governance index



### Local Governance Index: Resident's Assessment of the Overall Quality of their LGs



The table below shows that out of the 261 LG authorities, Mpohor, Akyemansa and Kwahu East districts ranked first, second or third in almost all the seven indexes while Ketu South and Gomoa central placed last in almost all indicators.



# District Rankings of Seven Login Areas

Over all Rank	District	Quality of administrative services deliver	Quality of MMDCE leadership	Quality of Assembly Members representation	Quality of professional sm by Assembly Staff	Quality of social services provision	Quality of opportunities provided for residents' participation	Quality of Opportunities for LED
		cooperate : A subscript		٢	stan			
1 <sup>st</sup>	Mpohor District	1 <sup>st</sup>	1 <sup>st</sup>	1 <sup>st</sup>	1 <sup>st</sup>	1 <sup>st</sup>	1 <sup>st</sup>	1 <sup>st</sup>
2 <sup>nd</sup>	Akyemansa District	3 <sup>rd</sup>	4 <sup>th</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	3 <sup>rd</sup>	3 <sup>rd</sup>
3 <sup>rd</sup>	Kwahu East District	3 <sup>rd</sup>	4 <sup>th</sup>	2 <sup>nd</sup>	2 <sup>nd</sup>	10 <sup>th</sup>	2 <sup>nd</sup>	1 <sup>st</sup>
4 <sup>th</sup>	Dormaa West District	2 <sup>nd</sup>	2 <sup>nd</sup>	10 <sup>th</sup>	4 <sup>th</sup>	3 <sup>rd</sup>	25 <sup>th</sup>	8 <sup>th</sup>
5 <sup>th</sup>	Amansie South District	13 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	6 <sup>th</sup>	5 <sup>th</sup>	4 <sup>th</sup>	4 <sup>th</sup>
6 <sup>th</sup>	Obuasi Municipal	6 <sup>th</sup>	9 <sup>th</sup>	9 <sup>th</sup>	7 <sup>th</sup>	5 <sup>th</sup>	5 <sup>th</sup>	5 <sup>th</sup>
7 <sup>th</sup>	Ahafo-Ano South West District	27 <sup>th</sup>	8 <sup>th</sup>	8 <sup>th</sup>	10 <sup>th</sup>	2 <sup>nd</sup>	6 <sup>th</sup>	6 <sup>th</sup>
8 <sup>th</sup>	North Dayi District	10 <sup>th</sup>	6 <sup>th</sup>	5 <sup>th</sup>	7 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	13 <sup>th</sup>
9 <sup>th</sup>	Adansi Asokwa District	8 <sup>th</sup>	13 <sup>th</sup>	11 <sup>th</sup>	5 <sup>th</sup>	7 <sup>th</sup>	11 <sup>th</sup>	7 <sup>th</sup>
247 <sup>th</sup>	Sawla-Tuna-Kalba District	248 <sup>th</sup>	252 <sup>nd</sup>	239 <sup>th</sup>	244 <sup>th</sup>	253 <sup>rd</sup>	216 <sup>th</sup>	222 <sup>nd</sup>
248 <sup>th</sup>	Awutu Senya East Municipal	246 <sup>th</sup>	253 <sup>rd</sup>	243 <sup>rd</sup>	160 <sup>th</sup>	246 <sup>th</sup>	227 <sup>th</sup>	222 <sup>nd</sup>
249 <sup>th</sup>	Central Gonja District	233 <sup>rd</sup>	238 <sup>th</sup>	248 <sup>th</sup>	229 <sup>th</sup>	245 <sup>th</sup>	253 <sup>rd</sup>	255 <sup>th</sup>
250 <sup>th</sup>	Ga West Municipal	252 <sup>nd</sup>	256 <sup>th</sup>	248 <sup>th</sup>	251 <sup>st</sup>	241 <sup>st</sup>	223rd	226 <sup>th</sup>
251 <sup>st</sup>	Biakoye District	256 <sup>th</sup>	197 <sup>th</sup>	256 <sup>th</sup>	215 <sup>th</sup>	233 <sup>rd</sup>	256 <sup>th</sup>	255 <sup>th</sup>
252 <sup>nd</sup>	Wa Municipal	136 <sup>th</sup>	190 <sup>th</sup>	203 <sup>rd</sup>	168 <sup>th</sup>	187 <sup>th</sup>	220 <sup>th</sup>	226 <sup>th</sup>
253 <sup>rd</sup>	Bongo District	250 <sup>th</sup>	255 <sup>th</sup>	243 <sup>rd</sup>	249 <sup>th</sup>	250 <sup>th</sup>	237 <sup>th</sup>	239 <sup>th</sup>
254 <sup>th</sup>	Zabzugu District	251 <sup>st</sup>	154 <sup>th</sup>	238 <sup>th</sup>	252 <sup>nd</sup>	257 <sup>th</sup>	255 <sup>th</sup>	259 <sup>th</sup>
255 <sup>th</sup>	Nanton District	258 <sup>th</sup>	232 <sup>nd</sup>	253 <sup>rd</sup>	249 <sup>th</sup>	240 <sup>th</sup>	243 <sup>rd</sup>	249 <sup>th</sup>
256 <sup>th</sup>	Chereponi District	246 <sup>th</sup>	259 <sup>th</sup>	253 <sup>rd</sup>	255 <sup>th</sup>	254 <sup>th</sup>	248 <sup>th</sup>	248 <sup>th</sup>
257 <sup>th</sup>	Gomoa East District	254 <sup>th</sup>	257 <sup>th</sup>	253 <sup>rd</sup>	257 <sup>th</sup>	256 <sup>th</sup>	245 <sup>th</sup>	250 <sup>th</sup>
258 <sup>th</sup>	Ejisu Municipal	260 <sup>th</sup>	248 <sup>th</sup>	259 <sup>th</sup>	259 <sup>th</sup>	255 <sup>th</sup>	252 <sup>nd</sup>	252 <sup>nd</sup>
259 <sup>th</sup>	Pru East District	257 <sup>th</sup>	258 <sup>th</sup>	256 <sup>th</sup>	258 <sup>th</sup>	258 <sup>th</sup>	248 <sup>th</sup>	252 <sup>nd</sup>
260 <sup>th</sup>	Gomoa Central District	259 <sup>th</sup>	260 <sup>th</sup>	260 <sup>th</sup>	260 <sup>th</sup>	260 <sup>th</sup>	257 <sup>th</sup>	260 <sup>th</sup>
261 <sup>st</sup>	Ketu South Municipal	261 <sup>st</sup>	261 <sup>st</sup>	261 <sup>st</sup>	261 <sup>st</sup>	261 <sup>st</sup>	259 <sup>th</sup>	261 <sup>st</sup>



### **Conclusion and Policy Implications**

Good local governance is a catalyst for sustainable and inclusive development as it provides opportunities for residents to express their views and participate in development processes that affect them in their localities. Residents' assessment of the qualities of their LG leadership and services provision is important feedback towards improving local governance.

The LOGIN provided opportunities for residents in Ghana's 261 LG jurisdictions to assess the quality of their local governance under seven thematic areas and 47 indicators. Their assessment was based on their lived experiences interacting with staff and leadership of Ghana's LGs, as well as their perceptions. With a national average of 53.8%, the results of the study show that in general, residents do not rate their LGs highly in terms of local governance. However, residents of Mpohor district in the Western Region, and Akyemansa and Kwahu East in the Eastern Region appreciate the quality of local governance that their LGs provide in terms of leadership and service delivery while the residents of Ketu South in the Volta Region and Gomoa Central in the Central Region are highly dissatisfied with the poor local governance conditions in their territories.

In terms of the seven LOGIN areas, residents rated the quality of their MMDCEs higher than any of the thematic areas to be followed by the quality of professionalism exhibited by the Assembly staff. The least satisfied by residents were opportunities for LED and participation in decision-making. The results show that there is the need to develop capacity-building programmes for local authorities in good local governance, participation and inclusive governance, and the promotion of LED.

In line with the findings of the survey, it is expected that the MMDAs would compare their rankings and those that underperformed resolve to improve on their performance. It is also expected that the MLGDRD and Development Partners will use the ranking to allocate resources to jurisdictions that are lagging in addition to targeting their leadership with capacity building programmes to improve local governance. The ranking would also provide advocacy materials for Community-Based Organisations (CBOs) and Civil Society Organisations (CSOs) to demand better local governance and services from underperforming LGs.

As ILGS seeks to undertake this assessment annually, a reliable 'local governance' database will be developed and used to analyse progress in local governance over time. It can also inform the design of policies, programmes and projects in the local governance sector and further trigger the need for LG officers to treat residents with respect knowing that there will be a day that residents will reflect on their lived experiences with their LGs and make their voices count.



1.0 INTRODUCTION



### 1.1 Background

ocal Governments (LGs) are established as lower-tier governments that are closer to where the people live and have specific functions to deliver to the residents in their geographic jurisdictions. From cradle to grave, LGs are supposed to be the government that the people interact with in their day-to-day activities, provide the basic services that the residents need and the opportunities for them to be part of their governance process.

In Ghana, since 1988, LGs referred to as District Assemblies have been identified as important conduits for the delivery of effective and efficient services to the people. The Local Governance Act, 2016 (Act 936), provides that District Assemblies have responsibilities for planning, budgeting, executing, legislating and taxing. Assemblies are also assigned statutory functions including preventive and environmental health, water and sanitation, public works, trade and industry, finance, physical planning, food and agriculture, disaster prevention, administration, social welfare and community development. All these functions when effectively and efficiently delivered have a significant direct effect on the lives of the people.

With the policy objective to bring government and services closer to the doorsteps of the citizens, the Central Government (CG) has pursued an unwritten policy of smaller local jurisdictions. From 1988, the number of LG jurisdictions has increased from 110 to 261 and the average size of LG jurisdictions has also reduced from 2,168km2 in 1990 to 917km2 in 2019 and from 140,500 people per district to 119,230. This should make it easier for government and services to be delivered responsively, effectively and efficiently to the residents in small jurisdictions.

In recent times however, public criticisms of the government on poor delivery of basic services like sanitation and solid waste, water, health care, access roads and drains, noise control, etc. have put into question the performance of the 261 LGs in the country. This comes against the backdrop of high-performance scores of LGs in the District Performance Assessment Tool (DPAT). This opens up fundamental questions with regard to the role that residents play in assessing the performance of their LGs. How are residents' everyday experiences with their LGs taken into consideration in the performance assessment of Metropolitan, Municipal and District Assemblies (MMDAs)? How have they been involved and what are their experiences interacting with LG staff and leadership? What do residents think about the quality of the services that they receive from their LGs? The experiences of residents in dealing with the actions and inactions of their LGs are important indicators for assessing the performance of LGs in the context of the new ways of managing the public sector.

Globally, there are a number of periodic assessments of governance performance at the national level. These include the Mo Ibrahim Index of African Governance<sup>1</sup>; Bertelsman Transformation Index (BTI)<sup>2</sup>; Chandler Good Government Index (CGGI)<sup>3</sup>; World Bank's Worldwide Governance Indicators<sup>4</sup>; Global Competitiveness Report<sup>5</sup>; Quality of Government<sup>6</sup>; etc. Citizens increasing demands for performance and accountability are driving these assessments. Measuring governance indicators implies the need to examine the available mechanisms, processes and institutions as well as resources (human, financial and material), through which citizens and groups articulate their interests, exercise their legal rights of engagement, meet their obligations and build consensus on developmental issues.

- 4. WGI 2020 Interactive > Home (worldbank.org)
- 5. Global Competitiveness Report 2020 | World Economic Forum (weforum.org)
- 6. QoG Data | University of Gothenburg (gu.se)

<sup>1.</sup> https://mo.ibrahim.foundation/iiag

<sup>2.</sup> Bertelsmann Transformation Index (bti-project.org)

<sup>3.</sup> Home - CGGI (chandlergovernmentindex.com)



#### Existing Local Government Assessment & Ranking Indexes in Ghana

There are three performance assessments currently in operation at the LG level:

- 1. The District League Table (DLT)
- 2. District Assemblies Performance Assessment Tool (DPAT)
- 3. Local Government Service Performance Evaluation (LGSPE)

Since 2014, the District League Table (DLT) index has been introduced as a social accountability tool that ranks Districts by their level of social development and service delivery. The DLT indicators are aggregated into a single score for the ranking. Despite its benefits, the DLT has some limitations. The assessment is largely focused on social services without considering other services such as economics, human settlements, recreation, administration, and governance. Residents largely do not directly provide their perspective on the assessment processes.

Under the District Development Facility (DDF) mechanism, the results of the DPAT assessment are used for determining the allocation of the District Assemblies Common Fund (DACF) Responsiveness Factor Grant (RFG) to the MMDAs. The MMDAs are assessed on the Compliance Indicators (CIs), Service Delivery Indicators (SDIs) and Performance Indicators (PIs). Notwithstanding the good objectives and scope of assessment of DPAT, there are some limitations. DPAT uses data mostly collected from secondary sources and 'prepared' by the staff of the MMDAs. It measures procedures that have been complied with by MMDAs without the input of residents.

With Local Government Service Performance Evaluation, Performance Contracts (PCs) are signed between the political and administrative heads, to assess the achievement of indicators in Key Performance Areas (KPAs) that include general administration, human resource management, financial management and reporting, infrastructure, social services, economic development and environment and sanitation.

All three assessment tools do not take into consideration residents' assessment of the performance of their LGs, and their perception of the quality of administrative and service delivery functions that they have received from LG service staff and leadership.

#### **1.2 Local Governance Index (LOGIN)**

The LOGIN is designed to expand and capture the perception of residents on the quality of local governance that they experience in their LG jurisdictions. The LOGIN therefore helps to fix some of the limitations of the three existing indexes.

#### **Assessment Indicators**

The LOGIN indicators were developed based on the Local Governance Act, 2016 (Act 936) to cover seven (7) local governance performance areas and forty-seven (47) indicators. The seven local governance performance areas are explained below:





### 1. Quality of Administrative Services Delivered by the LG

The first point of engagement of LGs with residents and other stakeholders is the administrative services that the LGs offer. Administrative services are a broad range of tasks that support the functioning and organization of an office to meet the needs of clients. The Local Governance Act, 2016 (Act 936), and the Local Government Service protocols indicate various administrative services that residents can expect to receive from their LGs. In that regard, the survey asked residents to assess their LGs based on their experiences with the following administrative services:

- I. Issuance of operational permits (such as building and business permits)
- II. Issuance of vital registration certificates (birth, death, marriage and divorce)
- III. Feedback on complaints and grievances (functionality of client service and information unit)
- IV. Attitude and responsiveness to residents' requests.

#### 2. Quality of Metropolitan, Municipal and District Chief Executive (MMDCE) Leadership

Metropolitan, Municipal and District Chief Executives (MMDCEs) are responsible for leading and managing LGs to achieve improved access to basic services, economic livelihoods, and sustainable income growth in communities, towns and villages while at the same time providing opportunities for the residents to participate in the governance of their development. Sections 20 & 21 of the Local Governance Act, 2016 (Act 936), reflect on MMDCEs and their functions for local level development. In line with these functions, the assessment focused on six leadership qualities that MMDCEs are expected to exhibit in the eyes of the residents. The leadership qualities include:

- I. Trust and credibility
- II. Use of public power for public good
- III. Accessibility to residents
- IV. Introduction of visible changes in the district
- V. Receptive to the needs of residents
- VI. Presence and participation in town hall meetings.

#### 3. Quality of Assembly Members' Representation at the District Assembly

For local level representation, Ghana is divided into 6272 electoral areas and each area is represented by an Assembly member at the District Assembly. Assembly members are noted for their roles in facilitating development in their electoral areas. They ensure that the core functions of District Assemblies as stated in Section 12 of the Local Governance Act, 2016 (Act 936), are performed optimally. As per Section 16 of Act 936, Assembly members play important roles of linking the community to the Assembly and assisting in revenue collection; organise communal and voluntary work; educate the people on their rights, privileges, obligations, and responsibilities; and make proposals regarding levying and collection of rates for projects and programmes as well as oversee the work that staff and functionaries of the assembly undertake in their areas of authority. In line with these functions, the assessment focused on the qualities of representative leadership that are exhibited by the Assembly members in the eyes of the residents. The indicators include:

- I. Trust and credibility
- II. The use of public power for public good
- III. Regular engagement and information sharing with residents
- IV. Introduction of visible changes and innovations in the electoral area
- V. Receptiveness to the needs of residents
- VI. Presence and participation in Town Hall meetings and social gatherings

#### 4. Quality of Professionalism of the Staff of the District Assembly

Local government services are delivered by a cadre of professional staff employed by the Office of the Head of Local Government Service (OHLGS). The attitudes and professionalism exhibited by staff of the District Assemblies are key determinants of the quality of services that residents would receive. Professionalism' is commonly understood as an employee's adherence to a set of high standards, code of conduct or collection of qualities that characterize accepted behaviour or practice within a particular workplace. Based on the services that the District Assemblies are supposed to deliver to the people, the OHLGS has developed service delivery standards, an operational manual and a code of conduct that guide the professionalism of staff in their interaction with residents in the delivery of local public services. On the "quality of professionalism of the staff of the District Assembly", residents were asked to reflect on their experiences interacting with the staff of the DAs and assess them based on the following indicators:

- I. Client-orientation, respect, loyalty and commitment
- II. Diligence, discipline and timeliness to work assignments
- III. Creativity and Innovativeness in promoting local development
- IV. Ensure equity and impartiality in the discharge of duties to community members
- V. Exhibit personal integrity and avoiding corruption
- VI. Utilize appropriate communication methods and skills to engage residents
- VII. Trust and credibility
- VIII. Good attitude and responsiveness to residents' requests for services

#### 5. Quality of Social Services Provision

The provision of social infrastructure and services such as basic education, water, primary health care, sanitation and solid waste collection is a key determinant of the quality of life that residents enjoy in their LGs. The provision of basic social services is the responsibility of LGs. Most often, the demand, access, and use of social services become the yardstick to appreciate the value of LGs. In line with the roles and responsibilities of LGs to initiate, provide and supervise the provision of basic social services, residents were asked to assess the quality of the provision of 11 basic social services:

- I. Solid waste collection
- II. Control of noise pollution
- III. Spatial planning (proper layouts, beautification of the area, awareness of local plans, regulation of land use, etc.
- IV. Street lighting (presence of streetlights, regular lights on, etc.)
- V. Recreation (availability of parks, gardens, playgrounds, etc.)
- VI. Social protection/welfare services for vulnerable people (elderly, PWD, orphans)
- VII. Basic education infrastructure (availability of furniture, maintenance of buildings)
- VIII. Basic Health services (availability of CHPS compound, health centres, etc)
- IX. Sanitation service (no open defecation, clean gutters, etc.)
- X. Clean water supply services (availability of potable water)
- XI. Provision of security (low crime rate, protection of private properties, personal security, comfortable moving around anytime).



### 6. Quality of Opportunities provided for Residents' Participation

Citizens' participation in local governance is one of the pillars of Ghana's decentralisation policy and strategy for promoting accountability and local development. Providing residents the opportunity to share their views on developmental agenda creates a conducive environment for growth and ownership of the development process. Section 40 of the LG Act of 2016 (Act 936), demands that a District Assembly shall enable the residents and other stakeholders to participate effectively in the activities of the District Assembly and the subdistrict structures. In furtherance, Sections 26–29, 41– 48 & 87–88 of Act 936, as well as LI 2406, reemphasize the critical roles that residents' participation is to local governance and the need for the DAs to provide opportunities for such activity to manifest at the local level. The residents were therefore asked to assess the opportunities that their LGs have provided for participation. The following constituted the indicators:

- I. Participation in planning for local development (town hall meetings, durbars, etc.)
- II. Participation in fee-fixing and budgeting
- III. Awareness of assembly decision-making processes
- IV. Feedback mechanisms of Assembly decisions
- V. Functionality and effectiveness of the Public Relations and Complaints Committee (PRCC)

#### 7. Quality of Opportunities for Local Economic Development (LED)

The promotion of Local Economic Development (LED) is a key function of the District Assemblies as mandated by section 12(b) of the LG Act of 2016 (Act 936). LED is also one of the six pillars of Ghana's decentralisation policy and strategy (2020-2024). In the promotion of LED, LGs are expected to create an enabling environment for individuals, groups and organizations, public and private to invest in the productive sectors of the local economy for job creation and income growth. On that basis, the survey asked the residents in the LG jurisdictions to assess the quality of opportunities that their LGs have provided in the promotion of LED. The following were the indicators:

- I. Awareness of activities in the promotion of local businesses.
- II. Supporting or partnering with small businesses in specific productive sectors (agriculture, industry, tourism, services, etc.)
- III. Ease of doing business in the district (regulations and registrations)
- IV. Evidence of supporting job creation in specific sectors
- V. Easy means of paying local taxes
- VI. Regular engagement with the local business community (business forums)
- VII. Availability of market infrastructure (market facilities and use)

Residents' assessment of their LGs based on their experiences or perceptions on the above seven thematic areas and 47 indicators is called the local governance Index (LOGIN). See Annex 1 for details of the questionnaire.

#### 1.3 Objectives of the LOGIN

The broad objective of LOGIN is to measure and rank the quality of local governance among the 261 LG jurisdictions in Ghana using residents' score cards. This approach puts residents at the centre of LG performance assessment. Specifically, the objectives of the LOGIN are to:

- Provide residents the opportunity to assess the performance of their LGs and their political leadership;
- Serve as a social accountability mechanism to improve state-citizen relationships;
- Promote healthy competition for performance among MMDAs in Ghana;
- Identify low-performing MMDAs and provide support for improved performance.

#### 1.4 Organisation of the Report

This report has been organized into four sections. Section One discusses a general introduction to the study. Section Two, shares insights into the study approach, data collection methods, analysis and assessment criteria while Section Three discusses the findings of the survey that are presented in three subsections (national, regional and district). Section four presents the conclusions and policy implications.





## 2.1 The Assessment Approach

This assessment broadly elicited both quantitative and qualitative responses from people who have lived in a local government jurisdiction for more than a year. It employed a scorecard approach to collect data from these people about their perceptions and experiences interacting with LGs, the quality of that interaction, and the services that they receive. Given that the assessment was based on individual's experiences and perceptions, the indicators were simple to assess without having to do deeper reflection or objectively verifiable analysis.

### 2.2Sample Selection

The survey adopted multiple sampling techniques to identify respondents for data collection. We employed purposive, stratified, systematic, and random sampling techniques to provide a representative number of people to interview per district. Different categories of respondents were purposively selected to provide a variety of responses and better representation based on their multiple interests and values to the community. It was paramount that respondents should have lived in the district for a minimum of one year. Five electoral areas were selected per district with the following categories of respondents interviewed in each of the five electoral areas per district:

- Chiefs, queens, and community elders (traditional authorities)
- Ordinary residents (farmers, students, fishermen, etc.)
- Leaders of faith-based organisations
- Enterprises/business people (market women, shop-owners, artisans, dress makers, beauticians, traders)
- Professional groups (headmasters, teachers, accountants, police, public servants, etc.)
- Leaders of Community-Based Organisations and Residents' Associations



Table 1 below shows the categories of respondents sampled per district.

Target Group	EA 1	EA 2	EA 3	EA 4	EA 5	Total Per District
Traditional Authorities	3	3	3	3	3	15
Leader and members of CBOs, FBO & Resident Association	9	9	9	9	9	45
Business people	10	10	10	10	10	50
Public and Civil Servants, Professional Goups (police, teachers, nurses, doctors, lawyers, etc.)	10	10	10	10	10	50
Ordinary Residents	45	45	45	45	45	225
Total (Minimum)	77	77	77	77	77	385

#### **EA: Electoral area**

Using a 5% margin of error on a 95% confidence interval, enumerators interviewed a minimum of 385 respondents in each District. This sample size was calculated on the general population of each District as published by the Ghana Statistical Service Population Housing Census of 2020 with Banda District in the Bono Region as the least populated and Kumasi Metropolis in the Ashanti Region as the largest.

Sample size using the simple random sampling formular **n** =  $\frac{(N \times p \times q)}{\frac{d^2}{d^2}(N-1)+p \times q}$ 

Where:

n = Sample Size

N = District Population

p = estimated proportion of the population that meets the criteria

q = 1 - p

z = Z-score from the normal distribution table

d = Margin of Error

By sampling 5 electoral areas per district, the study covered 1305 out of the 6272 electoral areas in the country (representing 20.8%). Respondents were asked to assess each of the 47 indicators across the seven thematic areas that constitute the LOGIN on a scale from 1-5 and defined as:

1 = Poor

2 = Fair

3 = Good

4 = Very Good

5 = Excellent.



#### 2.3 Data Collection Methods

In order to make responses to the questionnaire user-friendly and achieve effective time management, Kobo Collect as a digital tool was used to collect the data in real-time. The digital tool enabled the enumerators to simply select the preferred score of the respondent to each statement in the questionnaire. From 8<sup>th</sup> September to 16<sup>th</sup> October 2023, sampled residents from all 261 LG jurisdictions responded to the survey questions administered by carefully trained enumerators.



An enumerator with some respondents

#### 2.4 Analysis of Data Collected and Presentation

Analyses of the data collected show that 108,560 residents responded to the nationwide survey out of which 57.2% were males and 42.8%, were females. Table 2 below shows the total respondents that answered the questionnaire, indicating over 100% response rate.



### **Table 2: Actual Respondents**

No.	Categories of Sampled Respondents	No. of Respondents	Percentage (%)
1	Traditional Authorities and Elders	6,257	5.8
2	Leader and Members of CBOs, FBOs & Resident Associations	14,490	13.4
3	Business people (traders, shop owners, artisans, beauticians, etc.)	17,091	15.7
4	Ordinary Residents	60,076	55.3
5	Public, Civil Service and Professional Groups (police, teachers, nurses, doctors, lawyers, etc.)	9,890	9.1
6	Others specify	756	0.7
	Total	108,560	100.0

In addition, 60.9% (66,159) of the respondents were above the age of 35 years whereas 39.1% (42,401) were below the age of 35 years. This is due to the fact that residents who frequently interact with District Assemblies are largely those aged 35 and above. This age group usually demands services and accountability from their District Assemblies as they are usually the ones who visit to demand building permits, business permits, and marriage certificates, and also complain about poor services such as water, healthcare, and education. It is therefore not surprising that most of those who volunteered to participate in the survey were 35 years and above. This trend can be noticed in the 16 regions as well, with 15 of the regions having over 55% of their respondents above the age of 35 years. The Bono Region had 69.4 percent (3,374) of its respondents above the age of 35 years, the largest amongst the 16 regions.

The study adopted multiple approaches to present the findings. This includes aggregating the responses into means, percentages and rankings of the various thematic areas among the MMDAs and the Regions. The LGs (MMDAs) were ranked based on the total percentage score gathered on specific thematic areas and the overall aggregate performance score. Table 3 below depicts the percentage scores and the descriptive grade.

#### Table 3: Performance Ranking Grade

Percentage Score	Descriptive Grade
71% - 100%	Excellent
61% - 70%	Very Good
51% - 60%	Good
41% - 50%	Fair
0% - 40%	Poor

#### 2.5 Limitations of the Assessment

The key limitations to this assessment are that the responses of residents were not verifiable as they provided their views on the state of the indicator in the questionnaire. Notwithstanding this limitation, the findings correctly reflect the perceptions of residents about their LGs in the country.



### 3.1 Local Governance Index at the National & Regional Level

#### 3.1.1 National Aggregate Score of Local Governance Index

In general, residents of LG jurisdictions were not enthusiastic about the level of local governance in the country. The national average score of the seven Local Governance Performance Areas (LGPA) was 53.8%. None of the seven LGPAs had an aggregate score greater than 60%. The "Quality of Political Leadership (MMDCE)" had the highest aggregate score of 57.3% followed by "Quality of Professionalism by Assembly staff" with 55% and "Quality of Social Services Provision" and "Quality of representative leadership by Assembly Members" with 54.9% and 54.0% respectively. On the other hand, the least scored governance performance areas were "Opportunities for Local Economic Development (52.0%), and "Quality of opportunities for residents' participation" (50.0%). Nationwide, people felt that their MMDAs do not give them enough opportunities to participate in local governance and that economic activities are not adequately promoted in the communities. Local governments invest less resources in areas of job creation and community engagement (See Fig.1).



#### Figure 1: Local Governance Index: Nationwide



Out of the 47 indicators that constituted the Local Governance Index (LOGIN), the provision of "basic health services" and "clean water supply services" came up on top as the most appreciated local governance indicator with a score of 60.0% each. This is to the credit of the MMDAs as the provision of these two basic social services is usually visible for residents to appreciate. The MMDAs have been able to ensure the availability of CHPS compounds, health centres, and potable water supply. Interestingly, most of the indicators under the thematic area "Quality of MMDCE Leadership" had favourable scores from residents which made that performance area the top most appreciated governance index.

On the contrary, "Participation in fee-fixing and budgeting" was ranked the lowest amongst the 47 indicators with a score of 48% (See Table 4). This is not surprising as many residents across the country mentioned "we don't get to make inputs to the Assembly's decision making on fee fixing. They just collect the fees from us without our knowledge on how these are calculated or fixed".

No.	Thematic Indicator	Mean Score	Percentage (%)	Rank	Grade
1	Basic Health services (availability of CHPS compound, health centres, etc)	3.0	60.00	1 <sup>st</sup>	Good
2	Clean water supply services (availability of potable water)	3.0	60.00	1 <sup>st</sup>	Good
3	Trust and Credibility of MMDCEs	2.9	58.00	3 <sup>rd</sup>	Good
4	MMDCE Controls and prevents the abuse of public power for private gain	2.9	58.00	3 <sup>rd</sup>	Good
5	MMDCE is accessible all the time and regularly engages with residents and key stakeholders	2.9	58.00	3 <sup>rd</sup>	Good
6	Presence and participation in Town Hall Meetings by MMDCE	2.9	58.00	3 <sup>rd</sup>	Good
7	Basic education infrastructure (availability of furniture, maintenance of buildings)	2.9	58.00	3 <sup>rd</sup>	Good
8	Timely response to request for registration (birth, death, marriage, divorce, etc.)	2.8	56.00	8 <sup>th</sup>	Good
9	MMDCE introduces visible changes and innovations in the district for transformation	2.8	56.00	8 <sup>th</sup>	Good
10	MMDCE is receptive to the needs of residents and key stakeholders	2.8	56.00	8 <sup>th</sup>	Good
11	Trust and Credibility of Assembly Member	2.8	56.00	8 <sup>th</sup>	Good
12	Client-orientation, respect, loyalty and Commitment to residents by Assembly Staff	2.8	56.00	8 <sup>th</sup>	Good
13	Diligence, discipline and timeliness to work assignments by Assembly Staff	2.8	56.00	8 <sup>th</sup>	Good
14	Trust and Credibility of Assembly Staff	2.8	56.00	8 <sup>th</sup>	Good
15	Good Attitude and Responsive to residents' requests for services	2.8	56.00	8 <sup>th</sup>	Good

#### Table 4: Aggregate National Ranking of Local Governance Indicators





No.	Thematic Indicator	Mean Score	Percentage (%)	Rank	Grade
40	Citizens' Awareness of the assembly's decision-making process	2.5	50.00	39 <sup>th</sup>	Fair
41	Feedback mechanisms of Assembly decisions to Citizens	2.5	50.00	39 <sup>th</sup>	Fair
42	Functionality and Effectiveness of the Public Relations and Complaints Committee (PRCC)	2.5	50.00	39 <sup>th</sup>	Fair
43	Promoting economic opportunities in the area for local businesses.	2.50	50.00	39 <sup>th</sup>	Fair
44	Supporting or partnering with small businesses in specific productive sectors (agriculture, industry, tourism, services, etc.)	2.50	50.00	39 <sup>th</sup>	Fair
45	Evidence of supporting job creation in specific sectors	2.50	50.00	39 <sup>th</sup>	Fair
46	Regular engagement with the local business community (business forums)	2.50	50.00	39 <sup>th</sup>	Fair
47	Participation in fee-fixing and budgeting	2.4	48.00	47 <sup>th</sup>	Fair

#### 3.1.2 Regional Aggregate Score for all Local Governance Performance Areas

Whereas the national aggregate score for all the seven local governance performance areas was 53.8%, representing a "Good" performance score, six regions namely; Bono (58.5%), Western (58.3%), Eastern (57.0%), Ashanti (55.2%), Greater Accra (55.0%) and Ahafo (54.9%) had aggregate scores higher than the national average score. Nevertheless, nine regions had aggregate scores lower than the national average (See Fig. 2). Bono and Western Regions were ranked first and second respectively as highest performing local governance regions with Oti and Savannah, as the least performing regions. It is imperative to note that Oti and Savana regions were recently created and inadequate infrastructure and other resources could have contributed to shaping the opinions of residents.



Region	Aggregate Score (%)	Position
	58.5	1 st
Bono	58.3	
Western		2 <sup>nd</sup>
Eastern	57.0	3rd
Ashanti	55.2	4 <sup>th</sup>
Greater Accra	55.0	5 <sup>th</sup>
Ahafo	54.9	6 <sup>th</sup>
Western North	53.8	7 <sup>th</sup>
	52.8	8 <sup>th</sup>
Northern	52.5	9 <sup>th</sup>
Bono East	52.0	10 <sup>th</sup>
Volta	51.7	11 <sup>th</sup>
North East	51.5	12 <sup>th</sup>
Upper West		
Upper East	51.1	13 <sup>th</sup>
Central	50.1	14 <sup>th</sup>
Savannah	49.4	15 <sup>th</sup>
Oti	49.4	15 <sup>th</sup>
Uli		



#### 3.1.3 Ranking of Region in the Seven Local Governance Performance Areas

Bono and Western regions were ranked first in four out of seven local governance performance areas (See Table 5).

 Table 5: Regional Rankings of Thematic Areas

		cooperate communecte		٢			A	
Over all Rank	Region	Quality of Administrative Services Delivered by the LG	Quality of MMDCE Political Leadership	Quality of Representative Leader ship (AMs)	Quality of Professionalism by Assembly Staff	Quality of Social Services Provision	Quality of opportunities provided for residents' participation	Opportunities for economic investment, local employment and income growth
1	Bono	1 <sup>st</sup>	2 <sup>nd</sup>	1 <sup>st</sup>	2 <sup>nd</sup>	1 <sup>st</sup>	1 <sup>st</sup>	3 <sup>rd</sup>
2	Western	2 <sup>nd</sup>	1 <sup>st</sup>	1 <sup>st</sup>	1 <sup>st</sup>	4 <sup>th</sup>	2 <sup>nd</sup>	1 <sup>st</sup>
3	Eastern	3 <sup>rd</sup>	3 <sup>rd</sup>	3 <sup>rd</sup>	3 <sup>rd</sup>	2 <sup>nd</sup>	2 <sup>nd</sup>	2 <sup>nd</sup>
4	Ashanti	3 <sup>rd</sup>	4 <sup>th</sup>	4 <sup>th</sup>	6 <sup>th</sup>	3 <sup>rd</sup>	6 <sup>th</sup>	6 <sup>th</sup>
5	Ahafo	5 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	5 <sup>th</sup>	6 <sup>th</sup>	10 <sup>th</sup>	5 <sup>th</sup>
6	Greater Accra	6 <sup>th</sup>	12 <sup>th</sup>	4 <sup>th</sup>	6 <sup>th</sup>	7 <sup>th</sup>	2 <sup>nd</sup>	4 <sup>th</sup>
7	Western North	7 <sup>th</sup>	11 <sup>th</sup>	6 <sup>th</sup>	4 <sup>th</sup>	4 <sup>th</sup>	9 <sup>th</sup>	8 <sup>th</sup>
8	Northern	8 <sup>th</sup>	6 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	8 <sup>th</sup>	8 <sup>th</sup>	10 <sup>th</sup>
9	Volta	9 <sup>th</sup>	7 <sup>th</sup>	11 <sup>th</sup>	11 <sup>th</sup>	11 <sup>th</sup>	7 <sup>th</sup>	14 <sup>th</sup>
10	Bono East	10 <sup>th</sup>	8 <sup>th</sup>	8 <sup>th</sup>	8 <sup>th</sup>	9 <sup>th</sup>	10 <sup>th</sup>	8 <sup>th</sup>
11	North East	11 <sup>th</sup>	16 <sup>th</sup>	12 <sup>th</sup>	12 <sup>th</sup>	10 <sup>th</sup>	5 <sup>th</sup>	7 <sup>th</sup>
12	Upper East	12 <sup>th</sup>	8 <sup>th</sup>	12 <sup>th</sup>	14 <sup>th</sup>	14 <sup>th</sup>	13 <sup>th</sup>	11 <sup>th</sup>
13	Upper West	13 <sup>th</sup>	8 <sup>th</sup>	10 <sup>th</sup>	8 <sup>th</sup>	13 <sup>th</sup>	12 <sup>th</sup>	12 <sup>th</sup>
14	Central	13 <sup>th</sup>	13 <sup>th</sup>	15 <sup>th</sup>	13 <sup>th</sup>	12 <sup>th</sup>	16 <sup>th</sup>	12 <sup>th</sup>
15	Savannah	15 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	16 <sup>th</sup>	16 <sup>th</sup>	15 <sup>th</sup>	15 <sup>th</sup>
16	Oti	16 <sup>th</sup>	15 <sup>th</sup>	14 <sup>th</sup>	15 <sup>th</sup>	15 <sup>th</sup>	14 <sup>th</sup>	16 <sup>th</sup>

While Bono and Western Regions were ranked either first or second in almost all the seven LOGIN areas, Savanna and Oti regions were last in the seven indicators (See Figs. 3 to 9).




## Figure 4: Quality of MMDCE Leadership







## Figure 5: Quality of Representative Leadership by Assembly Members

## Figure 6: Quality of Professionalism by Assembly Staff









# **Figure 7: Quality of Social Services Provision**

60.0

50.0



# Figure 9: Opportunities for Economic Investment and Local Employment

## 3.2 Analysis of Local Governance Index Ranking of Districts

### 3.2.1 Overall Score and Ranking of the Districts

Mpohor District came first with an overall aggregate score of 86.2% whereas Ketu South Municipal Assembly with an aggregate score of 26% was ranked the last and the poorest local governance performance district according to residents. The overall performance shows that, 9 districts had scores that indicate excellent performance (71% and above). Furthermore, 53 Districts representing 20.3% had scores between 61-70% (very good) whereas the majority (109 districts) had scores between 51-60% (good). The Top 5 (excellent) local governance districts were: Mpohor (86.2%), Akyemansa (78.2%), Kwahu East (77.5%), Dormaa West (77.3%) and Amansie South (74.1%). An interesting observation was that none of the six Metropolitan areas was among the excellent local governance performers. They also missed out on the top 50. Cape Coast Metropolitan was ranked 51st being the first of the Metropolitan LGs (See Table 6)



An enumerator interacting with a respondent



# Table 6: MMDAs Overall Ranking in the Quality of Local Governance

Region	Local Governments	Percentage (%)	Rank	Overall Performance Grade
Western	Mpohor District	86.2	1 <sup>st</sup>	Excellent
Eastern	Akyemansa District	78.2	2 <sup>nd</sup>	Excellent
Eastern	Kwahu East District	77.5	3 <sup>rd</sup>	Excellent
Bono	Dormaa West District	75.3	4 <sup>th</sup>	Excellent
Ashanti	Amansie South District	74.1	5 <sup>th</sup>	Excellent
Ashanti	Obuasi Municipal	73.9	6 <sup>th</sup>	Excellent
Ashanti	Ahafo-Ano South West District	73.0	7 <sup>th</sup>	Excellent
Volta	North Dayi District	72.1	8 <sup>th</sup>	Excellent
Ashanti	Adansi Asokwa District	72.0	9 <sup>th</sup>	Excellent
Northern	Mion District	69.8	10 <sup>th</sup>	Very Good
Ashanti	Afigya-Kwabre North District	69.0	11 <sup>th</sup>	Very Good
Ashanti	Asokwa Municipal	68.6	12 <sup>th</sup>	Very Good
Greater Accra	Adenta Municipal	68.5	13 <sup>th</sup>	Very Good
Ashanti	Asante-Akim North District	68.3	14 <sup>th</sup>	Very Good
Ashanti	Offinso North District	68.2	15 <sup>th</sup>	Very Good
Central	Assin North District	68.1	16 <sup>th</sup>	Very Good
Western North	Aowin Municipal	68.0	17 <sup>th</sup>	Very Good
Eastern	Fanteakwa South District	67.8	18 <sup>th</sup>	Very Good
Western North	Suaman District	67.3	19 <sup>th</sup>	Very Good
Greater Accra	Shai-Osudoku District	66.6	20 <sup>th</sup>	Very Good
Greater Accra	La-Nkwantanang-Madina Municipal	66.0	21 <sup>st</sup>	Very Good
Bono East	Nkoranza South Municipal	65.8	22 <sup>nd</sup>	Very Good
Eastern	Kwahu South District	65.6	23 <sup>rd</sup>	Very Good
Greater Accra	Korle-Klottey Municipal	65.3	24 <sup>th</sup>	Very Good
Ashanti	Sekyere Afram Plains District	65.0	25 <sup>th</sup>	Very Good
Bono	Jaman South Municipal	64.2	26 <sup>th</sup>	Very Good
Bono East	Kintampo North Municipal	63.9	27 <sup>th</sup>	Very Good
Eastern	Asene Manso Akroso District	63.8	28 <sup>th</sup>	Very Good
Western	Jomoro Municipal	63.8	28 <sup>th</sup>	Very Good
Upper East	Bawku West District	63.7	30 <sup>th</sup>	Very Good
Eastern	Birim South District	63.5	31 <sup>st</sup>	Very Good
Western	Prestea-Huni Valley Municipal	63.5	31 <sup>st</sup>	Very Good
Greater Accra	Ablekuma Central Municipal	63.2	33 <sup>rd</sup>	Very Good
Upper East	Talensi District	63.2	33 <sup>rd</sup>	Very Good



		Derecutore		Overall
Region	Local Governments	Percentage (%)	Rank	Overall Performance Grade
Volta	Hohoe Municipal	58.8	73 <sup>rd</sup>	Good
Greater Accra	Accra Metropolitan	58.7	74 <sup>th</sup>	Good
Bono East	Sene East District	58.7	74 <sup>th</sup>	Good
Central	Abura/Asebu/Kwamankese District	58.6	76 <sup>th</sup>	Good
Ashanti	Amansie West District	58.6	76 <sup>th</sup>	Good
Volta	Akatsi South District	58.5	78 <sup>th</sup>	Good
Eastern	Abuakwa South Municipal	58.4	79 <sup>th</sup>	Good
Western	Wassa Amenfi East Municipal	58.3	80 <sup>th</sup>	Good
Ahafo	Asunafo North Municipal	58.2	81 <sup>st</sup>	Good
Bono	Dormaa East District	58.2	81 <sup>st</sup>	Good
Western	Ellembelle District	58.1	83 <sup>rd</sup>	Good
Volta	Ho West District	58.1	83 <sup>rd</sup>	Good
Ashanti	Kwadaso Municipal	58.1	83 <sup>rd</sup>	Good
Ashanti	Sekyere East District Asutifi South District	58.1 57.9	83 <sup>rd</sup>	Good Good
Ahafo	Sissala West District	57.9	87 <sup>th</sup>	Good
Upper West			87 <sup>th</sup>	
Bono	Banda District	57.8	89 <sup>th</sup>	Good
North East	Bunkpurugu Nyankpanduri District	57.6	90 <sup>th</sup>	Good
Central	Agona West Municipal	57.5	91 <sup>st</sup>	Good
Eastern	Kwahu West Municipal	57.5	91 <sup>st</sup>	Good
Eastern	Lower Manya Krobo Municipal	57.5	91 <sup>st</sup>	Good
Greater Accra	Okaikwei North Municipal	57.4	94 <sup>th</sup>	Good
Ashanti	Juaben Municipal	57.3	95 <sup>th</sup>	Good
Greater Accra	Ablekuma West Municipal	57.2	96 <sup>th</sup>	Good
Northern	Kpandai District	57.2	96 <sup>th</sup>	Good
Upper East	Builsa South District	56.8	98 <sup>th</sup>	Good
Ahafo	Asutifi North District	56.7	99 <sup>th</sup>	Good
Ashanti	Asante-Akim Central Municipal	56.6	100 <sup>th</sup>	Good
Upper West	Daffiama Bussie Issa District	56.6	100 <sup>th</sup>	Good
Upper West	Sissala East Municipal	56.5	102 <sup>nd</sup>	Good
Eastern	Upper West Akim District	56.5	102 <sup>nd</sup>	Good
Central	Komenda-Edina-Eguafo-Abirem Municipal	56.4	104 <sup>th</sup>	Good
Greater Accra	Ayawaso East Municipal	56.2	105 <sup>th</sup>	Good
Upper East	Bawku Municipal	56.2	105 <sup>th</sup>	Good
Volta	Afadzato South District	56.1	107 <sup>th</sup>	Good
Eastern	Akuapim North Municipal	56.1	107 <sup>th</sup>	Good
Northern	Nanumba North Municipal	56.0	109 <sup>th</sup>	Good
Greater Accra	Ashaiman Municipal	55.8	110 <sup>th</sup>	Good







		Percentage	tage Over		
Region	Local Governments	(%)	Rank	Performance	
-				Grade	
Ashanti	Atwima-Nwabiagya North District	45.3	225 <sup>th</sup>	Fair	
Central	Effutu Municipal	45.1	226 <sup>th</sup>	Fair	
Greater Accra	Ledzokuku Municipal	45.1	226 <sup>th</sup>	Fair	
Upper East	Builsa North Municipal	44.7	228 <sup>th</sup>	Fair	
Ashanti	Adansi North District	44.6	229 <sup>th</sup>	Fair	
Northern	Nanumba South District	44.5	230 <sup>th</sup>	Fair	
Upper West	Lambussie Karni District	44.3	231 <sup>st</sup>	Fair	
Eastern	Kwahu Afram Plains North District	44.2	232 <sup>nd</sup>	Fair	
Ashanti	Atwima-Kwanwoma District	43.7	233 <sup>rd</sup>	Fair	
Greater Accra	Krowor Municipal	43.2	234 <sup>th</sup>	Fair	
Eastern	Suhum Municipal	42.9	235 <sup>th</sup>	Fair	
Central	Asikuma Odoben Brakwa District	42.5	236 <sup>th</sup>	Fair	
Oti	Krachi West District	42.3	237th	Fair	
Volta	South Tongu District	42.3	237 <sup>th</sup>	Fair	
Eastern	Yilo-Krobo Municipal Sene West District	42.3	237 <sup>th</sup>	Fair	
Bono East		42.0	240 <sup>th</sup>	Fair	
Savannah	North Gonja District	41.8	241 <sup>st</sup>	Fair	
Ashanti	Ejura/Sekyedumase Municipal	41.7	242 <sup>nd</sup>	Fair	
Central	Ajumako/Enyan/Essiam District	41.6	243 <sup>rd</sup>	Fair	
Western North	Bibiani Anhwiaso Municipal	41.5	244 <sup>th</sup>	Fair	
Upper East	Kassena-Nankana West District	41.5	244 <sup>th</sup>	Fair	
Eastern	Upper Manya Krobo District	41.4	246 <sup>th</sup>	Fair	
Savannah	Sawla-Tuna-Kalba District	40.4	247 <sup>th</sup>	Poor	
Central	Awutu Senya East Municipal	40.2	248 <sup>th</sup>	Poor	
Savannah	Central Gonja District	39.5	249 <sup>th</sup>	Poor	
Greater Accra	Ga West Municipal	39.3	250 <sup>th</sup>	Poor	
Oti	Biakoye District	39.0	251 <sup>st</sup>	Poor	
Upper West	Wa Municipal	38.7	252 <sup>nd</sup>	Poor	
Upper East	Bongo District	38.6	253 <sup>rd</sup>	Poor	
Northern	Zabzugu District	38.5	254 <sup>th</sup>	Poor	
Northern	Nanton District	37.5	255 <sup>th</sup>	Poor	
North East	Chereponi District	35.6	256 <sup>th</sup>	Poor	
Central	Gomoa East District	34.4	257 <sup>th</sup>	Poor	
Ashanti	Ejisu Municipal	33.6	258 <sup>th</sup>	Poor	
Bono East	Pru East District	33.0	259 <sup>th</sup>	Poor	
Central	Gomoa Central District	29.2	260 <sup>th</sup>	Poor	
Volta	Ketu South Municipal	26.0	261 <sup>st</sup>	Poor	



The map below (Fig. 10) shows the geographical locations of the 261 MMDAs and their LOGIN grade.

## Figure 10: Local Governance Index: Residents' Assessment of the Overall Quality of their LGs





### 3.2.2 Ranking of Districts on the basis of their Quality of Administrative Services

Residents in the 261 LGs assessed the quality of four administrative services that their LG authorities deliver to them. The four services include (i) issuance of operational permits (such as building and business permits); (ii) issuance of vital registration certificates (birth, death, marriage and divorce); (iii) feedback on complaints and grievances (functionality of client service and information unit); and (iv) attitude and responsiveness to residents' request. The aggregate scores of the four indicators that constitute the quality of administrative services show that only 9 out of 261 LGs had an "Excellent" score of 71% and above, while 59 LGs scored between 61-70% (very good). Districts that had "fair" and "poor" performance constituted 26.1% and 6.1% respectively. With a score of 86.0%, Mpohor District Assembly occupies the 1st position in the aggregate score of the quality of administrative services (See Table 7).

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mpohor District	86.00	1 <sup>st</sup>	Excellent
Bono	Dormaa West District	80.67	2 <sup>nd</sup>	Excellent
Eastern	Akyemansa District	77.33	3 <sup>rd</sup>	Excellent
Eastern	Kwahu East District	77.33	3 <sup>rd</sup>	Excellent
Ashanti	Asokwa Municipal	76.67	5 <sup>th</sup>	Excellent
Ashanti	Obuasi Municipal	74.00	6 <sup>th</sup>	Excellent
Northern	Mion District	73.33	7 <sup>th</sup>	Excellent
Ashanti	Adansi Asokwa District	72.00	8 <sup>th</sup>	Excellent
Greater Accra	Adentan Municipal	70.67	9 <sup>th</sup>	Very Good
Ashanti	Afigya-Kwabre North District	70.00	10 <sup>th</sup>	Very Good
Ashanti	Offinso North District	70.00	10 <sup>th</sup>	Very Good
Volta	North Dayi District	70.00	10 <sup>th</sup>	Very Good
Ashanti	Amansie South District	69.33	13 <sup>th</sup>	Very Good
Ashanti	Asante-Akim North District	69.33	13 <sup>th</sup>	Very Good
Greater Accra	Shai-Osudoku District	69.33	15 <sup>th</sup>	Very Good
Western North	Suaman District	68.67	16 <sup>th</sup>	Very Good
Western	Wassa East District	68.67	16 <sup>th</sup>	Very Good
Central	Assin North District	68.00	18 <sup>th</sup>	Very Good
Greater Accra	La-Dade-Kotopon Municipal	67.33	19 <sup>th</sup>	Very Good
Eastern	Akuapim South District	67.33	19 <sup>th</sup>	Very Good
Eastern	Kwahu South District	67.33	19 <sup>th</sup>	Very Good
Ashanti	Adansi North District	66.67	22 <sup>nd</sup>	Very Good
Bono East	Nkoranza South Municipal	66.67	22 <sup>nd</sup>	Very Good
Upper East	Talensi District	66.67	22 <sup>nd</sup>	Very Good
Western North	Aowin Municipal	66.67	22 <sup>nd</sup>	Very Good
Western	Effia Kwesimintsim Municipal	66.67	22 <sup>nd</sup>	Very Good

#### Table 7: Ranking of Districts by Aggregate Score on Quality of Administrative Services

#### Percentage Rank out of 261 Performance Districts Region Local Governments Score (%) Grade 27<sup>th</sup> Ashanti Ahafo-Ano South West District 66.00 Very Good Bono Dormaa Central Municipal 66.00 Very Good 27<sup>th</sup> Greater Accra La-Nkwantanang-Madina Municipal 66.00 Very Good 27<sup>th</sup> Western Prestea-Huni Valley Municipal 66.00 Very Good 27<sup>th</sup> Bono East 65.33 Very Good Kintampo North Municipal 31<sup>st</sup> 65.33 Very Good Bono Jaman South Municipal 31<sup>st</sup> Ashanti Sekyere Afram Plains District 64.67 Very Good 33<sup>rd</sup> Bono Dormaa East District 64.67 Very Good 33<sup>rd</sup> Eastern Asene Manso Akroso District 64.67 33<sup>rd</sup> Very Good Eastern Fanteakwa South District 64.67 33<sup>rd</sup> Very Good Greater Accra Korle-Klottey Municipal 64.67 Very Good 33<sup>rd</sup> Northern Very Good **Tolon District** 64.67 33<sup>rd</sup> Very Good Savannah East Gonja Municipal 64.67 33<sup>rd</sup> Upper East Bawku West District 64.67 Very Good 33<sup>rd</sup> Volta Afadzato South District 64.67 33<sup>rd</sup> Very Good Asutifi North District Very Good Ahafo 64.00 42<sup>nd</sup> Western Very Good Tarkwa-Nsuaem Municipal 64.00 42<sup>nd</sup> Ahafo Asutifi South District 64.00 Very Good 42<sup>nd</sup> Ashanti Sekyere Kumawu District 64.00 42<sup>nd</sup> Very Good 42<sup>nd</sup> Eastern Nsawam Adoagyire Municipal 64.00 Very Good Ashanti Ahafo-Ano North Municipal Very Good 63.33 47<sup>th</sup> Bono **Banda District** 63.33 Very Good 47<sup>th</sup> Eastern Kwahu Afram Plains South District 63.33 Very Good 47<sup>th</sup> Greater Accra Ayawaso Central Municipal 63.33 Very Good 47<sup>th</sup> Northern 63.33 Very Good Savelugu Municipal $47^{th}$ Ashanti Amansie West District 62.67 Very Good 52<sup>nd</sup> Very Good Eastern Kwahu West Municipal 62.67 52<sup>nd</sup> Greater Accra Tema West Municipal 62.67 52<sup>nd</sup> Very Good Very Good Volta Ho West District 62.67 52<sup>nd</sup> Western Jomoro Municipal 62.67 Very Good 52<sup>nd</sup> 57<sup>th</sup> Ahafo Asunafo South District 61.33 Very Good Ashanti Very Good Asante-Akim South Municipal 61.33 57<sup>th</sup> 61.33 Very Good Ashanti Kwadaso Municipal 57<sup>th</sup> Ashanti Very Good Oforikrom Municipal 61.33 57<sup>th</sup> Bono Berekum West District 61.33 Very Good 57<sup>th</sup> Eastern **Okere** District 57<sup>th</sup> Very Good 61.33 Oti Kadjebi District 61.33 Very Good 57<sup>th</sup> Upper East Bolgatanga Municipal 61.33 Very Good 57<sup>th</sup> Bono Berekum East Municipal 60.67 Good 65<sup>th</sup> Eastern Ayensuano District 60.67 Good 65<sup>th</sup> Anloga District Volta 60.67 Good 65<sup>th</sup> Western Wassa Amenfi East Municipal 60.67 Good 65<sup>th</sup> Ashanti Juaben Municipal 60.00 Good 69<sup>th</sup> Ashanti Offinso Municipal 60.00 Good 69<sup>th</sup>





Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Central	Abura/Asebu/Kwamankese District	53.33	147 <sup>th</sup>	Good
Eastern	Birim North District	53.33	147 <sup>th</sup>	Good
Eastern	West Akim Municipal	53.33	147 <sup>th</sup>	Good
Upper East	Tempane District	53.33	147 <sup>th</sup>	Good
Upper West	Daffiama Bussie Issa District	53.33	147 <sup>th</sup>	Good
Volta	Ketu North Municipal	53.33	147 <sup>th</sup>	Good
Western	Wassa Amenfi West Municipal	53.33	147 <sup>th</sup>	Good
Bono East	Sene East District	52.67	156 <sup>th</sup>	Good
Central	Assin Central Municipal	52.67	156 <sup>th</sup>	Good
Greater Accra	Ga South Municipal	52.67	156 <sup>th</sup>	Good
Volta	Adaklu District	52.67	156 <sup>th</sup>	Good
Volta	Akatsi North District	52.67	156 <sup>th</sup>	Good
Western	Ahanta West Municipal	52.67	156 <sup>th</sup>	Good
Ashanti	Bosome Freho District	52.00	162 <sup>nd</sup>	Good
Greater Accra	Ayawaso East Municipal	52.00	162 <sup>nd</sup>	Good
Greater Accra	Ayawaso North Municipal	52.00	162 <sup>nd</sup>	Good
Western North	Bodi District	52.00	162 <sup>nd</sup>	Good
Ashanti	Obuasi East Municipal	51.33	166 <sup>th</sup>	Good
Ashanti	Kumasi Metropolitan	51.33	166 <sup>th</sup>	Good
Greater Accra	Ada East District	51.33	166 <sup>th</sup>	Good
Greater Accra	Kpone-Katamanso Municipal	51.33	166 <sup>th</sup>	Good
Northern	Tamale Metropolitan	51.33	166 <sup>th</sup>	Good
Upper East	Bawku Municipal	51.33	166 <sup>th</sup>	Good
Volta	Ho Municipal	51.33	166 <sup>th</sup>	Good
Volta	South Dayi District	51.33	166 <sup>th</sup>	Good
Volta	Guan District	50.67	174 <sup>th</sup>	Fair
Bono East	Techiman North District	50.67	174 <sup>th</sup>	Fair
Bono	Sunyani Municipal	50.67	174 <sup>th</sup>	Fair
Central	Agona West Municipal	50.67	174 <sup>th</sup>	Fair
Central	Ekumfi District	50.00	178 <sup>th</sup>	Fair
Ashanti	Adansi South District	50.00	178 <sup>th</sup>	Fair
Central	Mfantsiman Municipal	50.00	178 <sup>th</sup>	Fair
Eastern	Asuogyaman District	50.00	178 <sup>th</sup>	Fair
Western North	Bia East District	50.00	178 <sup>th</sup>	Fair
Western North	Sefwi-Wiawso Municipal	50.00	178 <sup>th</sup>	Fair
Ashanti	Akrofuom District	49.33	184 <sup>th</sup>	Fair
Ashanti	Atwima-Kwanwoma District	49.33	184 <sup>th</sup>	Fair
Ashanti	Sekyere South District	49.33	184 <sup>th</sup>	Fair
Central	Assin South District	49.33	184 <sup>th</sup>	Fair
North East	West Mamprusi Municipal	49.33	184 <sup>th</sup>	Fair

#### Percentage Rank out of 261 Performance Local Governments Region Score (%) Districts Grade Volta North Tongu District 49.33 Fair 184<sup>th</sup> Eastern Atiwa East District 48.67 Fair 190<sup>th</sup> Greater Accra Ada West District 48.67 Fair 190<sup>th</sup> Northern Sagnarigu Municipal 48.67 Fair 190<sup>th</sup> Eastern Kwaebibirem Municipal 48.67 Fair 190<sup>th</sup> Greater Accra Ablekuma North Municipal 48.67 Fair 190<sup>th</sup> Oti Nkwanta North District 48.67 190<sup>th</sup> Fair Bono East Pru West District 48.00 Fair 196<sup>th</sup> Bono East Atebubu-Amantin Municipal 48.00 196<sup>th</sup> Fair Volta Agotime Ziope District 48.00 Fair 196<sup>th</sup> Ahafo 47.33 Tano North Municipal Fair 199<sup>th</sup> Ahafo 47.33 Tano South Municipal Fair 199<sup>th</sup> Ashanti Amansie Central District 47.33 Fair 199<sup>th</sup> Bono Jaman North District 47.33 Fair 199<sup>th</sup> Twifo Atti Morkwa District 47.33 Central 199<sup>th</sup> Fair Greater Accra 47.33 Ledzokuku Municipal Fair 199<sup>th</sup> Greater Accra Ningo-Prampram District 47.33 Fair 199<sup>th</sup> Upper West Nadowli-Kaleo District 47.33 Fair 199<sup>th</sup> Ashanti Atwima-Nwabiagya North District 46.67 Fair 207<sup>th</sup> Ashanti Ejura/Sekyedumase Municipal 46.67 Fair 207<sup>th</sup> Oti Krachi East Municipal 46.67 Fair 207<sup>th</sup> Upper East Garu District 46.67 Fair 207<sup>th</sup> Western Shama District 46.67 207<sup>th</sup> Fair Ashanti Old Tafo Municipal 46.00 212<sup>th</sup> Fair Bono East Techiman Municipal 46.00 Fair 212<sup>th</sup> Greater Accra Ga North Municipal 46.00 Fair 212<sup>th</sup> Northern Nanumba South District 46.00 Fair 212<sup>th</sup> Savannah West Gonja Municipal 46.00 Fair 212<sup>th</sup> Upper East Bolgatanga East District 46.00 212<sup>th</sup> Fair Lambussie Karni District Upper West 46.00 Fair 212<sup>th</sup> Central Asikuma Odoben Brakwa District 45.33 Fair 219<sup>th</sup> Upper West Lawra Municipal 45.33 Fair 219<sup>th</sup> Ashanti Ahafo-Ano South East District 45.33 Fair 219<sup>th</sup> Central Agona East District 45.33 Fair 219<sup>th</sup> Greater Accra 45.33 Ga Central Municipal Fair 219<sup>th</sup> Greater Accra **Krowor Municipal** 45.33 Fair 219<sup>th</sup> North East 45.33 East Mamprusi Municipal Fair 219<sup>th</sup> Upper East Kassena-Nankana Municipal 45.33 Fair 219<sup>th</sup> Savannah North Gonja District 44.00 Fair 227<sup>th</sup> Upper West 44.00 Fair Jirapa Municipal 227<sup>th</sup> Volta Keta Municipal 44.00 Fair 227<sup>th</sup>

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Eastern	Kwahu Afram Plains North District	44.00	227 <sup>th</sup>	Fair
Eastern	Upper Manya Krobo District	44.00	227 <sup>th</sup>	Fair
Upper East	Kassena-Nankana West District	44.00	227 <sup>th</sup>	Fair
Bono East	Sene West District	43.33	233 <sup>rd</sup>	Fair
Savannah	Central Gonja District	43.33	233 <sup>rd</sup>	Fair
Eastern	Yilo-Krobo Municipal	42.67	235 <sup>th</sup>	Fair
Volta	Kpando Municipal	42.67	235 <sup>th</sup>	Fair
Oti	Krachi West District	42.00	237 <sup>th</sup>	Fair
Central	Ajumako/Enyan/Essiam District	42.00	237 <sup>th</sup>	Fair
Central	Effutu Municipal	42.00	237 <sup>th</sup>	Fair
Northern	Gushegu Municipal	42.00	237 <sup>th</sup>	Fair
Upper East	Builsa North Municipal	42.00	237 <sup>th</sup>	Fair
Volta	South Tongu District	41.33	242 <sup>nd</sup>	Fair
Ashanti	Kwabre East Municipal	41.33	242 <sup>nd</sup>	Fair
Eastern	Suhum Municipal	40.67	244 <sup>th</sup>	Poor
Oti	Jasikan District	40.67	244 <sup>th</sup>	Poor
Central	Awutu Senya East Municipal	40.00	246 <sup>th</sup>	Poor
North East	Chereponi District	40.00	246 <sup>th</sup>	Poor
Savannah	Sawla-Tuna-Kalba District	39.33	248 <sup>th</sup>	Poor
Upper East	Binduri District	38.67	249 <sup>th</sup>	Poor
Upper East	Bongo District	38.00	250 <sup>th</sup>	Poor
Northern	Zabzugu District	37.33	251 <sup>st</sup>	Poor
Greater Accra	Ga West Municipal	36.67	252 <sup>nd</sup>	Poor
Western North	Bibiani Anhwiaso Municipal	36.00	253 <sup>rd</sup>	Poor
Central	Gomoa East District	34.00	254 <sup>th</sup>	Poor
Upper West	Wa East District	34.00	254 <sup>th</sup>	Poor
Oti	Biakoye District	33.33	256 <sup>th</sup>	Poor
Bono East	Pru East District	31.33	257 <sup>th</sup>	Poor
Northern	Nanton District	30.67	258 <sup>th</sup>	Poor
Central	Gomoa Central District	29.33	259 <sup>th</sup>	Poor
Ashanti	Ejisu Municipal	28.67	260 <sup>th</sup>	Poor
Volta	Ketu South Municipal	26.00	261 <sup>st</sup>	Poor



The map below (Fig. 11) shows the geographical locations of the 261 LGs and the quality of their administrative services provision.

# Figure 11: Residents' Assessment of the Quality of Administrative Services delivered by their LGs





### 3.2.3 Ranking of Districts on the Basis of the Quality of MMDCE Leadership

Residents assessed the qualities of their MMDCEs based on six indicators: (i) Trust and credibility; (ii) Use of public power for public good; (iii) Accessibility to residents; (iv) Introduction of visible changes in the district; (v) Receptive to the needs of residents and (vi) Presence and participation in town hall meeting. Based on the aggregate scores of the six indicators, 14 out of 261 MMDCEs were rated 'excellent' by their residents with a score of 71% and above. The top five ranked MMDCEs were Mpohor District, Dormaa West District, Cape Coast Metropolitan, Akyemansa District, and Kwahu East. Furthermore, 86 MMDCEs scored very good (61-70%) while the majority (104 out of 261) scored 51-60% (good). Ten (10) MMDCEs had a poor score of 40% or less (See Table 8).

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mpohor District	92.30	1 <sup>st</sup>	Excellent
Bono	Dormaa West District	84.30	2 <sup>nd</sup>	Excellent
Central	Cape Coast Metropolitan	80.00	3 <sup>rd</sup>	Excellent
Eastern	Akyemansa District	78.00	4 <sup>th</sup>	Excellent
Eastern	Kwahu East District	78.00	4 <sup>th</sup>	Excellent
Ashanti	Amansie South District	74.70	6 <sup>th</sup>	Excellent
Volta	North Dayi District	74.70	6 <sup>th</sup>	Excellent
Ashanti	Ahafo-Ano South West District	74.00	8 <sup>th</sup>	Excellent
Central	Assin North District	73.70	9 <sup>th</sup>	Excellent
Eastern	Fanteakwa South District	73.70	9 <sup>th</sup>	Excellent
Ashanti	Obuasi Municipal	73.70	9 <sup>th</sup>	Excellent
Upper East	Bawku West District	72.70	12 <sup>th</sup>	Excellent
Bono East	Kintampo South District	71.30	13 <sup>th</sup>	Excellent
Ashanti	Adansi Asokwa District	71.30	13 <sup>th</sup>	Excellent
Western North	Aowin Municipal	70.70	15 <sup>th</sup>	Very Good
Savannah	East Gonja Municipal	70.70	15 <sup>th</sup>	Very Good
Ashanti	Afigya-Kwabre North District	70.30	17 <sup>th</sup>	Very Good
Bono	Berekum East Municipal	70.30	17 <sup>th</sup>	Very Good
Ashanti	Sekyere Kumawu District	70.30	17 <sup>th</sup>	Very Good
Ashanti	Adansi South District	69.70	20 <sup>th</sup>	Very Good
Ashanti	Asante-Akim North District	69.30	21 <sup>st</sup>	Very Good
Central	Assin South District	69.30	21 <sup>st</sup>	Very Good
Eastern	Ayensuano District	68.30	23 <sup>rd</sup>	Very Good
Northern	Mion District	68.30	23 <sup>rd</sup>	Very Good
Bono East	Nkoranza South Municipal	68.30	23 <sup>rd</sup>	Very Good
Greater Accra	Adenta Municipal	68.00	26 <sup>th</sup>	Very Good
Volta	Akatsi South Municipal	68.00	26 <sup>th</sup>	Very Good
Eastern	Birim South District	68.00	26 <sup>th</sup>	Very Good
Upper East	Bawku Municipal	67.70	29 <sup>th</sup>	Very Good
Western	Prestea-Huni Valley Municipal	67.70	29 <sup>th</sup>	Very Good

### Table 8: Ranking of Districts based on MMDCE Leadership

#### Performance Percentage Rank out of Region Local Governments Score (%) 261 Districts Grade Ejura/Sekyedumase Municipal 67.30 Very Good Ashanti 31<sup>st</sup> Greater Accra La-Dade-Kotopon Municipal 67.00 Very Good 32<sup>nd</sup> Eastern New Juaben South Municipal 67.00 Very Good 32<sup>nd</sup> Western North Very Good Suaman District 67.00 32<sup>nd</sup> Very Good Eastern Abuakwa South Municipal 66.70 35<sup>th</sup> Very Good Ashanti 66.70 Juaben Municipal 35<sup>th</sup> Volta Afadzato South District 66.30 Very Good 37<sup>th</sup> Very Good Ashanti 66.30 Offinso North District 37<sup>th</sup> Eastern Kwahu South District 66.30 Very Good 39<sup>th</sup> Ashanti Asokwa Municipal 66.00 40<sup>th</sup> Very Good Upper East 66.00 Very Good **Builsa South District** 40<sup>th</sup> Bono Jaman South Municipal 66.00 Very Good 40<sup>th</sup> Very Good Greater Accra La-Nkwantanang-Madina Municipal 66.00 40<sup>th</sup> Ashanti Sekyere Afram Plains District 66.00 Very Good $40^{th}$ Ahafo Very Good Asutifi South District 66.00 40<sup>th</sup> Bono East Sene East District 65.70 Very Good 46<sup>th</sup> Greater Accra Korle-Klottey Municipal Very Good 65.30 47<sup>th</sup> Western 65.30 $47^{th}$ Very Good Tarkwa-Nsuaem Municipal Kwahu Afram Plains South District Eastern 65.30 Very Good 47<sup>th</sup> Eastern Abuakwa North Municipal 65.00 Very Good 50<sup>th</sup> Very Good Western Wassa East District 65.00 50<sup>th</sup> North East Mamprugu Moagduri District 65.00 Very Good 50<sup>th</sup> Ahafo Asunafo South District 64.70 Very Good 53<sup>rd</sup> 64.70 Upper East Garu District Very Good 53<sup>rd</sup> Eastern Okere District 64.70 Very Good 53<sup>rd</sup> Greater Accra Very Good Ablekuma Central Municipal 64.30 56<sup>th</sup> Northern Very Good Sagnarigu Municipal 64.30 56<sup>th</sup> Volta Very Good Ho West District 64.00 58<sup>th</sup> Greater Accra Shai-Osudoku District 64.00 Very Good 58<sup>th</sup> Very Good Eastern Upper West Akim District 64.00 58<sup>th</sup> Western Wassa Amenfi Central District 64.00 Very Good 58<sup>th</sup> Savannah Very Good West Gonja Municipal 64.00 58<sup>th</sup> 63.70 Ahafo Very Good Asunafo North Municipal 63<sup>rd</sup> Oti 63.70 Very Good Kadjebi District 63<sup>rd</sup> Very Good Western Wassa Amenfi East Municipal 63.70 63<sup>rd</sup> Western 63.30 Very Good Jomoro Municipal 66<sup>th</sup> Central 63.30 Very Good Komenda/Edina/Eguafo/Abirem Municipal 66<sup>th</sup> Ashanti Afigya-Kwabre South District 63.30 Very Good 66<sup>th</sup> Eastern Very Good Asene Manso Akroso District 63.30 66<sup>th</sup> Very Good Central Mfantsiman Municipal 63.30 66<sup>th</sup> Upper East 63.30 Very Good **Pusiga District** 66<sup>th</sup> Ashanti Sekyere East District 63.30 Very Good 66<sup>th</sup>

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade	
Ashanti	Bosomtwe District	63.00	73 <sup>rd</sup>	Very Good	
Northern	Karaga District	63.00	73 <sup>rd</sup>	Very Good	
Volta	Kpando Municipal	63.00	73 <sup>rd</sup>	Very Good	
Savannah	North East Gonja District	63.00	73 <sup>rd</sup>	Very Good	
Upper West	Wa West District	63.00	73 <sup>rd</sup>	Very Good	
Ashanti	Ahafo-Ano South East District	62.30	78 <sup>th</sup>	Very Good	
Bono	Dormaa Central Municipal	62.00	79 <sup>th</sup>	Very Good	
Northern	Gushegu Municipal	62.00	79 <sup>th</sup>	Very Good	
Volta	Guan District	62.00	79 <sup>th</sup>	Very Good	
Upper West	Nadowli-Kaleo District	62.00	79 <sup>th</sup>	Very Good	
Ashanti	Asante-Akim South Municipal	61.70	83 <sup>rd</sup>	Very Good	
Bono	Berekum West District	61.70	83 <sup>rd</sup>	Very Good	
Upper West	Nandom Municipal	61.70	83 <sup>rd</sup>	Very Good	
Eastern	Nsawam Adoagyire Municipal	61.70	83 <sup>rd</sup>	Very Good	
Northern	Saboba District	61.70	83 <sup>rd</sup>	Very Good	
Upper East	Talensi District	61.70	83 <sup>rd</sup>	Very Good	
Greater Accra	Tema West Municipal	61.70	83 <sup>rd</sup>	Very Good	
Volta	Keta Municipal	61.30	90 <sup>th</sup>	Very Good	
Bono East	Kintampo North Municipal	61.30	90 <sup>th</sup>	Very Good	
Northern	Kumbungu District	61.30	90 <sup>th</sup>	Very Good	
Western	Effia Kwesimintsim Municipal	61.30	90 <sup>th</sup>	Very Good	
Upper West	Jirapa Municipal	61.00	94 <sup>th</sup>	Very Good	
Bono East	Nkoranza North District	61.00	94 <sup>th</sup>	Very Good	
Ashanti	Amansie West District	61.00	94 <sup>th</sup>	Very Good	
Northern	Tolon District	61.00	94 <sup>th</sup>	Very Good	
Greater Accra	Ayawaso Central Municipal	60.70	98 <sup>th</sup>	Good	
Ashanti	Kwadaso Municipal	60.70	98 <sup>th</sup>	Good	
Upper West	Sissala West District	60.70	98 <sup>th</sup>	Good	
Volta	Anloga District	60.30	101 <sup>st</sup>	Good	
Bono	Banda District	60.30	101 <sup>st</sup>	Good	
Upper West	Lawra Municipal	60.30	101 <sup>st</sup>	Good	
Greater Accra	Okaikwei North Municipal	60.30	101 <sup>st</sup>	Good	
Ashanti	Kwabre East Municipal	60.30	101 <sup>st</sup>	Good	
Western	Ellembelle District	60.00	106 <sup>th</sup>	Good	
Eastern	New Juaben North Municipal	60.00	107 <sup>th</sup>	Good	
Central	Abura/Asebu/Kwamankese District	59.70	108 <sup>th</sup>	Good	
Eastern	Achiase District	59.70	108 <sup>th</sup>	Good	
Ashanti	Amansie Central District	59.70	108 <sup>th</sup>	Good	
Greater Accra	Weija Gbawe Municipal	59.70	108 <sup>th</sup>	Good	
Greater Accra	Accra Metropolitan	59.30	112 <sup>th</sup>	Good	
Volta	Adaklu District	59.30	112 <sup>th</sup>	Good	
Upper West	Daffiama Bussie Issa District	59.30	112 <sup>th</sup>	Good	

		Porcontago	Rank out of	Performance
Region	Local Governments	Percentage Score (%)	261 Districts	Grade
Eastern	Kwahu West Municipal	59.30	112 <sup>th</sup>	Good
Eastern	Lower Manya Krobo Municipal	59.30	112 <sup>th</sup>	Good
Bono	Tain District	59.30	112 <sup>th</sup>	Good
Central	Agona West Municipal	59.00	118 <sup>th</sup>	Good
Upper East	Bolgatanga East District	59.00	118 <sup>th</sup>	Good
Greater Accra	Ablekuma West Municipal	59.00	118 <sup>th</sup>	Good
Ashanti	Atwima-Mponua District	58.70	121 <sup>st</sup>	Good
Eastern	Denkyembour District	58.70	121 <sup>st</sup>	Good
Western	Wassa Amenfi West Municipal	58.70	121 <sup>st</sup>	Good
Central	Ajumako/Enyan/Essiam District	58.70	121 <sup>st</sup>	Good
Bono	Dormaa East District	58.70	121 <sup>st</sup>	Good
Volta	Akatsi North District	58.30	126 <sup>th</sup>	Good
Eastern	Akuapim North Municipal	58.30	126 <sup>th</sup>	Good
Central	Assin Central Municipal	58.30	126 <sup>th</sup>	Good
Ahafo	Asutifi North District	58.30	126 <sup>th</sup>	Good
Eastern	Birim Central Municipal	58.30	126 <sup>th</sup>	Good
Volta	Hohoe Municipal	58.30	126 <sup>th</sup>	Good
Northern	Nanumba North Municipal	58.30	126 <sup>th</sup>	Good
Greater Accra	Ningo-Prampram District	58.30	126 <sup>th</sup>	Good
Ashanti	Oforikrom Municipal	58.30	126 <sup>th</sup>	Good
Northern	Savelugu Municipal	58.30	126 <sup>th</sup>	Good
Western	Sekondi Takoradi Metropolitan	58.30	126 <sup>th</sup>	Good
Upper West	Sissala East Municipal	58.30	126 <sup>th</sup>	Good
Ashanti	Sekyere South District	58.00	138 <sup>th</sup>	Good
Eastern	Akuapim South District	58.00	138 <sup>th</sup>	Good
Greater Accra	Ashaiman Municipal	58.00	138 <sup>th</sup>	Good
Greater Accra	Ga East Municipal	58.00	138 <sup>th</sup>	Good
Ashanti	Ahafo-Ano North Municipal	57.70	142 <sup>nd</sup>	Good
Northern	Kpandai District	57.70	142 <sup>nd</sup>	Good
Eastern	Kwahu Afram Plains North District	57.70	142 <sup>nd</sup>	Good
Central	Ekumfi District	57.30	145 <sup>th</sup>	Good
Greater Accra	Tema Metropolitan	57.30	145 <sup>th</sup>	Good
Upper East	Bolgatanga Municipal	57.30	145 <sup>th</sup>	Good
Western	Ahanta West Municipal	57.00	148 <sup>th</sup>	Good
Bono East	Techiman North District	57.00	148 <sup>th</sup>	Good
Ashanti	Asante-Akim Central Municipal	57.00	148 <sup>th</sup>	Good
Ashanti	Mampong Municipal	57.00	148 <sup>th</sup>	Good
Ashanti	Sekyere Central District	57.00	148 <sup>th</sup>	Good
North East	Bunkpurugu Nyankpanduri District	56.70	153 <sup>rd</sup>	Good



		Percentage	Rank out of	Performance
Region	Local Governments	Score (%)	261 Districts	Grade
Eastern	West Akim Municipal	52.00	192 <sup>nd</sup>	Good
Volta	South Dayi District	52.00	192 <sup>nd</sup>	Good
Volta	Agotime Ziope District	51.70	197 <sup>th</sup>	Good
Oti	Biakoye District	51.70	197 <sup>th</sup>	Good
Ashanti	Kumasi Metropolitan	51.70	197 <sup>th</sup>	Good
Greater Accra	Ablekuma North Municipal	51.70	197 <sup>th</sup>	Good
Ashanti	Asokore-Mampong Municipal	51.30	201 <sup>st</sup>	Good
Greater Accra	Ada West District	51.30	201 <sup>st</sup>	Good
Oti	Jasikan District	51.00	203 <sup>rd</sup>	Good
Bono East	Techiman Municipal	51.00	203 <sup>rd</sup>	Good
Eastern	Atiwa West District	50.30	205 <sup>th</sup>	Fair
Ashanti	Atwima-Nwabiagya South Municipal	50.30	205 <sup>th</sup>	Fair
Bono East	Sene West District	50.30	205 <sup>th</sup>	Fair
Ashanti	Bekwai Municipal	50.00	208 <sup>th</sup>	Fair
Central	Twifo/Hemang/Lower Denkyira District	50.00	208 <sup>th</sup>	Fair
Upper East	Binduri District	49.70	210 <sup>th</sup>	Fair
North East	East Mamprusi Municipal	49.70	210 <sup>th</sup>	Fair
Eastern	Yilo-Krobo Municipal	49.70	210 <sup>th</sup>	Fair
Eastern	Atiwa East District	49.30	213 <sup>th</sup>	Fair
Ashanti	Atwima-Kwanwoma District	49.30	213 <sup>th</sup>	Fair
Savannah	Bole District	49.30	213 <sup>th</sup>	Fair
Volta	North Tongu District	49.30	213 <sup>th</sup>	Fair
Central	Upper Denkyira East Municipal	49.30	213 <sup>th</sup>	Fair
Eastern	Fanteakwa North District	49.00	218 <sup>th</sup>	Fair
Bono	Jaman North District	48.70	219 <sup>th</sup>	Fair
Eastern	Asuogyaman District	48.70	219 <sup>th</sup>	Fair
Oti	Krachi East Municipal	48.30	221 <sup>st</sup>	Fair
Ahafo	Tano North Municipal	48.30	221 <sup>st</sup>	Fair
Ahafo	Tano South Municipal	48.30	221 <sup>st</sup>	Fair
Ashanti	Old Tafo Municipal	48.00	224 <sup>th</sup>	Fair
Upper East	Tempane District	48.00	224 <sup>th</sup>	Fair
Western North	Bibiani Anhwiaso Municipal	47.70	226 <sup>th</sup>	Fair
Upper East	Builsa North Municipal	47.70	226 <sup>th</sup>	Fair
Bono East	Atebubu-Amantin Municipal	47.30	228 <sup>th</sup>	Fair
Western North	Bia East District	47.30	228 <sup>th</sup>	Fair
Upper East	Kassena-Nankana Municipal	47.30	228 <sup>th</sup>	Fair
Oti	Krachi West District	47.00	231 <sup>st</sup>	Fair
Northern	Nanton District	46.30	232 <sup>nd</sup>	Fair
North East	West Mamprusi Municipal	46.30	232 <sup>nd</sup>	Fair

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Ashanti	Atwima-Nwabiagya North District	46.00	234 <sup>th</sup>	Fair
Greater Accra	Ga Central Municipal	46.00	234 <sup>th</sup>	Fair
Western	Shama District	45.70	236 <sup>th</sup>	Fair
Central	Twifo Atti Morkwa District	45.70	236 <sup>th</sup>	Fair
Savannah	Central Gonja District	45.30	238 <sup>th</sup>	Fair
Central	Agona East District	44.30	239 <sup>th</sup>	Fair
Greater Accra	Ga North Municipal	44.30	239 <sup>th</sup>	Fair
Greater Accra	Ledzokuku Municipal	44.00	241 <sup>st</sup>	Fair
Upper West	Lambussie Karni District	44.00	241 <sup>st</sup>	Fair
Northern	Nanumba South District	44.00	241 <sup>st</sup>	Fair
Bono	Sunyani Municipal	44.00	241 <sup>st</sup>	Fair
Greater Accra	Krowor Municipal	43.00	245 <sup>th</sup>	Fair
Volta	South Tongu District	43.00	245 <sup>th</sup>	Fair
Upper East	Kassena-Nankana West District	42.70	247 <sup>th</sup>	Fair
Ashanti	Ejisu Municipal	42.30	248 <sup>th</sup>	Fair
Savannah	North Gonja District	42.00	249 <sup>th</sup>	Fair
Central	Asikuma Odoben Brakwa District	42.00	249 <sup>th</sup>	Fair
Eastern	Upper Manya Krobo District	41.70	251 <sup>st</sup>	Fair
Savannah	Sawla-Tuna-Kalba District	40.30	252 <sup>nd</sup>	Poor
Central	Awutu Senya East Municipal	40.00	253 <sup>rd</sup>	Poor
Upper West	Wa East District	39.30	254 <sup>th</sup>	Poor
Upper East	Bongo District	39.00	255 <sup>th</sup>	Poor
Greater Accra	Ga West Municipal	38.70	256 <sup>th</sup>	Poor
Central	Gomoa East District	34.70	257 <sup>th</sup>	Poor
Bono East	Pru East District	34.00	258 <sup>th</sup>	Poor
North East	Chereponi District	33.70	259 <sup>th</sup>	Poor
Central	Gomoa Central District	29.00	260 <sup>th</sup>	Poor
Volta	Ketu South Municipal	26.00	261 <sup>st</sup>	Poor



The map below (Fig. 12) shows the geographical locations of the 261 LG Authorities and the quality of leadership exhibited by the MMDCEs.





2023 LOGIN Report



# 3.2.4 Ranking of Districts on the Basis of the Quality of Assembly Members (Representative Leadership)

This section shows the ranking of Districts based on the quality of Assembly members' representation of the electorate at the district assemblies. Interestingly,11 out of 261 MMDAs scored 71% and above (graded as "excellent") while 53 Districts were graded as "very good", scoring between 61 to 70 per cent. Similar to the quality of MMDCE leadership, majority of the residents (40.2%) considered their Assembly members as performing "good", scoring between 51-60%. Assembly members in Mpohor, Akyemansa, Kwahu East, Aowin and Kintampo North/North Dayi district assemblies were ranked in the Top 5 with the highest quality of representation at the district assemblies by their residents. Assembly members from 21 districts were ranked least as having the poorest quality of representation (See Table 9).

 Table 9: Ranking of Districts on Percentage Score on the Quality of Representative Leadership by Assembly

 Members

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mpohor District	92.00	1 <sup>st</sup>	Excellent
Eastern	Akyemansa District	78.00	2 <sup>nd</sup>	Excellent
Eastern	Kwahu East District	78.00	2 <sup>nd</sup>	Excellent
Western North	Aowin Municipal	76.70	4 <sup>th</sup>	Excellent
Bono East	Kintampo North Municipal	76.30	5 <sup>th</sup>	Excellent
Volta	North Dayi District	76.30	5 <sup>th</sup>	Excellent
Ashanti	Amansie South District	74.70	7 <sup>th</sup>	Excellent
Ashanti	Ahafo-Ano South West District	73.70	8 <sup>th</sup>	Excellent
Ashanti	Obuasi Municipal	73.30	9 <sup>th</sup>	Excellent
Bono	Dormaa West District	73.00	10 <sup>th</sup>	Excellent
Ashanti	Adansi Asokwa District	71.30	11 <sup>th</sup>	Excellent
Ashanti	Afigya-Kwabre North District	70.70	12 <sup>th</sup>	Very Good
Central	Assin North District	70.30	13 <sup>th</sup>	Very Good
Upper East	Bawku West District	70.00	14 <sup>th</sup>	Very Good
Northern	Mion District	68.70	15 <sup>th</sup>	Very Good
Western	Prestea-Huni Valley Municipal	68.70	15 <sup>th</sup>	Very Good
Bono East	Nkoranza South Municipal	68.00	17 <sup>th</sup>	Very Good
Greater Accra	Adenta Municipal	67.70	18 <sup>th</sup>	Very Good
Ashanti	Asante-Akim North District	67.30	19 <sup>th</sup>	Very Good
Eastern	Fanteakwa South District	67.30	19 <sup>th</sup>	Very Good
Western North	Suaman District	67.30	19 <sup>th</sup>	Very Good
Bono	Jaman South Municipal	66.70	22 <sup>nd</sup>	Very Good
Ashanti	Offinso North District	66.30	23 <sup>rd</sup>	Very Good
Eastern	Okere District	66.30	23 <sup>rd</sup>	Very Good
Ashanti	Sekyere Afram Plains District	66.30	23 <sup>rd</sup>	Very Good
Ashanti	Sekyere Central District	66.30	23 <sup>rd</sup>	Very Good
Ashanti	Asokwa Municipal	66.00	27 <sup>th</sup>	Very Good
Eastern	Birim South District	66.00	27 <sup>th</sup>	Very Good

#### Percentage Rank out of 261 Performance Region Local Governments Grade Score (%) Districts Greater Accra 66.00 Very Good La-Nkwantanang-Madina Municipal 27<sup>th</sup> Very Good Western Tarkwa-Nsuaem Municipal 66.00 27<sup>th</sup> Eastern Kwahu South District 65.70 Very Good 31<sup>st</sup> Greater Accra Korle-Klottey Municipal 65.00 Very Good 32<sup>nd</sup> Bono Berekum East Municipal 64.00 Very Good 33<sup>rd</sup> Savannah 64.00 Very Good East Gonja Municipal 33<sup>rd</sup> Bono East Very Good Kintampo South District 64.00 33<sup>rd</sup> Greater Accra La-Dade-Kotopon Municipal 64.00 Very Good 33<sup>rd</sup> North East Mamprugu Moagduri District 64.00 33<sup>rd</sup> Very Good Ashanti Sekyere Kumawu District 64.00 Very Good 33<sup>rd</sup> Western Very Good Wassa Amenfi East Municipal 64.00 33<sup>rd</sup> Eastern Asene Manso Akroso District 63.70 $40^{th}$ Very Good Volta Very Good Akatsi South Municipal 63.70 40<sup>th</sup> Greater Accra Ablekuma Central Municipal 63.30 42<sup>nd</sup> Very Good Oti 63.30 Very Good Kadjebi District 42<sup>nd</sup> Northern Very Good Karaga District 63.00 44<sup>th</sup> Greater Accra Shai-Osudoku District 63.00 44<sup>th</sup> Very Good Western 62.70 Very Good Jomoro Municipal 46<sup>th</sup> Eastern Akuapim South District 62.30 Very Good 47<sup>th</sup> Bono 62.30 Very Good Berekum West District 47<sup>th</sup> Very Good Western Effia Kwesimintsim Municipal 62.30 47<sup>th</sup> Ashanti Mampong Municipal 62.30 47<sup>th</sup> Very Good Ashanti 62.00 Very Good Bosomtwe District 51<sup>st</sup> Ashanti Asante-Akim South Municipal 61.70 52<sup>nd</sup> Very Good Very Good Ahafo Asunafo South District 61.70 52<sup>nd</sup> Western Wassa Amenfi Central District 52<sup>nd</sup> Very Good 61.70 Upper West Nandom Municipal 61.30 Very Good 55<sup>th</sup> Bono East Nkoranza North District 61.30 55<sup>th</sup> Very Good Upper East Talensi District 61.30 55<sup>th</sup> Very Good Ashanti Sekyere East District 61.00 58<sup>th</sup> Very Good Eastern Ayensuano District 61.00 58<sup>th</sup> Very Good Good Bono Banda District 60.70 60<sup>th</sup> Ashanti Amansie West District 60.70 Good 60<sup>th</sup> Eastern New Juaben North Municipal 60.70 Good 60<sup>th</sup> Eastern Nsawam Adoagyire Municipal 60.70 Good 60<sup>th</sup> Northern **Tolon District** 60.70 Good 60<sup>th</sup> Ayawaso Central Municipal Greater Accra 60.30 65<sup>th</sup> Good Volta Hohoe Municipal 60.30 Good 65<sup>th</sup> Savannah North East Gonja District 60.30 65<sup>th</sup> Good Greater Accra Tema West Municipal 60.30 Good 65<sup>th</sup> Central Agona West Municipal 60.00 Good 69<sup>th</sup> Bono Dormaa Central Municipal 60.00 Good 69<sup>th</sup> Dormaa East District Bono 60.00 69<sup>th</sup> Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade	
Upper East	Pusiga District	60.00	69 <sup>th</sup>	Good	
Ahafo	Asunafo North Municipal	59.70	73 <sup>rd</sup>	Good	
Greater Accra	Ga East Municipal	59.70	73 <sup>rd</sup>	Good	
Eastern	New Juaben South Municipal	59.70	73 <sup>rd</sup>	Good	
Northern	Saboba District	59.70	73 <sup>rd</sup>	Good	
Bono	Tain District	59.70	73 <sup>rd</sup>	Good	
Eastern	Abuakwa North Municipal	59.30	78 <sup>th</sup>	Good	
Upper West	Daffiama Bussie Issa District	59.00	79 <sup>th</sup>	Good	
Greater Accra	Okaikwei North Municipal	59.00	79 <sup>th</sup>	Good	
Upper West	Sissala West District	59.00	79 <sup>th</sup>	Good	
Greater Accra	Weija Gbawe Municipal	59.00	79 <sup>th</sup>	Good	
Greater Accra	Accra Metropolitan	58.70	83 <sup>rd</sup>	Good	
Volta	Anloga District	58.70	83 <sup>rd</sup>	Good	
Ashanti	Atwima-Mponua District	58.70	83 <sup>rd</sup>	Good	
Eastern	Achiase District	58.30	86 <sup>th</sup>	Good	
Northern	Kpandai District	58.30	86 <sup>th</sup>	Good	
Ashanti	Kwadaso Municipal	58.30	86 <sup>th</sup>	Good	
Greater Accra	Ningo-Prampram District	58.30	86 <sup>th</sup>	Good	
Ashanti	Oforikrom Municipal	58.30	86 <sup>th</sup>	Good	
Central	Cape Coast Metropolitan	58.00	91 <sup>st</sup>	Good	
Eastern	Lower Manya Krobo Municipal	58.00	91 <sup>st</sup>	Good	
Upper West	Nadowli-Kaleo District	57.70	93 <sup>rd</sup>	Good	
Eastern	Akuapim North Municipal	57.30	94 <sup>th</sup>	Good	
Central	Abura/Asebu/Kwamankese District	57.30	94 <sup>th</sup>	Good	
Western North	Bia West District	57.30	94 <sup>th</sup>	Good	
Upper East	Builsa South District	57.30	94 <sup>th</sup>	Good	
Ashanti	Asante-Akim Central Municipal	57.00	98 <sup>th</sup>	Good	
Western	Ellembelle District	57.00	98 <sup>th</sup>	Good	
Upper West	Sissala East Municipal	57.00	98 <sup>th</sup>	Good	
Northern	Nanumba North Municipal	56.70	101 <sup>st</sup>	Good	
Ahafo	Asutifi South District	56.70	101 <sup>st</sup>	Good	
Greater Accra	Ablekuma West Municipal	56.70	101 <sup>st</sup>	Good	
Eastern	Birim Central Municipal	56.70	101 <sup>st</sup>	Good	
Northern	Gushegu Municipal	56.30	105 <sup>th</sup>	Good	
Volta	Akatsi North District	56.30	105 <sup>th</sup>	Good	
Central	Assin South District	56.00	107 <sup>th</sup>	Good	
Greater Accra	Ayawaso East Municipal	56.00	107 <sup>th</sup>	Good	
Western North	Juaboso District	56.00	107 <sup>th</sup>	Good	
Western	Sekondi Takoradi Metropolitan	56.00	107 <sup>th</sup>	Good	
Bono East	Sene East District	56.00	107 <sup>th</sup>	Good	
Western	Wassa Amenfi West Municipal	56.00	107 <sup>th</sup>	Good	

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Bono	Wenchi Municipal	56.00	107 <sup>th</sup>	Good
Volta	Guan District	56.00	107 <sup>th</sup>	Good
Upper West	Wa West District	56.00	107 <sup>th</sup>	Good
Central	Assin Central Municipal	55.70	116 <sup>th</sup>	Good
North East	Bunkpurugu Nyankpanduri District	55.70	116 <sup>th</sup>	Good
Eastern	Kwahu Afram Plains South District	55.70	116 <sup>th</sup>	Good
Eastern	Abuakwa South Municipal	55.30	119 <sup>th</sup>	Good
Eastern	Kwahu West Municipal	55.30	119 <sup>th</sup>	Good
Greater Accra	Ayawaso North Municipal	55.30	119 <sup>th</sup>	Good
Greater Accra	Ashaiman Municipal	55.00	122 <sup>nd</sup>	Good
Ahafo	Asutifi North District	55.00	122 <sup>nd</sup>	Good
Central	Effutu Municipal	55.00	122 <sup>nd</sup>	Good
Bono	Sunyani West District	55.00	122 <sup>nd</sup>	Good
Ashanti	Juaben Municipal	54.70	126 <sup>th</sup>	Good
Greater Accra	Kpone-Katamanso Municipal	54.70	126 <sup>th</sup>	Good
Western North	Sefwi Akontombra District	54.70	126 <sup>th</sup>	Good
Savannah	West Gonja Municipal	54.70	126 <sup>th</sup>	Good
Volta	Central Tongu District	54.70	126 <sup>th</sup>	Good
Upper East	Bolgatanga Municipal	54.30	131 <sup>st</sup>	Good
Oti	Krachi Nchumuru District	54.30	131 <sup>st</sup>	Good
Upper East	Nabdam District	54.30	131 <sup>st</sup>	Good
Central	Awutu Senya West District	54.30	131 <sup>st</sup>	Good
Greater Accra	Ayawaso West Municipal	54.30	131 <sup>st</sup>	Good
Oti	Nkwanta South Municipal	54.30	131 <sup>st</sup>	Good
Central	Upper Denkyira West District	54.00	137 <sup>th</sup>	Good
Eastern	Upper West Akim District	54.00	137 <sup>th</sup>	Good
North East	Yunyoo-Nasuan District	53.70	139 <sup>th</sup>	Good
Ashanti	Afigya-Kwabre South District	53.70	139 <sup>th</sup>	Good
Ashanti	Bosome Freho District	53.70	139 <sup>th</sup>	Good
Volta	Ho Municipal	53.30	142 <sup>nd</sup>	Good
Ashanti	Sekyere South District	53.00	143 <sup>rd</sup>	Good
Volta	Afadzato South District	52.70	144 <sup>th</sup>	Good
Greater Accra	Ga South Municipal	52.70	144 <sup>th</sup>	Good
Upper West	Lawra Municipal	52.70	144 <sup>th</sup>	Good
Northern	Tamale Metropolitan	52.70	144 <sup>th</sup>	Good
Northern	Tatale Sanguli District	52.70	144 <sup>th</sup>	Good
Volta	Ketu North Municipal	52.70	144 <sup>th</sup>	Good
Ashanti	Adansi South District	52.30	150 <sup>th</sup>	Good

Region	Local Governments	Percentage	Rank out of 261	Performance
		Score (%)	Districts	Grade
Western	Ahanta West Municipal	52.30	150 <sup>th</sup>	Good
Eastern	Denkyembour District	52.30	150 <sup>th</sup>	Good
Central	Mfantsiman Municipal	52.30	150 <sup>th</sup>	Good
Bono East	Pru West District	52.30	150 <sup>th</sup>	Good
Eastern	Birim North District	52.00	155 <sup>th</sup>	Good
Central	Gomoa West District	52.00	155 <sup>th</sup>	Good
Ashanti	Offinso Municipal	52.00	155 <sup>th</sup>	Good
Volta	South Dayi District	52.00	158 <sup>th</sup>	Good
Central	Ekumfi District	51.70	159 <sup>th</sup>	Good
Central	Komenda/Edina/Eguafo/Abirem Municipal	51.70	159 <sup>th</sup>	Good
Oti	Nkwanta North District	51.70	159 <sup>th</sup>	Good
Northern	Yendi Municipal	51.70	159 <sup>th</sup>	Good
Upper East	Bawku Municipal	51.70	159 <sup>th</sup>	Good
Volta	Ho West District	51.30	164 <sup>th</sup>	Good
Ashanti	Obuasi East Municipal	51.30	164 <sup>th</sup>	Good
Ashanti	Akrofuom District	51.00	166 <sup>th</sup>	Good
Ashanti	Amansie Central District	51.00	166 <sup>th</sup>	Good
Northern	Kumbungu District	51.00	166 <sup>th</sup>	Good
Ashanti	Suame Municipal	50.70	169 <sup>th</sup>	Fair
Greater Accra	Tema Metropolitan	50.00	170 <sup>th</sup>	Fair
Oti	Jasikan District	50.00	170 <sup>th</sup>	Fair
Central	Upper Denkyira East Municipal	50.00	170 <sup>th</sup>	Fair
Volta	Agotime Ziope District	49.30	173 <sup>rd</sup>	Fair
Ashanti	Atwima-Nwabiagya South Municipal	49.30	173 <sup>rd</sup>	Fair
Ashanti	Bekwai Municipal	49.30	173 <sup>rd</sup>	Fair
Ahafo	Tano North Municipal	49.30	173 <sup>rd</sup>	Fair
Bono East	Techiman Municipal	49.30	173 <sup>rd</sup>	Fair
Bono East	Techiman North District	49.30	173 <sup>rd</sup>	Fair
Upper East	Tempane District	49.30	173 <sup>rd</sup>	Fair
North East	East Mamprusi Municipal	49.30	173 <sup>rd</sup>	Fair
Northern	Savelugu Municipal	48.70	181 <sup>st</sup>	Fair
Greater Accra	Ada East District	48.70	181 <sup>st</sup>	Fair
Volta	Adaklu District	48.70	181 <sup>st</sup>	Fair
Greater Accra	Ada West District	48.30	184 <sup>th</sup>	Fair
Ashanti	Old Tafo Municipal	48.30	184 <sup>th</sup>	Fair
Western North	Sefwi-Wiawso Municipal	48.30	184 <sup>th</sup>	Fair
Greater Accra	Ablekuma North Municipal	48.30	184 <sup>th</sup>	Fair
Eastern	Atiwa East District	48.30	184 <sup>th</sup>	Fair
Upper East	Kassena-Nankana Municipal	48.30	184 <sup>th</sup>	Fair

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Oti	Krachi East Municipal	48.30	184 <sup>th</sup>	Fair
Eastern	West Akim Municipal	48.30	184 <sup>th</sup>	Fair
Upper East	Bolgatanga East District	48.00	192 <sup>nd</sup>	Fair
Volta	Keta Municipal	48.00	192 <sup>nd</sup>	Fair
Bono East	Atebubu-Amantin Municipal	47.70	194 <sup>th</sup>	Fair
Eastern	Fanteakwa North District	47.70	194 <sup>th</sup>	Fair
Ashanti	Ahafo-Ano South East District	47.70	194 <sup>th</sup>	Fair
Northern	Sagnarigu Municipal	47.70	194 <sup>th</sup>	Fair
Western North	Bia East District	47.30	198 <sup>th</sup>	Fair
Upper East	Builsa North Municipal	47.30	198 <sup>th</sup>	Fair
Bono	Jaman North District	47.30	198 <sup>th</sup>	Fair
Eastern	Kwaebibirem Municipal	47.30	198 <sup>th</sup>	Fair
North East	West Mamprusi Municipal	47.30	198 <sup>th</sup>	Fair
Upper West	Wa Municipal	47.00	203 <sup>rd</sup>	Fair
Western North	Bodi District	47.00	204 <sup>th</sup>	Fair
Eastern	Atiwa West District	46.70	205 <sup>th</sup>	Fair
Eastern	Asuogyaman District	46.30	206 <sup>th</sup>	Fair
Upper East	Garu District	46.30	206 <sup>th</sup>	Fair
Upper West	Jirapa Municipal	46.30	206 <sup>th</sup>	Fair
Ashanti	Asokore-Mampong Municipal	46.00	209 <sup>th</sup>	Fair
Western	Shama District	46.00	209 <sup>th</sup>	Fair
Western	Nzema East Municipal	45.70	211 <sup>th</sup>	Fair
Savannah	Bole District	45.70	211 <sup>th</sup>	Fair
Ashanti	Atwima-Nwabiagya North District	45.30	213 <sup>th</sup>	Fair
Greater Accra	Ga Central Municipal	45.30	213 <sup>th</sup>	Fair
Upper East	Binduri District	45.00	215 <sup>th</sup>	Fair
Eastern	Kwahu Afram Plains North District	45.00	215 <sup>th</sup>	Fair
Ahafo	Tano South Municipal	45.00	216 <sup>th</sup>	Fair
Bono	Sunyani Municipal	44.70	218 <sup>th</sup>	Fair
Central	Twifo Atti Morkwa District	44.70	218 <sup>th</sup>	Fair
Ashanti	Ahafo-Ano North Municipal	44.70	218 <sup>th</sup>	Fair
Central	Agona East District	44.30	221 <sup>st</sup>	Fair
Upper West	Lambussie Karni District	44.30	221 <sup>st</sup>	Fair
Northern	Nanumba South District	44.00	223 <sup>rd</sup>	Fair
Volta	Kpando Municipal	44.00	223 <sup>rd</sup>	Fair
Greater Accra	Ledzokuku Municipal	44.00	223 <sup>rd</sup>	Fair
Upper East	Kassena-Nankana West District	43.30	226 <sup>th</sup>	Fair
Greater Accra	Ga North Municipal	43.30	226 <sup>th</sup>	Fair
Greater Accra	Krowor Municipal	43.30	226 <sup>th</sup>	Fair



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Oti	Krachi West District	43.00	229 <sup>th</sup>	Fair
Ashanti	Kumasi Metropolitan	43.00	229 <sup>th</sup>	Fair
Savannah	North Gonja District	43.00	229 <sup>th</sup>	Fair
Volta	North Tongu District	43.00	229 <sup>th</sup>	Fair
Volta	South Tongu District	42.70	233 <sup>rd</sup>	Fair
Ashanti	Atwima-Kwanwoma District	42.70	233 <sup>rd</sup>	Fair
Eastern	Upper Manya Krobo District	42.30	235 <sup>th</sup>	Fair
Eastern	Yilo-Krobo Municipal	42.00	236 <sup>th</sup>	Fair
Central	Asikuma Odoben Brakwa District	42.00	236 <sup>th</sup>	Fair
Northern	Zabzugu District	41.30	238 <sup>th</sup>	Fair
Western North	Bibiani Anhwiaso Municipal	40.70	239 <sup>th</sup>	Poor
Savannah	Sawla-Tuna-Kalba District	40.70	239 <sup>th</sup>	Poor
Eastern	Suhum Municipal	40.00	241 <sup>st</sup>	Poor
Central	Twifo/Hemang/Lower Denkyira District	39.70	242 <sup>nd</sup>	Poor
Central	Awutu Senya East Municipal	39.30	243 <sup>rd</sup>	Poor
Upper East	Bongo District	39.30	243 <sup>rd</sup>	Poor
Bono East	Sene West District	39.30	243 <sup>rd</sup>	Poor
Upper West	Wa East District	39.00	246 <sup>th</sup>	Poor
Central	Ajumako/Enyan/Essiam District	38.30	247 <sup>th</sup>	Poor
Savannah	Central Gonja District	38.00	248 <sup>th</sup>	Poor
Greater Accra	Ga West Municipal	38.00	248 <sup>th</sup>	Poor
Ashanti	Kwabre East Municipal	38.00	248 <sup>th</sup>	Poor
Ashanti	Adansi North District	37.00	251 <sup>st</sup>	Poor
Western	Wassa East District	37.00	251 <sup>st</sup>	Poor
North East	Chereponi District	35.00	253 <sup>rd</sup>	Poor
Central	Gomoa East District	35.00	253 <sup>rd</sup>	Poor
Northern	Nanton District	35.00	253 <sup>rd</sup>	Poor
Oti	Biakoye District	33.70	256 <sup>th</sup>	Poor
Bono East	Pru East District	33.70	256 <sup>th</sup>	Poor
Ashanti	Ejura/Sekyedumase Municipal	33.00	258 <sup>th</sup>	Poor
Ashanti	Ejisu Municipal	31.00	259 <sup>th</sup>	Poor
Central	Gomoa Central District	29.00	260 <sup>th</sup>	Poor
Volta	Ketu South Municipal	26.00	261 <sup>st</sup>	Poor


The map below (Fig. 13) shows the geographical locations of the 261 MMDAs and their scores on the quality of representative leadership exhibited by their Assembly Members.

Figure 13: Resident's Assessment of the Quality of Representative Leadership exhibited by their Assembly Members





# 3.2.5 Ranking of Districts on the Basis of the Quality of Professionalism exhibited by the Assembly Staff

Residents of the 261 LG authorities assessed the "Quality of professionalism exhibited by Assembly staff" on the basis of eight indicators: (i) Client orientation, respect, loyalty and commitment; (ii) Diligence, discipline and timeliness to work assignments; (iii) Creativity and Innovativeness in promoting local development; (iv) Ensure equity and impartiality in the discharge of duties to community members; (v) Exhibit personal integrity and avoiding corruption; (vi) Utilize appropriate communication methods and skills to engage residents; (vii) Trust and credibility; and (viii) Good attitude and responsiveness to residents' request for services.

The aggregate scores of the eight indicators that constitute the quality of professionalism show that 12 out of 261 District Assemblies scored 71% and above and were graded as "Excellent" while the professionalism of the staff of 63 districts was graded as "very good" (scoring between 61 and 70%). On the other hand, the quality of professionalism of the staff of 15 district assemblies was rated as poor. The top 5 District Assemblies with excellent quality of staff professionalism according to their residents were Mpohor, Kwahu East, Akyemansa, Dormaa West, and Adansi Asokwa while Ketu South Municipal Assembly, Ejisu Municipal Assembly, Pru East District Assembly, Gomoa East District Assembly, and Adansi North District Assembly were rated the poorest (See Table 10).

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mpohor District	91.50	1 <sup>st</sup>	Excellent
Eastern	Kwahu East District	79.30	2 <sup>nd</sup>	Excellent
Eastern	Akyemansa District	79.00	3 <sup>rd</sup>	Excellent
Bono	Dormaa West District	77.00	4 <sup>th</sup>	Excellent
Ashanti	Adansi Asokwa District	76.50	5 <sup>th</sup>	Excellent
Ashanti	Amansie South District	74.30	6 <sup>th</sup>	Excellent
Volta	North Dayi District	74.00	7 <sup>th</sup>	Excellent
Ashanti	Obuasi Municipal	74.00	7 <sup>th</sup>	Excellent
Western North	Aowin Municipal	72.80	9 <sup>th</sup>	Excellent
Ashanti	Ahafo-Ano South West District	72.50	10 <sup>th</sup>	Excellent
Eastern	Fanteakwa South District	72.30	11 <sup>th</sup>	Excellent
Central	Assin North District	71.80	12 <sup>th</sup>	Excellent
Northern	Mion District	70.50	13 <sup>th</sup>	Very Good
Ashanti	Afigya-Kwabre North District	70.00	14 <sup>th</sup>	Very Good
Ashanti	Offinso North District	69.50	15 <sup>th</sup>	Very Good
Bono East	Kintampo South District	69.30	16 <sup>th</sup>	Very Good
Ashanti	Asante-Akim North District	68.30	17 <sup>th</sup>	Very Good

Table 10: Ranking of Districts based on the Quality of Professionalism exhibited by the Assembly Staff

#### Performance Rank out of 261 Percentage Region Local Governments Score (%) Districts Grade 18<sup>th</sup> Very Good Greater Accra Adentan Municipal 67.80 Western North 67.50 19<sup>th</sup> Very Good Suaman District Eastern 66.80 20<sup>th</sup> Very Good Avensuano District Upper East Bawku West District 21<sup>st</sup> Very Good 66.50 Savannah East Gonja Municipal 66.50 21<sup>st</sup> Very Good Ashanti Asokwa Municipal 66.00 23<sup>rd</sup> Very Good Western Very Good Prestea-Huni Valley Municipal 66.00 23<sup>rd</sup> Eastern Kwahu Afram Plains South District Very Good 66.00 23<sup>rd</sup> Greater Accra 23<sup>rd</sup> Very Good La-Nkwantanang-Madina Municipal 66.00 Western Wassa Amenfi East Municipal 65.80 27<sup>th</sup> Very Good Eastern Kwahu South District 65.50 28<sup>th</sup> Very Good North East Mamprugu Moagduri District 65.50 28<sup>th</sup> Very Good Greater Accra Korle-Klottey Municipal 65.30 30<sup>th</sup> Very Good Bono East Nkoranza South Municipal 65.30 30<sup>th</sup> Very Good Eastern Asene Manso Akroso District 65.00 32<sup>nd</sup> Very Good Greater Accra Shai-Osudoku District 65.00 32<sup>nd</sup> Very Good Greater Accra Very Good Ablekuma Central Municipal 65.00 32<sup>nd</sup> Eastern Birim South District 64.80 Very Good 35<sup>th</sup> Western Jomoro Municipal 64.80 35<sup>th</sup> Very Good Eastern 35<sup>th</sup> Very Good Okere District 64.80 Bono East Sene East District 64.80 35<sup>th</sup> Very Good Ashanti Sekyere Afram Plains District 64.50 39<sup>th</sup> Very Good 40<sup>th</sup> Upper West Nadowli-Kaleo District 64.30 Very Good Western Tarkwa-Nsuaem Municipal 64.30 40<sup>th</sup> Very Good Very Good Western Wassa Amenfi Central District 64.30 40<sup>th</sup> Ahafo Asunafo North Municipal 64.00 43<sup>rd</sup> Very Good Ahafo Asunafo South District 63.80 44<sup>th</sup> Very Good Very Good Greater Accra La-Dade-Kotopon Municipal 63.80 44<sup>th</sup> Bono Jaman South Municipal 63.50 46<sup>th</sup> Very Good Volta Ho West District 63.30 47<sup>th</sup> Very Good 48<sup>th</sup> Very Good Oti 62.80 Kadjebi District Eastern 48<sup>th</sup> Very Good Nsawam Adoagyire Municipal 62.80 Ashanti Sekvere Kumawu District 62.80 48<sup>th</sup> Very Good Very Good Central Assin South District 62.50 51<sup>st</sup> Western Effia Kwesimintsim Municipal 62.50 51<sup>st</sup> Very Good Western Ellembelle District Very Good 62.50 51<sup>st</sup> Northern 51<sup>st</sup> Very Good Karaga District 62.50 62.50 Very Good Savannah North East Gonja District 51<sup>st</sup> 56<sup>th</sup> Greater Accra Ayawaso Central Municipal 62.30 Very Good Bono 56<sup>th</sup> Very Good Banda District 62.30 Bono Berekum West District 62.30 56<sup>th</sup> Very Good Upper West Nandom Municipal 62.30 56<sup>th</sup> Very Good Greater Accra Tema West Municipal 62.30 56<sup>th</sup> Very Good Ashanti Bosomtwe District 62.30 56<sup>th</sup> Very Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Greater Accra	Adentan Municipal	67.80	18 <sup>th</sup>	Very Good
Western North	Suaman District	67.50	19 <sup>th</sup>	Very Good
Eastern	Ayensuano District	66.80	20 <sup>th</sup>	Very Good
Upper East	Bawku West District	66.50	21 <sup>st</sup>	Very Good
Savannah	East Gonja Municipal	66.50	21 <sup>st</sup>	Very Good
Ashanti	Asokwa Municipal	66.00	23 <sup>rd</sup>	Very Good
Western	Prestea-Huni Valley Municipal	66.00	23 <sup>rd</sup>	Very Good
Eastern	Kwahu Afram Plains South District	66.00	23 <sup>rd</sup>	Very Good
Greater Accra	La-Nkwantanang-Madina Municipal	66.00	23 <sup>rd</sup>	Very Good
Western	Wassa Amenfi East Municipal	65.80	27 <sup>th</sup>	Very Good
Eastern	Kwahu South District	65.50	28 <sup>th</sup>	Very Good
North East	Mamprugu Moagduri District	65.50	28 <sup>th</sup>	Very Good
Greater Accra	Korle-Klottey Municipal	65.30	30 <sup>th</sup>	Very Good
Bono East	Nkoranza South Municipal	65.30	30 <sup>th</sup>	Very Good
Eastern	Asene Manso Akroso District	65.00	32 <sup>nd</sup>	Very Good
Greater Accra	Shai-Osudoku District	65.00	32 <sup>nd</sup>	Very Good
Greater Accra	Ablekuma Central Municipal	65.00	32 <sup>nd</sup>	Very Good
Eastern	Birim South District	64.80	35 <sup>th</sup>	Very Good
Western	Jomoro Municipal	64.80	35 <sup>th</sup>	Very Good
Eastern	Okere District	64.80	35 <sup>th</sup>	Very Good
Bono East	Sene East District	64.80	35 <sup>th</sup>	Very Good
Ashanti	Sekyere Afram Plains District	64.50	39 <sup>th</sup>	Very Good
Upper West	Nadowli-Kaleo District	64.30	40 <sup>th</sup>	Very Good
Western	Tarkwa-Nsuaem Municipal	64.30	40 <sup>th</sup>	Very Good
Western	Wassa Amenfi Central District	64.30	40 <sup>th</sup>	Very Good
Ahafo	Asunafo North Municipal	64.00	43 <sup>rd</sup>	Very Good
Ahafo	Asunafo South District	63.80	44 <sup>th</sup>	Very Good
Greater Accra	La-Dade-Kotopon Municipal	63.80	44 <sup>th</sup>	Very Good
Bono	Jaman South Municipal	63.50	46 <sup>th</sup>	Very Good
Volta	Ho West District	63.30	47 <sup>th</sup>	Very Good
Oti	Kadjebi District	62.80	48 <sup>th</sup>	Very Good
Eastern	Nsawam Adoagyire Municipal	62.80	48 <sup>th</sup>	Very Good
Ashanti	Sekyere Kumawu District	62.80	48 <sup>th</sup>	Very Good
Central	Assin South District	62.50	51 <sup>st</sup>	Very Good
Western	Effia Kwesimintsim Municipal	62.50	51 <sup>st</sup>	Very Good
Western	Ellembelle District	62.50	51 <sup>st</sup>	Very Good
Northern	Karaga District	62.50	51 <sup>st</sup>	Very Good
Savannah	North East Gonja District	62.50	51 <sup>st</sup>	Very Good
Greater Accra	Ayawaso Central Municipal	62.30	56 <sup>th</sup>	Very Good
Bono	Banda District	62.30	56 <sup>th</sup>	Very Good
Bono	Berekum West District	62.30	56 <sup>th</sup>	Very Good
Upper West	Nandom Municipal	62.30	56 <sup>th</sup>	Very Good
Greater Accra	Tema West Municipal	62.30	56 <sup>th</sup>	Very Good
Ashanti	Bosomtwe District	62.30	56 <sup>th</sup>	Very Good

#### Performance Percentage Rank out of 261 Local Governments Region Grade Districts Score (%) Greater Accra Ablekuma West Municipal 57.80 Good 102<sup>nd</sup> Good Ashanti Asante-Akim Central Municipal 57.80 102<sup>nd</sup> Volta 57.80 Good Central Tongu District 102<sup>nd</sup> Eastern Kwahu West Municipal 57.30 Good 106<sup>th</sup> Greater Accra Ayawaso North Municipal 57.00 Good 107<sup>th</sup> Upper East 57.00 Nabdam District Good 107<sup>th</sup> Upper West Wa West District 57.00 Good 107<sup>th</sup> Ashanti Akrofuom District 57.00 Good 107<sup>th</sup> North East 57.00 Bunkpurugu Nyankpanduri District Good 107<sup>th</sup> Volta 57.00 Good Guan District 107<sup>th</sup> Northern Nanumba North Municipal 57.00 Good 107<sup>th</sup> Greater Accra Good Ashaiman Municipal 56.80 114<sup>th</sup> Ashanti Ahafo-Ano North Municipal 56.80 Good 114<sup>th</sup> Western 56.80 Good Wassa Amenfi West Municipal 114<sup>th</sup> Volta Good Afadzato South District 56.50 117<sup>th</sup> Central Gomoa West District 56.50 Good 117<sup>th</sup> Eastern Atiwa West District 56.30 119<sup>th</sup> Good Oti Krachi Nchumuru District 56.30 Good 119<sup>th</sup> Western Sekondi Takoradi Metropolitan 56.30 Good 119<sup>th</sup> Central Assin Central Municipal 56.30 Good 119<sup>th</sup> Greater Accra 56.30 Good Ningo-Prampram District 119<sup>th</sup> Bono 56.30 Good Wenchi Municipal 119<sup>th</sup> Ashanti 56.00 Good Atwima-Mponua District 125<sup>th</sup> Central Mfantsiman Municipal 56.00 Good 125<sup>th</sup> Western North Juaboso District 56.00 Good 125<sup>th</sup> Bono East Pru West District 55.80 Good 128<sup>th</sup> Upper West Sissala East Municipal 55.80 128<sup>th</sup> Good Bono Good Sunyani West District 55.80 128<sup>th</sup> Eastern Birim Central Municipal 55.50 Good 131<sup>st</sup> Ahafo Asutifi North District 55.50 Good 131<sup>st</sup> Eastern Abuakwa South Municipal Good 55.30 131<sup>st</sup> Western North Good Sefwi Akontombra District 55.30 131<sup>st</sup> Good Greater Accra 55.30 Tema Metropolitan 131<sup>st</sup> Northern Tamale Metropolitan 55.00 Good 136<sup>th</sup> Good Eastern West Akim Municipal 55.00 136<sup>th</sup> Savannah Good West Gonja Municipal 55.00 136<sup>th</sup> Greater Accra Kpone-Katamanso Municipal 54.80 Good 139<sup>th</sup> Volta Good Akatsi North District 54.50 140<sup>th</sup> Western North **Bia West District** 54.50 140<sup>th</sup> Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade		
Upper East	Bolgatanga Municipal	54.50	140 <sup>th</sup>	Good		
North East	Yunyoo-Nasuan District	54.50	140 <sup>th</sup>	Good		
Greater Accra	Ga South Municipal	54.50	140 <sup>th</sup>	Good		
Ashanti	Mampong Municipal	54.50	140 <sup>th</sup>	Good		
Ashanti	Afigya-Kwabre South District	54.30	146 <sup>th</sup>	Good		
Ashanti	Ejura/Sekyedumase Municipal	54.30	146 <sup>th</sup>	Good		
Eastern	Upper West Akim District	54.30	146 <sup>th</sup>	Good		
Western North	Bodi District	54.00	149 <sup>th</sup>	Good		
Ashanti	Bosome Freho District	54.00	149 <sup>th</sup>	Good		
Ashanti	Juaben Municipal	54.00	149 <sup>th</sup>	Good		
Central	Upper Denkyira West District	54.00	149 <sup>th</sup>	Good		
Greater Accra	Ayawaso West Municipal	53.80	153 <sup>rd</sup>	Good		
Western	Nzema East Municipal	53.80	153 <sup>rd</sup>	Good		
Upper East	Pusiga District	53.80	153 <sup>rd</sup>	Good		
Ashanti	Sekyere Central District	53.80	153 <sup>rd</sup>	Good		
Ashanti	Suame Municipal	53.80	153 <sup>rd</sup>	Good		
Central	Twifo/Hemang/Lower Denkyira District	53.50	158th	Good		
Eastern	Denkyembour District	53.50	158 <sup>th</sup>	Good		
Volta	Adaklu District	53.30	160 <sup>th</sup>	Good		
Western	Ahanta West Municipal	53.30	160 <sup>th</sup>	Good		
Central	Awutu Senya West District	53.30	160 <sup>th</sup>	Good		
Volta	Ho Municipal	53.30	160 <sup>th</sup>	Good		
Northern	Savelugu Municipal	53.00	164 <sup>th</sup>	Good		
Eastern	Birim North District	52.80	165 <sup>th</sup>	Good		
Volta	Ketu North Municipal	52.80	165 <sup>th</sup>	Good		
Northern	Yendi Municipal	52.80	165 <sup>th</sup>	Good		
Upper West	Lawra Municipal	52.50	168 <sup>th</sup>	Good		
Ashanti	Obuasi East Municipal	52.50	168 <sup>th</sup>	Good		
Volta	South Dayi District	52.50	168 <sup>th</sup>	Good		
Upper West	Wa Municipal	52.50	168 <sup>th</sup>	Good		
Ashanti	Asokore-Mampong Municipal	52.30	172 <sup>nd</sup>	Good		
Central	Ekumfi District	52.30	172 <sup>nd</sup>	Good		
Ashanti	Kwabre East Municipal	52.30	172 <sup>nd</sup>	Good		
Ashanti	Offinso Municipal	52.00	175 <sup>th</sup>	Good		
Greater Accra	Ga North Municipal	51.80	176 <sup>th</sup>	Good		
Greater Accra	Ada East District	51.50	177 <sup>th</sup>	Good		
Bono East	Techiman Municipal	51.30	178 <sup>th</sup>	Good		
Eastern	Atiwa East District	51.00	179 <sup>th</sup>	Good		
Northern	Sagnarigu Municipal	51.00	179 <sup>th</sup>	Good		

#### Percentage Rank out of 261 Performance Local Governments Region Grade Districts Score (%) Greater Accra Ablekuma North Municipal 50.80 181<sup>st</sup> Fair Volta Agotime Ziope District 50.80 181<sup>st</sup> Fair Northern Kumbungu District 50.80 181<sup>st</sup> Fair Northern 50.80 Tatale Sanguli District Fair 181<sup>st</sup> Ashanti Atwima-Nwabiagya South Municipal 50.00 185th Fair North East East Mamprusi Municipal 50.00 185<sup>th</sup> Fair Northern Gushegu Municipal 50.00 Fair 185<sup>th</sup> Ashanti Sekyere South District 50.00 185<sup>th</sup> Fair Ashanti Adansi South District 49.80 Fair 189<sup>th</sup> Eastern Fanteakwa North District 49.80 189<sup>th</sup> Fair Bono East **Techiman North District** 49.80 189<sup>th</sup> Fair Greater Accra Ada West District 49.50 Fair 192<sup>nd</sup> Ashanti 49.50 Bekwai Municipal Fair 192<sup>nd</sup> Ahafo Tano North Municipal 49.50 Fair 192<sup>nd</sup> Upper East Garu District 49.00 195<sup>th</sup> Fair Oti Krachi East Municipal 49.00 Fair 195<sup>th</sup> Central Upper Denkyira East Municipal 49.00 195<sup>th</sup> Fair Western North Bibiani Anhwiaso Municipal 48.80 198<sup>th</sup> Fair Upper East Bolgatanga East District 48.80 Fair 198<sup>th</sup> Ahafo 48.80 Tano South Municipal Fair 198<sup>th</sup> Volta Keta Municipal 48.50 Fair 201<sup>st</sup> Oti 48.50 Jasikan District 201<sup>st</sup> Fair Western North Sefwi-Wiawso Municipal 48.50 Fair 201<sup>st</sup> Central Ajumako/Enyan/Essiam District 48.30 204<sup>th</sup> Fair Kassena-Nankana Municipal Upper East 48.00 205<sup>th</sup> Fair Eastern Kwaebibirem Municipal 48.00 Fair 205<sup>th</sup> Ashanti 48.00 Old Tafo Municipal Fair 205<sup>th</sup> Bono East Atebubu-Amantin Municipal 47.80 208<sup>th</sup> Fair Bono Jaman North District 47.80 208<sup>th</sup> Fair Eastern Asuogyaman District 47.50 210<sup>th</sup> Fair Upper East **Tempane District** 47.50 210<sup>th</sup> Fair Western North **Bia East District** 47.50 Fair 212<sup>th</sup> Ashanti Ahafo-Ano South East District 47.30 Fair 213<sup>th</sup> Upper East **Binduri District** 47.00 214<sup>th</sup> Fair Oti **Biakoye District** 46.50 215<sup>th</sup> Fair Savannah **Bole District** 46.30 216<sup>th</sup> Fair Upper West Jirapa Municipal 46.30 Fair 216<sup>th</sup> North East West Mamprusi Municipal 46.30 Fair 216<sup>th</sup> Greater Accra Ga Central Municipal 46.00 Fair 219<sup>th</sup> Western Shama District 46.00 219<sup>th</sup> Fair

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade		
Oti	Nkwanta North District	46.00	219 <sup>th</sup>	Fair		
Ashanti	Atwima-Nwabiagya North District	45.80	222 <sup>nd</sup>	Fair		
Bono	Sunyani Municipal	45.80	222 <sup>nd</sup>	Fair		
Central	Twifo Atti Morkwa District	45.80	222 <sup>nd</sup>	Fair		
Upper East	Builsa North Municipal	45.80	225nd	Fair		
Upper East	Kassena-Nankana West District	45.50	226 <sup>th</sup>	Fair		
Volta	North Tongu District	45.30	227 <sup>th</sup>	Fair		
Central	Agona East District	44.80	228 <sup>th</sup>	Fair		
Savannah	Central Gonja District	44.50	229 <sup>th</sup>	Fair		
Ashanti	Kumasi Metropolitan	44.50	229 <sup>th</sup>	Fair		
Upper West	Lambussie Karni District	44.50	229 <sup>th</sup>	Fair		
Northern	Nanumba South District	44.50	229 <sup>th</sup>	Fair		
Central	Effutu Municipal	44.00	233 <sup>rd</sup>	Fair		
Greater Accra	Ledzokuku Municipal	44.00	233 <sup>rd</sup>	Fair		
Ashanti	Atwima-Kwanwoma District	43.50	235 <sup>th</sup>	Fair		
Greater Accra	Krowor Municipal	43.50	235 <sup>th</sup>	Fair		
Oti	Krachi West District	43.30	237 <sup>th</sup>	Fair		
Savannah	North Gonja District	42.50	238 <sup>th</sup>	Fair		
Volta	South Tongu District	42.30	239 <sup>th</sup>	Fair		
Bono East	Sene West District	42.30	239 <sup>th</sup>	Fair		
Central	Asikuma Odoben Brakwa District	42.00	241 <sup>st</sup>	Fair		
Volta	Kpando Municipal	42.00	241 <sup>st</sup>	Fair		
Eastern	Kwahu Afram Plains North District	41.80	243 <sup>ra</sup>	Fair		
Savannah	Sawla-Tuna-Kalba District	41.00	244 <sup>th</sup>	Fair		
Eastern	Upper Manya Krobo District	41.00	244 <sup>th</sup>	Fair		
Eastern	Yilo-Krobo Municipal	41.00	244 <sup>th</sup>	Fair		
Central	Awutu Senya East Municipal	40.00	247 <sup>th</sup>	Poor		
Upper West	Wa East District	39.50	248 <sup>th</sup>	Poor		
Upper East	Bongo District	39.00	249 <sup>th</sup>	Poor		
Northern	Nanton District	39.00	249 <sup>th</sup>	Poor		
Greater Accra	Ga West Municipal	38.80	251 <sup>st</sup>	Poor		
Eastern	Suhum Municipal	38.00	252 <sup>nd</sup>	Poor		
Western	Wassa East District	38.00	252 <sup>nd</sup>	Poor		
Northern	Zabzugu District	38.00	252 <sup>nd</sup>	Poor		
North East	Chereponi District	35.80	255 <sup>th</sup>	Poor		
Ashanti	Adansi North District	35.30	256 <sup>th</sup>	Poor		
Central	Gomoa East District	34.80	257 <sup>th</sup>	Poor		
Bono East	Pru East District	34.00	258 <sup>th</sup>	Poor		
Ashanti	Ejisu Municipal	32.50	259 <sup>th</sup>	Poor		
Central	Gomoa Central District	29.00	260 <sup>th</sup>	Poor		
Volta	Ketu South Municipal	25.80	261 <sup>st</sup>	Poor		



The map below (Fig. 14) shows the geographical locations of the 261 MMDAs and their scores on the quality of staff professionalism.







### 3.2.6 Ranking of Districts on the Basis of the Quality of Social Services Provision

In line with the roles and responsibilities of LGs to initiate, provide and supervise the provision of basic social services and infrastructure, residents were asked to assess the quality of the provision of 11 basic social services and infrastructure that include solid waste collection, control of noise pollution, spatial planning (proper layouts, beautification of the area, regulation of land use), street lighting, recreation, social protection, basic education infrastructure, basic health services, sanitation service, clean water supply services, etc. On the basis of the residents' aggregate scorecards, 11 out of 261 districts were rated "excellent" in the quality of social services provision (scored 71% and above) while 51 districts were rated "very good" (61-70%). The top five districts with excellent scores in the provision of social services and infrastructure according to their residents were Mpohor, Ahafo-Ano South West, Dormaa West, Akyemansa, Amansie South and Obuasi. However, 12 districts scored poorly (40% and below) in social services provision. The last 5 districts with poor quality social services provision were Ketu South Municipal (26.2%), Gomoa Central District (29.5%), Ejura/Sekyedumase Municipal (32.0%), Pru East District (32.7%), and Zabzugu District (34.2%). See Table 11.

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mpohor District	80.00	1 <sup>st</sup>	Excellent
Ashanti	Ahafo-Ano South West District	79.10	2 <sup>nd</sup>	Excellent
Bono	Dormaa West District	78.90	3 <sup>rd</sup>	Excellent
Eastern	Akyemansa District	78.20	4 <sup>th</sup>	Excellent
Ashanti	Amansie South District	74.20	5 <sup>th</sup>	Excellent
Ashanti	Obuasi Municipal	74.20	5 <sup>th</sup>	Excellent
Ashanti	Adansi Asokwa District	73.30	7 <sup>th</sup>	Excellent
Greater Accra	Shai-Osudoku District	72.50	8 <sup>th</sup>	Excellent
Volta	North Dayi District	72.40	9 <sup>th</sup>	Excellent
Eastern	Kwahu East District	71.30	10 <sup>th</sup>	Excellent
Central	Assin North District	71.10	11 <sup>th</sup>	Excellent
Ashanti	Asokwa Municipal	69.60	12 <sup>th</sup>	Very Good
Ashanti	Asante-Akim North District	69.10	13 <sup>th</sup>	Very Good
Ashanti	Oforikrom Municipal	68.90	14 <sup>th</sup>	Very Good
Northern	Mion District	68.70	15 <sup>th</sup>	Very Good
Eastern	Birim South District	68.50	16 <sup>th</sup>	Very Good
Bono East	Nkoranza South Municipal	68.50	16 <sup>th</sup>	Very Good
Eastern	Fanteakwa South District	68.40	18 <sup>th</sup>	Very Good
Greater Accra	Adenta Municipal	67.50	19 <sup>th</sup>	Very Good
Ashanti	Sekyere Kumawu District	67.10	20 <sup>th</sup>	Very Good
Western North	Suaman District	67.10	20 <sup>th</sup>	Very Good

#### Table 11: Ranking of Districts by Aggregate of Quality of Social Service Provision

#### Percentage Rank out of 261 Performance Region Local Governments Score (%) Districts Grade Ashanti Offinso North District 66.90 Very Good 22<sup>nd</sup> Northern Saboba District 66.50 Very Good 23<sup>rd</sup> Bono Dormaa Central Municipal 66.40 $24^{th}$ Very Good Bono Jaman South Municipal 66.20 Very Good 25<sup>th</sup> Ashanti Juaben Municipal 66.20 Very Good 25<sup>th</sup> Very Good Greater Accra La-Nkwantanang-Madina Municipal 65.80 27<sup>th</sup> Greater Accra Korle-Klottey Municipal 65.50 Very Good 28<sup>th</sup> Eastern Achiase District 65.30 Very Good 29<sup>th</sup> Eastern New Juaben South Municipal 65.10 Very Good 30<sup>th</sup> Ashanti Afigya-Kwabre North District 64.70 Very Good 31<sup>st</sup> Eastern Kwahu South District 64.70 Very Good 31<sup>st</sup> Very Good Northern Karaga District 64.50 33<sup>rd</sup> Eastern Asene Manso Akroso District 64.40 34<sup>th</sup> Very Good Eastern Abuakwa North Municipal 64.20 $35^{\text{th}}$ Very Good Western Very Good 64.20 Jomoro Municipal $35^{\text{th}}$ Bono East 64.20 Very Good Kintampo North Municipal 37<sup>th</sup> Bono Berekum East Municipal 63.80 Very Good 38<sup>th</sup> Eastern 63.60 Very Good Akuapim South District 39<sup>th</sup> Very Good Ashanti Sekyere Afram Plains District 63.60 39<sup>th</sup> Greater Accra Ablekuma Central Municipal 63.50 Very Good 41<sup>st</sup> Eastern Very Good Abuakwa South Municipal 63.50 41<sup>st</sup> Ashanti **Bosomtwe District** 63.50 Very Good 41<sup>st</sup> Western North Aowin Municipal 63.30 Very Good $44^{\text{th}}$ Western Very Good Effia Kwesimintsim Municipal 63.30 44<sup>th</sup> Eastern Nsawam Adoagyire Municipal 63.10 Very Good 46<sup>th</sup> Asutifi North District Ahafo 63.10 Very Good 46<sup>th</sup> $48^{th}$ Very Good Eastern Avensuano District 62.90 Upper West Nandom Municipal 62.70 Very Good 49<sup>th</sup> Eastern **Okere District** 62.40 Very Good 50<sup>th</sup> North East Very Good Bunkpurugu Nyankpanduri District 62.00 51<sup>st</sup> Western North Juaboso District 61.60 Very Good 52<sup>nd</sup> Greater Accra Tema West Municipal 61.60 Very Good 52<sup>nd</sup> Very Good Central Abura/Asebu/Kwamankese District 61.50 54<sup>th</sup> Ashanti Asokore-Mampong Municipal 61.50 Very Good 54<sup>th</sup> Western Ellembelle District 61.50 Very Good 54<sup>th</sup> Ashanti Very Good Asante-Akim South Municipal 61.10 57<sup>th</sup> Greater Accra La-Dade-Kotopon Municipal 61.10 Very Good 57<sup>th</sup> Ahafo Asutifi South District 61.10 Very Good 57<sup>th</sup> Berekum West District Good Bono 60.90 60<sup>th</sup> Good Upper East Talensi District 60.90 60<sup>th</sup> Greater Accra Ayawaso Central Municipal 60.70 Good 62<sup>nd</sup> Upper East Bawku West District 60.40 Good 63<sup>rd</sup> Oti Kadjebi District 60.40 Good 63<sup>rd</sup> 60.40 Good Eastern New Juaben North Municipal 63<sup>rd</sup>

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade		
Ashanti	Old Tafo Municipal	60.40	63 <sup>rd</sup>	Good		
Upper West	Daffiama Bussie Issa District	60.20	67 <sup>th</sup>	Good		
Central	Komenda/Edina/Eguafo/Abirem Municipal	60.20	67th	Good		
Central	Agona West Municipal	60.00	69 <sup>th</sup>	Good		
Greater Accra	Weija Gbawe Municipal	60.00	69 <sup>th</sup>	Good		
Western North	Bia West District	60.00	69 <sup>th</sup>	Good		
Ashanti	Kwadaso Municipal	59.80	72 <sup>nd</sup>	Good		
Savannah	North East Gonja District	59.80	72 <sup>nd</sup>	Good		
Western	Prestea-Huni Valley Municipal	59.80	72 <sup>nd</sup>	Good		
Northern	Tolon District	59.80	72 <sup>nd</sup>	Good		
Ashanti	Adansi North District	59.60	76 <sup>th</sup>	Good		
Western North	Bodi District	59.60	76 <sup>th</sup>	Good		
Eastern	Kwahu Afram Plains South District	59.60	76 <sup>th</sup>	Good		
Central	Mfantsiman Municipal	59.60	76 <sup>th</sup>	Good		
Bono	Tain District	59.50	80 <sup>th</sup>	Good		
Bono East	Sene East District	59.30	81 <sup>st</sup>	Good		
Volta	Anloga District	59.30	82 <sup>nd</sup>	Good		
Western	Wassa East District	59.30	82 <sup>nd</sup>	Good		
Ashanti	Mampong Municipal	59.30	82 <sup>nd</sup>	Good		
North East	Mamprugu Moagduri District	59.10	85 <sup>th</sup>	Good		
Ashanti	Offinso Municipal	58.90	86 <sup>th</sup>	Good		
Ahafo	Tano North Municipal	58.70	87 <sup>th</sup>	Good		
Bono East	Nkoranza North District	58.70	88 <sup>th</sup>	Good		
Volta	Adaklu District	58.40	89 <sup>th</sup>	Good		
Greater Accra	Ga East Municipal	58.40	89 <sup>th</sup>	Good		
Greater Accra	Ablekuma West Municipal	58.20	91 <sup>st</sup>	Good		
Greater Accra	Accra Metropolitan	58.20	91 <sup>st</sup>	Good		
Central	Cape Coast Metropolitan	58.20	91 <sup>st</sup>	Good		
Eastern	Kwahu West Municipal	58.20	91 <sup>st</sup>	Good		
Western	Wassa Amenfi Central District	58.00	95 <sup>th</sup>	Good		
Eastern	Birim North District	58.00	95 <sup>th</sup>	Good		
Savannah	East Gonja Municipal	58.00	95 <sup>th</sup>	Good		
Ahafo	Asunafo North Municipal	57.80	98 <sup>th</sup>	Good		
Greater Accra	Ayawaso East Municipal	57.80	98 <sup>th</sup>	Good		
Oti	Nkwanta South Municipal	57.80	98 <sup>th</sup>	Good		
Ashanti	Suame Municipal	57.80	98 <sup>th</sup>	Good		
Western	Tarkwa-Nsuaem Municipal	57.80	98 <sup>th</sup>	Good		
Volta	Guan District	57.80	98 <sup>th</sup>	Good		
Volta	Hohoe Municipal	57.80	98 <sup>th</sup>	Good		
Central	Assin Central Municipal	57.60	105 <sup>th</sup>	Good		
Central	Ekumfi District	57.50	106 <sup>th</sup>	Good		
Northern	Kpandai District	57.50	106 <sup>th</sup>	Good		

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Eastern	Upper West Akim District	57.50	106 <sup>th</sup>	Good
Upper West	Sissala West District	57.10	109 <sup>th</sup>	Good
Central	Twifo/Hemang/Lower Denkyira District	56.90	110th	Good
Ashanti	Afigya-Kwabre South District	56.90	110 <sup>th</sup>	Good
Volta	Akatsi South Municipal	56.90	110 <sup>th</sup>	Good
Bono	Wenchi Municipal	56.90	110 <sup>th</sup>	Good
Eastern	Akuapim North Municipal	56.70	114 <sup>th</sup>	Good
Bono	Dormaa East District	56.70	114 <sup>th</sup>	Good
Greater Accra	Ayawaso North Municipal	56.50	116 <sup>th</sup>	Good
Ashanti	Ahafo-Ano North Municipal	56.50	116 <sup>th</sup>	Good
Ashanti	Atwima-Mponua District	56.50	116 <sup>th</sup>	Good
Upper East	Builsa South District	56.50	116 <sup>th</sup>	Good
Bono East	Kintampo South District	56.50	116 <sup>th</sup>	Good
Upper West	Nadowli-Kaleo District	56.50	116 <sup>th</sup>	Good
Western	Wassa Amenfi West Municipal	56.20	122 <sup>nd</sup>	Good
Greater Accra	Ashaiman Municipal	56.00	123 <sup>rd</sup>	Good
Greater Accra	Ningo-Prampram District	56.00	123 <sup>rd</sup>	Good
Ashanti	Atwima-Nwabiagya South Municipal	55.80	125 <sup>th</sup>	Good
Greater Accra	Ayawaso West Municipal	55.80	125 <sup>th</sup>	Good
Ashanti	Bosome Freho District	55.80	125 <sup>th</sup>	Good
Eastern	Lower Manya Krobo Municipal	55.60	128 <sup>th</sup>	Good
Ashanti	Asante-Akim Central Municipal	55.50	129 <sup>th</sup>	Good
Bono	Banda District	55.50	129 <sup>th</sup>	Good
Northern	Nanumba North Municipal	55.30	131 <sup>st</sup>	Good
Upper West	Sissala East Municipal	55.30	131 <sup>st</sup>	Good
Bono	Sunyani West District	55.30	131 <sup>st</sup>	Good
Ashanti	Bekwai Municipal	55.30	134 <sup>th</sup>	Good
Volta	Ho West District	55.10	135 <sup>th</sup>	Good
Ashanti	Sekyere Central District	55.10	135 <sup>th</sup>	Good
Greater Accra	Tema Metropolitan	55.10	135 <sup>th</sup>	Good
Western North	Sefwi Akontombra District	54.90	138 <sup>th</sup>	Good
Ashanti	Amansie West District	54.70	139 <sup>th</sup>	Good
Upper East	Garu District	54.70	139 <sup>th</sup>	Good
Ashanti	Kumasi Metropolitan	54.70	139 <sup>th</sup>	Good
Northern	Savelugu Municipal	54.70	139 <sup>th</sup>	Good
Western	Sekondi Takoradi Metropolitan	54.50	143 <sup>rd</sup>	Good
Ashanti	Amansie Central District	54.40	144 <sup>th</sup>	Good
Eastern	Atiwa West District	54.40	144 <sup>th</sup>	Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade		
Upper East	Bawku Municipal	54.40	144 <sup>th</sup>	Good		
Western North	Bibiani Anhwiaso Municipal	54.20	147 <sup>th</sup>	Good		
Eastern	Birim Central Municipal	54.20	147 <sup>th</sup>	Good		
Volta	Keta Municipal	54.00	149 <sup>th</sup>	Good		
Central	Upper Denkyira West District	54.00	149 <sup>th</sup>	Good		
Ashanti	Sekyere East District	53.80	151 <sup>st</sup>	Good		
Ashanti	Kwabre East Municipal	53.60	152 <sup>nd</sup>	Good		
Northern	Kumbungu District	53.60	153 <sup>rd</sup>	Good		
North East	Yunyoo-Nasuan District	53.60	153 <sup>rd</sup>	Good		
Eastern	West Akim Municipal	53.50	155 <sup>th</sup>	Good		
Central	Gomoa West District	53.50	156 <sup>th</sup>	Good		
Eastern	Denkyembour District	53.30	157 <sup>th</sup>	Good		
Central	Effutu Municipal	53.30	157 <sup>th</sup>	Good		
Greater Accra	Kpone-Katamanso Municipal	53.30	157 <sup>th</sup>	Good		
Eastern	Suhum Municipal	52.90	160 <sup>th</sup>	Good		
Savannah	West Gonja Municipal	52.90	160 <sup>th</sup>	Good		
Ahafo	Asunafo South District	52.90	162 <sup>nd</sup>	Good		
Greater Accra	Ga North Municipal	52.90	162 <sup>nd</sup>	Good		
Volta	Ho Municipal	52.90	162 <sup>nd</sup>	Good		
Western	Wassa Amenfi East Municipal	52.90	162 <sup>nd</sup>	Good		
Western	Ahanta West Municipal	52.70	166 <sup>th</sup>	Good		
Upper East	Pusiga District	52.70	166 <sup>th</sup>	Good		
Central	Assin South District	52.40	168 <sup>th</sup>	Good		
Oti	Krachi Nchumuru District	52.40	168 <sup>th</sup>	Good		
Oti	Jasikan District	52.20	170 <sup>th</sup>	Good		
Bono	Sunyani Municipal	52.20	170 <sup>th</sup>	Good		
Greater Accra	Ga South Municipal	52.00	172 <sup>nd</sup>	Good		
Upper East	Nabdam District	52.00	172 <sup>nd</sup>	Good		
Volta	Ketu North Municipal	51.80	174 <sup>th</sup>	Good		
Bono	Jaman North District	51.80	174 <sup>th</sup>	Good		
Volta	South Dayi District	51.60	176 <sup>th</sup>	Good		
Upper West	Wa West District	51.60	176 <sup>th</sup>	Good		
Oti	Krachi East Municipal	51.50	178 <sup>th</sup>	Good		
Central	Awutu Senya West District	51.50	178 <sup>th</sup>	Good		
Upper East	Bolgatanga Municipal	51.30	180 <sup>th</sup>	Good		
Volta	Afadzato South District	51.30	180 <sup>th</sup>	Good		
Central	Agona East District	51.10	182 <sup>nd</sup>	Good		
Eastern	Atiwa East District	51.10	182 <sup>nd</sup>	Good		
Eastern	Kwaebibirem Municipal	51.10	182 <sup>nd</sup>	Good		
Ashanti	Obuasi East Municipal	51.10	182 <sup>nd</sup>	Good		

#### Percentage Rank out of 261 Performance Region Local Governments Districts Score (%) Grade Northern Yendi Municipal 51.10 182<sup>nd</sup> Good Upper East **Binduri District** 50.90 187<sup>th</sup> Fair Upper West Wa Municipal 50.90 Fair 187<sup>th</sup> Volta Agotime Ziope District 50.70 189<sup>th</sup> Fair Greater Accra Ablekuma North Municipal 50.70 Fair 189<sup>th</sup> Bono East **Techiman North District** 50.70 189<sup>th</sup> Fair Ashanti Akrofuom District 50.50 192<sup>nd</sup> Fair Upper East Bolgatanga East District 50.50 192<sup>nd</sup> Fair Greater Accra Ledzokuku Municipal 50.40 194<sup>th</sup> Fair Bono East Pru West District 50.40 194<sup>th</sup> Fair Eastern Asuogyaman District 50.20 Fair 196<sup>th</sup> Northern Sagnarigu Municipal 50.00 197<sup>th</sup> Fair Volta 50.00 Central Tongu District 197<sup>th</sup> Fair Ashanti Sekyere South District 49.80 Fair 199<sup>th</sup> North East East Mamprusi Municipal 49.50 Fair 200<sup>th</sup> Ashanti Adansi South District 49.30 201<sup>st</sup> Fair Eastern Kwahu Afram Plains North District 49.30 201<sup>st</sup> Fair Volta Akatsi North District 49.10 Fair 203<sup>rd</sup> Savannah **Bole District** 49.10 203<sup>rd</sup> Fair Greater Accra Okaikwei North Municipal 49.10 203<sup>rd</sup> Fair Upper East Kassena-Nankana Municipal 48.90 206<sup>th</sup> Fair Central 48.90 Upper Denkyira East Municipal 206<sup>th</sup> Fair Western North 48.70 **Bia East District** 208<sup>th</sup> Fair Greater Accra Ada West District 48.40 209<sup>th</sup> Fair Upper East Tempane District 48.40 209<sup>th</sup> Fair 48.20 Ashanti Ahafo-Ano South East District 211<sup>th</sup> Fair Northern Nanumba South District 48.00 212<sup>th</sup> Fair Volta 47.80 North Tongu District 213<sup>th</sup> Fair Bono East 47.80 **Techiman Municipal** Fair 213<sup>th</sup> Ahafo Tano South Municipal 47.80 213<sup>th</sup> Fair Western North Sefwi-Wiawso Municipal 47.60 216<sup>th</sup> Fair Northern Tamale Metropolitan 47.60 Fair 216<sup>th</sup> Bono East Atebubu-Amantin Municipal 47.10 218<sup>th</sup> Fair Greater Accra Ada East District 46.90 219<sup>th</sup> Fair Eastern Fanteakwa North District 46.90 219<sup>th</sup> Fair Greater Accra 46.70 Ga Central Municipal 221<sup>st</sup> Fair Central Ajumako/Enyan/Essiam District 46.70 221st Fair Tatale Sanguli District Northern 46.70 221<sup>st</sup> Fair Volta 46.50 **Kpando Municipal** 224<sup>th</sup> Fair Ashanti Atwima-Nwabiagya North District 46.20 225<sup>th</sup> Fair North East West Mamprusi Municipal 46.20 225<sup>th</sup> Fair Northern Gushegu Municipal 46.20 225<sup>th</sup> Fair Upper West Lawra Municipal 46.20 225<sup>th</sup> Fair Bono East Sene West District 46.00 229<sup>th</sup> Fair

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Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Central	Twifo Atti Morkwa District	46.00	229 <sup>th</sup>	Fair
Ashanti	Atwima-Kwanwoma District	45.60	231 <sup>st</sup>	Fair
Volta	South Tongu District	45.50	232 <sup>nd</sup>	Fair
Western	Shama District	45.30	233 <sup>rd</sup>	Fair
Oti	Biakoye District	45.30	233 <sup>rd</sup>	Fair
Upper West	Jirapa Municipal	45.10	235 <sup>th</sup>	Fair
Upper West	Lambussie Karni District	44.70	236 <sup>th</sup>	Fair
Eastern	Yilo-Krobo Municipal	44.40	237 <sup>th</sup>	Fair
Oti	Krachi West District	44.00	238 <sup>th</sup>	Fair
Eastern	Upper Manya Krobo District	43.30	239 <sup>th</sup>	Fair
Northern	Nanton District	42.90	240 <sup>th</sup>	Fair
Greater Accra	Ga West Municipal	42.70	241 <sup>st</sup>	Fair
Western	Nzema East Municipal	42.50	242 <sup>nd</sup>	Fair
Upper East	Builsa North Municipal	42.50	243 <sup>rd</sup>	Fair
Central	Asikuma Odoben Brakwa District	42.40	244 <sup>th</sup>	Fair
Savannah	Central Gonja District	42.00	245 <sup>th</sup>	Fair
Central	Awutu Senya East Municipal	41.80	246 <sup>th</sup>	Fair
Greater Accra	Krowor Municipal	41.50	247 <sup>th</sup>	Fair
Oti	Nkwanta North District	41.30	248 <sup>th</sup>	Fair
Savannah	North Gonja District	41.30	248 <sup>th</sup>	Fair
Upper East	Bongo District	40.40	250 <sup>th</sup>	Poor
Upper West	Wa East District	40.40	250 <sup>th</sup>	Poor
Upper East	Kassena-Nankana West District	40.00	252 <sup>nd</sup>	Poor
Savannah	Sawla-Tuna-Kalba District	39.60	253 <sup>rd</sup>	Poor
North East	Chereponi District	37.30	254 <sup>th</sup>	Poor
Ashanti	Ejisu Municipal	36.20	255 <sup>th</sup>	Poor
Central	Gomoa East District	34.50	256 <sup>th</sup>	Poor
Northern	Zabzugu District	34.20	257 <sup>th</sup>	Poor
Bono East	Pru East District	32.70	258 <sup>th</sup>	Poor
Ashanti	Ejura/Sekyedumase Municipal	32.00	259 <sup>th</sup>	Poor
Central	Gomoa Central District	29.50	260 <sup>th</sup>	Poor
Volta	Ketu South Municipal	26.20	261 <sup>st</sup>	Poor



The map below (Fig. 15) shows the geographical locations of the 261 MMDAs and their scores on the quality of social services provision.



### Figure 15: Resident's Assessment of the Quality of Social Services provided by their LGs



# 3.2.7 Ranking of Districts on the Basis of the Quality of Opportunities for Residents' Participation in Decision Making

The residents were asked to assess the opportunities that their LGs provide for residents to participate in decision-making. The following five constituted the indicators: (i) participation in planning for local development; (ii) participation in fee-fixing and budgeting; (iii) awareness creation about assembly decision-making processes; (iv) feedback mechanisms on Assembly decisions; and (v) functionality and effectiveness of the Public Relations and Complaints Committee (PRCC). Based on the aggregate scores of the five indicators, six out of the 261 Districts received scores of 71% and above and rated "excellent" in providing opportunities for their residents to participate in local governance while 30 others were rated "very good" (receiving scores between 61 to 70%. However, 53 out of the 261 MMDAs, constituting 20.3% were rated 'poor' (receiving scores of 40% or below). The top 5 districts that provide excellent opportunities for residents' participation in decision-making were Mpohor, Kwahu East, Akyemansa, Amansie South, and Obuasi while the districts with the least opportunities for residents' participation were Ajumako/Enyan/ Essiam (24.0%), Ejura/Sekyedumase (25.2%), Ketu South (26%), Adansi North (28.4%) and Gomoa Central (28.8%). Table 12 shows the ranking of the 261 districts according to the opportunities that their District Assemblies provide for residents' participation in decision-making.

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Western	Mpohor District	81.60	1 <sup>st</sup>	Excellent
Eastern	Kwahu East District	78.80	2 <sup>nd</sup>	Excellent
Eastern	Akyemansa District	78.40	3 <sup>rd</sup>	Excellent
Ashanti	Amansie South District	76.40	4 <sup>th</sup>	Excellent
Ashanti	Obuasi Municipal	74.00	5 <sup>th</sup>	Excellent
Ashanti	Ahafo-Ano South West District	72.00	6 <sup>th</sup>	Excellent
Ashanti	Afigya-Kwabre North District	70.40	7 <sup>th</sup>	Very Good
Northern	Mion District	69.60	8 <sup>th</sup>	Very Good
Ashanti	Offinso North District	69.20	9 <sup>th</sup>	Very Good
Volta	North Dayi District	68.80	10 <sup>th</sup>	Very Good
Ashanti	Adansi Asokwa District	68.80	11 <sup>th</sup>	Very Good
Greater Accra	Adentan Municipal	68.40	12 <sup>th</sup>	Very Good
Ashanti	Asante-Akim North District	67.20	13 <sup>th</sup>	Very Good
Greater Accra	La-Nkwantanang-Madina Municipal	66.40	14 <sup>th</sup>	Very Good
Ashanti	Asokwa Municipal	66.00	15 <sup>th</sup>	Very Good
Greater Accra	Korle-Klottey Municipal	66.00	15 <sup>th</sup>	Very Good

## Table 12: Ranking of Districts on the Basis of the Quality of Opportunities for Residents' Participation in Decision-Making

#### Rank out of 261 Percentage Performance Region **Local Governments** Score (%) Districts Grade Very Good Western North Suaman District 66.00 15<sup>th</sup> Fanteakwa South District 65.60 18<sup>th</sup> Very Good Eastern 19<sup>th</sup> Very Good Greater Accra Ablekuma Central Municipal 64.80 Western Jomoro Municipal 64.80 19<sup>th</sup> Very Good Eastern Kwahu South District 64.80 19<sup>th</sup> Very Good 22<sup>nd</sup> Greater Accra Shai-Osudoku District 64.40 Very Good Eastern 64.00 23<sup>rd</sup> Very Good Nsawam Adoagyire Municipal Ashanti Sekvere Afram Plains District 64.00 $23^{rd}$ Very Good Very Good Bono Dormaa West District 63.20 25<sup>th</sup> Northern Saboba District 63.20 25<sup>th</sup> Very Good 27<sup>th</sup> Ahafo Asunafo South District 62.80 Very Good Eastern 62.40 28<sup>th</sup> Very Good Akuapim South District Eastern Asene Manso Akroso District 62.00 29<sup>th</sup> Very Good Ashanti $29^{\text{th}}$ **Bosomtwe District** 62.00 Very Good 29<sup>th</sup> Oti Kadjebi District 62.00 Very Good Upper East 32<sup>nd</sup> Very Good Talensi District 61.60 33<sup>rd</sup> Very Good Western North Aowin Municipal 61.20 61.20 33<sup>rd</sup> Savannah North East Gonja District Very Good Eastern Avensuano District 60.80 35<sup>th</sup> Good Eastern New Juaben North Municipal 60.80 35<sup>th</sup> Good Bono Jaman South Municipal 60.40 37<sup>th</sup> Good 37<sup>th</sup> Good Greater Accra Weija Gbawe Municipal 60.40 39<sup>th</sup> Bono Berekum West District 60.00 Good Bono East Nkoranza South Municipal 59.60 40<sup>th</sup> Good 41<sup>st</sup> Eastern 59.60 Good Abuakwa North Municipal 41<sup>st</sup> Central Abura/Asebu/Kwamankese District 59.60 Good Bono Tain District 59.60 41<sup>st</sup> Good 41<sup>st</sup> Northern Tolon District 59.60 Good 45<sup>th</sup> Eastern Achiase District 59.20 Good 45<sup>th</sup> Central Assin North District 59.20 Good $45^{\text{th}}$ Greater Accra Ga East Municipal 59.20 Good Bono East Kintampo North Municipal 59.20 45<sup>th</sup> Good Greater Accra Tema West Municipal 59.20 45<sup>th</sup> Good 50<sup>th</sup> Volta 59.20 Ho West District Good Greater Accra Accra Metropolitan 58.80 51<sup>st</sup> Good 52<sup>nd</sup> Western Good Effia Kwesimintsim Municipal 58.80 52<sup>nd</sup> Eastern New Juaben South Municipal 58.80 Good 54<sup>th</sup> Greater Accra Ayawaso Central Municipal 58.40 Good 54<sup>th</sup> Volta Hohoe Municipal 58.40 Good Eastern 58.40 54<sup>th</sup> Good Okere District 57<sup>th</sup> Volta Afadzato South District 58.00 Good 57<sup>th</sup> Volta Anloga District 58.00 Good 57<sup>th</sup> Eastern 58.00 Good **Birim South District** 57<sup>th</sup> Central Cape Coast Metropolitan 58.00 Good

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade		
Ashanti	Oforikrom Municipal	58.00	57 <sup>th</sup>	Good		
Western	Tarkwa-Nsuaem Municipal	58.00	57 <sup>th</sup>	Good		
Ashanti	Asante-Akim South Municipal	57.60	63 <sup>rd</sup>	Good		
Northern	Karaga District	57.60	63 <sup>rd</sup>	Good		
Greater Accra	Ablekuma West Municipal	57.20	65 <sup>th</sup>	Good		
Eastern	Lower Manya Krobo Municipal	56.80	66 <sup>th</sup>	Good		
Greater Accra	Okaikwei North Municipal	56.80	66 <sup>th</sup>	Good		
Western	Prestea-Huni Valley Municipal	56.80	66 <sup>th</sup>	Good		
Northern	Kpandai District	56.80	69 <sup>th</sup>	Good		
North East	Mamprugu Moagduri District	56.80	69 <sup>th</sup>	Good		
Upper West	Sissala West District	56.80	69 <sup>th</sup>	Good		
North East	Bunkpurugu Nyankpanduri District	56.40	72 <sup>nd</sup>	Good		
Upper West	Sissala East Municipal	56.40	73 <sup>rd</sup>	Good		
Savannah	East Gonja Municipal	56.00	74 <sup>th</sup>	Good		
Ashanti	Amansie West District	55.60	75 <sup>th</sup>	Good		
Ashanti	Asante-Akim Central Municipal	55.60	75 <sup>th</sup>	Good		
Greater Accra	Ayawaso East Municipal	55.60	75 <sup>th</sup>	Good		
Bono East	Nkoranza North District	55.60	75 <sup>th</sup>	Good		
Eastern	Abuakwa South Municipal	55.60	79 <sup>th</sup>	Good		
Eastern	Kwahu West Municipal	55.60	79 <sup>th</sup>	Good		
Ashanti	Sekyere East District	55.60	79 <sup>th</sup>	Good		
Bono	Berekum East Municipal	55.20	82 <sup>nd</sup>	Good		
Greater Accra	Ayawaso North Municipal	54.80	83 <sup>rd</sup>	Good		
Greater Accra	Ashaiman Municipal	54.40	84 <sup>th</sup>	Good		
Upper East	Bawku Municipal	54.40	84 <sup>th</sup>	Good		
Bono East	Sene East District	54.40	84 <sup>th</sup>	Good		
North East	Yunyoo-Nasuan District	54.40	84 <sup>th</sup>	Good		
Volta	Ho Municipal	54.40	88 <sup>th</sup>	Good		
Western North	Sefwi Akontombra District	54.40	88 <sup>th</sup>	Good		
Upper East	Bawku West District	54.00	90 <sup>th</sup>	Good		
Northern	Nanumba North Municipal	54.00	90 <sup>th</sup>	Good		
Central	Upper Denkyira West District	54.00	90 <sup>th</sup>	Good		
Eastern	Upper West Akim District	54.00	90 <sup>th</sup>	Good		
Western	Ellembelle District	53.60	90 94 <sup>th</sup>	Good		
Upper West	Nandom Municipal	53.60	94 94 <sup>th</sup>	Good		
••	·		94 96 <sup>th</sup>	Good		
Greater Accra	Kpone-Katamanso Municipal	53.60	96 <sup>th</sup>			
Bono	Banda District	53.20	97 <sup>th</sup>	Good		
Ashanti	Bosome Freho District	53.20	-	Good		
Bono	Dormaa Central Municipal	53.20	97 <sup>th</sup>	Good		
Ashanti	Kwadaso Municipal	53.20	97 <sup>th</sup>	Good		
Upper West	Daffiama Bussie Issa District	53.20	101 <sup>st</sup>	Good		
Greater Accra	Ayawaso West Municipal	52.80	102 <sup>nd</sup>	Good		

#### Performance Percentage Rank out of 261 **Local Governments** Region Grade Score (%) Districts Good **Dormaa East District** 52.80 Bono 102<sup>nd</sup> 52.40 Good Upper East Bolgatanga Municipal 104<sup>th</sup> Volta Good **Guan District** 52.40 104<sup>th</sup> Central Mfantsiman Municipal 52.40 Good 104<sup>th</sup> Bono 52.40 Good Wenchi Municipal 104<sup>th</sup> Eastern Good Kwahu Afram Plains South District 52.00 108<sup>th</sup> Western Sekondi Takoradi Metropolitan 51.60 Good 109<sup>th</sup> Central Gomoa West District 51.60 Good 110<sup>th</sup> Western Wassa Amenfi Central District 51.60 110<sup>th</sup> Good Ashanti Atwima-Nwabiagya South Municipal Good 51.20 112<sup>th</sup> Greater Accra 51.20 Good La-Dade-Kotopon Municipal 112<sup>th</sup> Volta South Dayi District 51.20 Good 112<sup>th</sup> Ashanti 50.80 Fair Afigya-Kwabre South District 115<sup>th</sup> Central Awutu Senya West District 50.80 Fair 115<sup>th</sup> Eastern **Denkyembour District** 50.80 115<sup>th</sup> Fair Greater Accra 50.80 Ga South Municipal Fair 115<sup>th</sup> Volta Ketu North Municipal 50.80 Fair 115<sup>th</sup> Bono East Kintampo South District 50.80 115<sup>th</sup> Fair Oti Krachi Nchumuru District 50.80 Fair 115<sup>th</sup> Upper West Nadowli-Kaleo District 50.80 Fair 115<sup>th</sup> Ashanti Offinso Municipal 50.80 Fair 115<sup>th</sup> Ashanti Old Tafo Municipal 50.80 Fair 115<sup>th</sup> Western North **Bia West District** 50.40 125<sup>th</sup> Fair Eastern **Birim North District** 50.40 125<sup>th</sup> Fair Upper East **Builsa South District** 50.40 Fair 125<sup>th</sup> Volta Keta Municipal 50.40 Fair 125<sup>th</sup> Greater Accra Tema Metropolitan 50.40 125<sup>th</sup> Fair Central Agona West Municipal 50.00 130<sup>th</sup> Fair North East East Mamprusi Municipal 50.00 131<sup>st</sup> Fair Northern Savelugu Municipal 50.00 Fair 131<sup>st</sup> Bono 49.60 Fair Sunyani West District 133<sup>rd</sup> Eastern Akuapim North Municipal 49.20 Fair 134<sup>th</sup> Upper East **Pusiga District** 49.20 Fair 135<sup>th</sup> Ashanti Juaben Municipal 48.80 136<sup>th</sup> Fair Oti 48.80 Krachi East Municipal 136<sup>th</sup> Fair Central Upper Denkyira East Municipal 48.80 136<sup>th</sup> Fair Volta Central Tongu District 48.80 Fair 139<sup>th</sup> Western Wassa Amenfi East Municipal 48.80 Fair 139<sup>th</sup> Northern Tamale Metropolitan 48.40 Fair 141<sup>st</sup> Greater Accra 48.40 Fair Ablekuma North Municipal 142<sup>nd</sup>

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade	
Central	Komenda/Edina/Eguafo/Abirem Municipal	48.40	142nd	Fair	
Bono East	Techiman North District	48.40	142 <sup>nd</sup>	Fair	
Western	Ahanta West Municipal	48.00	145 <sup>th</sup>	Fair	
Volta	Akatsi South Municipal	48.00	145 <sup>th</sup>	Fair	
Upper East	Kassena-Nankana Municipal	48.00	145 <sup>th</sup>	Fair	
Upper East	Nabdam District	48.00	145 <sup>th</sup>	Fair	
Ashanti	Sekyere South District	48.00	145 <sup>th</sup>	Fair	
Western	Shama District	48.00	145 <sup>th</sup>	Fair	
Ashanti	Suame Municipal	48.00	145 <sup>th</sup>	Fair	
Eastern	West Akim Municipal	48.00	145 <sup>th</sup>	Fair	
North East	West Mamprusi Municipal	48.00	145 <sup>th</sup>	Fair	
Northern	Yendi Municipal	48.00	145 <sup>th</sup>	Fair	
Eastern	Atiwa East District	47.60	155 <sup>th</sup>	Fair	
Ashanti	Sekyere Kumawu District	47.60	155 <sup>th</sup>	Fair	
Savannah	West Gonja Municipal	47.20	157 <sup>th</sup>	Fair	
Ahafo	Asunafo North Municipal	47.20	158 <sup>th</sup>	Fair	
Bono East	Atebubu-Amantin Municipal	46.80	159 <sup>th</sup>	Fair	
Upper East	Garu District	46.80	159 <sup>th</sup>	Fair	
Western North	Sefwi-Wiawso Municipal	46.80	159 <sup>th</sup>	Fair	
Central	Twifo Atti Morkwa District	46.80	159 <sup>th</sup>	Fair	
Greater Accra	Ada West District	46.00	163 <sup>rd</sup>	Fair	
Volta	Agotime Ziope District	46.00	163 <sup>rd</sup>	Fair	
Bono	Jaman North District	46.00	163 <sup>rd</sup>	Fair	
Ahafo	Asutifi North District	45.60	166 <sup>th</sup>	Fair	
Ashanti	Atwima-Mponua District	45.60	166 <sup>th</sup>	Fair	
Oti	Nkwanta South Municipal	45.60	168 <sup>th</sup>	Fair	
Western	Nzema East Municipal	45.60	168 <sup>th</sup>	Fair	
Northern	Kumbungu District	45.60	170 <sup>th</sup>	Fair	
Greater Accra	Ga Central Municipal	45.20	171 <sup>st</sup>	Fair	
Eastern	Kwaebibirem Municipal	45.20	171 <sup>st</sup>	Fair	
Oti	Nkwanta North District	45.20	171 <sup>st</sup>	Fair	
Volta	Adaklu District	44.80	174 <sup>th</sup>	Fair	
Ahafo	Tano North Municipal	44.80	174 <sup>th</sup>	Fair	
Ashanti	Bekwai Municipal	44.40	176 <sup>th</sup>	Fair	
Ahafo	Asutifi South District	44.40	177 <sup>th</sup>	Fair	
Upper West	Jirapa Municipal	44.40	177 <sup>th</sup>	Fair	
Central	Agona East District	44.00	179 <sup>th</sup>	Fair	
Volta	Akatsi North District	44.00	179 <sup>th</sup>	Fair	
Central	Assin South District	44.00	179 <sup>th</sup>	Fair	

#### Percentage Rank out of 261 Performance Local Governments Region Score (%) Districts Grade Greater Accra 44.00 Ga North Municipal 179<sup>th</sup> Fair Western North 44.00 Juaboso District Fair 179<sup>th</sup> Greater Accra Ningo-Prampram District 44.00 Fair 179<sup>th</sup> Bono East Pru West District 44.00 179<sup>th</sup> Fair Northern Sagnarigu Municipal 44.00 179<sup>th</sup> Fair Bono Sunyani Municipal 44.00 Fair 179<sup>th</sup> Greater Accra Ada East District 43.60 188<sup>th</sup> Fair Savannah **Bole District** 43.60 Fair 188<sup>th</sup> Ashanti Ahafo-Ano South East District 43.60 190<sup>th</sup> Fair Ashanti Akrofuom District 43.60 190<sup>th</sup> Fair Western Wassa Amenfi West Municipal 43.60 190<sup>th</sup> Fair Ashanti Atwima-Nwabiagya North District 43.20 193<sup>rd</sup> Fair Upper East Builsa North Municipal 43.20 193<sup>rd</sup> Fair Central 43.20 Ekumfi District Fair 193<sup>rd</sup> Upper West Wa West District 43.20 Fair 193<sup>rd</sup> Lambussie Karni District Upper West 42.80 Fair 197<sup>th</sup> Central 42.80 Assin Central Municipal 198<sup>th</sup> Fair Upper East **Tempane District** 42.40 199<sup>th</sup> Fair Central Asikuma Odoben Brakwa District 42.00 200<sup>th</sup> Fair Western North **Bia East District** 41.60 201<sup>st</sup> Fair Eastern Fanteakwa North District 41.60 201<sup>st</sup> Fair Northern Nanumba South District 41.60 Fair 201<sup>st</sup> Volta North Tongu District 41.60 201<sup>st</sup> Fair Eastern Asuogyaman District 41.60 205<sup>th</sup> Fair Ahafo Tano South Municipal 41.20 206<sup>th</sup> Fair Greater Accra Krowor Municipal 41.20 207<sup>th</sup> Fair 41.20 Greater Accra Ledzokuku Municipal 207<sup>th</sup> Fair Ashanti Sekyere Central District 40.80 Poor 209<sup>th</sup> Oti Jasikan District 40.80 210<sup>th</sup> Poor Ashanti 40.80 Kumasi Metropolitan Poor 210<sup>th</sup> Ashanti 40.80 Mampong Municipal 210<sup>th</sup> Poor Bono East **Techiman Municipal** 40.80 Poor 210<sup>th</sup> Ashanti Adansi South District 40.40 214<sup>th</sup> Poor Volta 40.40 South Tongu District 214<sup>th</sup> Poor Eastern 40.00 Atiwa West District Poor 216<sup>th</sup> Oti Krachi West District 40.00 216<sup>th</sup> Poor Savannah Sawla-Tuna-Kalba District 40.00 216<sup>th</sup> Poor Northern Tatale Sanguli District 40.00 216<sup>th</sup> Poor Upper East Binduri District 39.60 Poor 220<sup>th</sup> Wa East District Upper West 39.60 Poor 220<sup>th</sup> Upper West Wa Municipal 39.60 Poor 220<sup>th</sup>

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade		
Western North	Bodi District	39.20	223 <sup>rd</sup>	Poor		
Greater Accra	Ga West Municipal	39.20	223 <sup>rd</sup>	Poor		
Eastern	Birim Central Municipal	38.80	225 <sup>th</sup>	Poor		
Savannah	North Gonja District	38.80	226 <sup>th</sup>	Poor		
Ashanti	Atwima-Kwanwoma District	38.40	227 <sup>th</sup>	Poor		
Central	Awutu Senya East Municipal	38.40	227 <sup>th</sup>	Poor		
Western	Wassa East District	38.40	227 <sup>th</sup>	Poor		
Ashanti	Amansie Central District	38.00	230 <sup>th</sup>	Poor		
Volta	Kpando Municipal	38.00	230 <sup>th</sup>	Poor		
Eastern	Upper Manya Krobo District	38.00	230 <sup>th</sup>	Poor		
Upper East	Kassena-Nankana West District	37.60	233 <sup>rd</sup>	Poor		
Eastern	Yilo-Krobo Municipal	37.60	233 <sup>rd</sup>	Poor		
Ashanti	Kwabre East Municipal	37.20	235 <sup>th</sup>	Poor		
Upper East	Bolgatanga East District	37.20	236 <sup>th</sup>	Poor		
Upper East	Bongo District	36.80	237 <sup>th</sup>	Poor		
Ashanti	Asokore-Mampong Municipal	36.40	238 <sup>th</sup>	Poor		
Northern	Gushegu Municipal	36.00	239 <sup>th</sup>	Poor		
Upper West	Lawra Municipal	36.00	239 <sup>th</sup>	Poor		
Ashanti	Obuasi East Municipal	36.00	239 <sup>th</sup>	Poor		
Ashanti	Ahafo-Ano North Municipal	35.60	242 <sup>nd</sup>	Poor		
Northern	Nanton District	35.20	243 <sup>rd</sup>	Poor		
Eastern	Kwahu Afram Plains North District	34.80	244 <sup>th</sup>	Poor		
Central	Gomoa East District	34.40	245 <sup>th</sup>	Poor		
Eastern	Suhum Municipal	34.40	246 <sup>th</sup>	Poor		
Central	Twifo/Hemang/Lower Denkyira District	33.20	247 <sup>th</sup>	Poor		
North East	Chereponi Dist rict	32.40	248 <sup>th</sup>	Poor		
Central	Effutu Municipal	32.40	248 <sup>th</sup>	Poor		
Bono East	Pru East District	32.40	248 <sup>th</sup>	Poor		
Bono East	Sene West District	32.00	251 <sup>st</sup>	Poor		
Ashanti	Ejisu Municipal	31.60	252 <sup>nd</sup>	Poor		
Western North	Bibiani Anhwiaso Municipal	30.80	253 <sup>rd</sup>	Poor		
Savannah	Central Gonja District	30.80	253 <sup>rd</sup>	Poor		
Northern	Zabzugu District	30.00	255 <sup>th</sup>	Poor		
Oti	Biakoye District	29.60	256 <sup>th</sup>	Poor		
Central	Gomoa Central District	28.80	257 <sup>th</sup>	Poor		
Ashanti	Adansi North District	28.40	258 <sup>th</sup>	Poor		
Volta	Ketu South Municipal	26.00	259 <sup>th</sup>	Poor		
Ashanti	Ejura/Sekyedumase Municipal	25.20	260 <sup>th</sup>	Poor		
Central	Ajumako/Enyan/Essiam District	24.00	261 <sup>st</sup>	Poor		



The map below (Fig. 16) shows the geographical locations of the 261 MMDAs and their scores on the quality of opportunities they provide for residents' participation in decision-making.

# Figure 16: Residents' Assessment of the Quality of Opportunities Provided by the LGs for their Participation in Decision-Making



## 3.2.8 Ranking of District on the Basis of the Quality of Opportunities provided for Local Economic Development

The survey asked the residents to assess the quality of opportunities that their LGs have provided in their jurisdiction towards LED. The following were the indicators: (i) awareness of activities in the promotion of local businesses; (ii) supporting or partnering small businesses in specific productive sectors (agriculture, industry, tourism, services, etc.), (iii) ease of doing business in the district (regulations and registrations),(iv) evidence of supporting job creation in specific sectors; (v) easy means of paying local taxes; (vi) regular engagement with local business community (business forums) and (vii) availability of market infrastructure (market facilities and use). The aggregate scores show that six out of the 261 districts scored 70% and above (excellent), 39 districts scored 61 to 70% (very good) while the majority 105 districts scored 51 to 60%. However, 30 districts were rated poor as they scored 40% or below. The top 5 districts that were rated as excellent providers of opportunities for LED included Kwahu East (79.7%), Mpohor (79.7%), Akyemansa (78.6%), Amansie South (75.1%) and Obuasi (74.0%) while the LGs that were rated as poor providers of opportunities for LED included Kwahu East (79.7%), Gomoa Central District Assembly (29.7%), Zabzugu District Assembly (32.0%), Adansi North District Assembly (32.3%) and Bibiani Anhwiaso Municipal Assembly (32.5%). Table 13 shows the ranking of the 261 districts and their scores.

Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Eastern	Kwahu East District	79.70	1 <sup>st</sup>	Excellent
Western	Mpohor District	79.70	1 <sup>st</sup>	Excellent
Eastern	Akyemansa District	78.60	3 <sup>rd</sup>	Excellent
Ashanti	Amansie South District	75.10	4 <sup>th</sup>	Excellent
Ashanti	Obuasi Municipal	74.00	5 <sup>th</sup>	Excellent
Ashanti	Ahafo-Ano South West District	73.40	6 <sup>th</sup>	Excellent
Ashanti	Adansi Asokwa District	70.90	7 <sup>th</sup>	Very Good
Bono	Dormaa West District	70.00	8 <sup>th</sup>	Very Good
Ashanti	Asokwa Municipal	69.70	9 <sup>th</sup>	Very Good
Greater Accra	Adenta Municipal	69.40	10 <sup>th</sup>	Very Good
Northern	Mion District	69.40	10 <sup>th</sup>	Very Good
Ashanti	Offinso North District	69.40	10 <sup>th</sup>	Very Good
Volta	North Dayi District	68.90	13 <sup>th</sup>	Very Good
Upper East	Talensi District	68.90	13 <sup>th</sup>	Very Good
Greater Accra	Shai-Osudoku District	68.00	15 <sup>th</sup>	Very Good
Ashanti	Asante-Akim North District	67.40	16 <sup>th</sup>	Very Good
Western North	Suaman District	67.40	17 <sup>th</sup>	Very Good
Ashanti	Afigya-Kwabre North District	67.10	18 <sup>th</sup>	Very Good
Eastern	Akuapim South District	66.00	19 <sup>th</sup>	Very Good

#### Table 13: Ranking of Districts on the Basis of the Quality of Opportunities provided for LED

#### Percentage Rank out of 261 Performance Region Local Governments Score (%) Districts Grade Western Tarkwa-Nsuaem Municipal 66.00 19<sup>th</sup> Very Good Greater Accra 66.00 19<sup>th</sup> Very Good La-Nkwantanang-Madina Municipal 19<sup>th</sup> Ashanti Very Good Sekyere Afram Plains District 66.00 Greater Accra 23<sup>rd</sup> Very Good 65.70 Korle-Klottey Municipal Ahafo 24<sup>th</sup> Very Good Asunafo South District 64.90 $24^{th}$ Western North Very Good **Aowin Municipal** 64.90 24<sup>th</sup> Very Good Eastern Kwahu South District 64.90 27<sup>th</sup> Bono East Very Good Nkoranza South Municipal 64.30 28<sup>th</sup> Western Jomoro Municipal 64.00 Very Good Eastern Asene Manso Akroso District 63.70 29<sup>th</sup> Very Good 30<sup>th</sup> Greater Accra La-Dade-Kotopon Municipal 63.40 Very Good Greater Accra Ablekuma Central Municipal 63.10 31<sup>st</sup> Very Good Eastern 31<sup>st</sup> Very Good New Juaben South Municipal 63.10 31<sup>st</sup> Very Good Northern Saboba District 63.10 Eastern $34^{th}$ Very Good Achiase District 62.90 Ashanti 34<sup>th</sup> Very Good Oforikrom Municipal 62.90 Eastern 36<sup>th</sup> Very Good Nsawam Adoagyire Municipal 62.60 Central 62.60 36<sup>th</sup> Very Good Assin North District Western 62.60 36<sup>th</sup> Very Good Effia Kwesimintsim Municipal 36<sup>th</sup> Eastern Very Good Fanteakwa South District 62.60 Northern **Tolon District** 62.60 36<sup>th</sup> Very Good Oti 62.00 41<sup>st</sup> Very Good Kadjebi District 42<sup>nd</sup> Savannah 61.40 Very Good East Gonja Municipal Savannah 61.40 42<sup>nd</sup> Very Good North East Gonja District Bono 44<sup>th</sup> Very Good Jaman South Municipal 61.10 44<sup>th</sup> Central Agona West Municipal 61.10 Very Good Eastern New Juaben North Municipal 60.90 46<sup>th</sup> Good Greater Accra Weija Gbawe Municipal 60.30 47<sup>th</sup> Good 47<sup>th</sup> Bono East Kintampo North Municipal 60.30 Good Upper West Nandom Municipal 60.30 47<sup>th</sup> Good Eastern Abuakwa North Municipal 59.70 50<sup>th</sup> Good 50<sup>th</sup> Western Prestea-Huni Valley Municipal 59.70 Good 50<sup>th</sup> Greater Accra 59.70 Good Tema West Municipal Bono Berekum West District 59.40 53<sup>rd</sup> Good Eastern **Birim South District** 59.40 53<sup>rd</sup> Good Volta Anloga District 58.90 55<sup>th</sup> Good Greater Accra Ayawaso Central Municipal 58.90 55<sup>th</sup> Good 57<sup>th</sup> Greater Accra Accra Metropolitan 58.60 Good Ashanti Asante-Akim South Municipal 58.60 57<sup>th</sup> Good Oti Nkwanta South Municipal 58.60 57<sup>th</sup> Good Central Abura/Asebu/Kwamankese District 58.30 60<sup>th</sup> Good Eastern Ayensuano District 58.30 60<sup>th</sup> Good Greater Accra Ga East Municipal 58.30 60<sup>th</sup> Good 60<sup>th</sup> Eastern **Okere District** 58.30 Good Western Wassa Amenfi Central District 58.30 60<sup>th</sup> Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Central	Gomoa West District	54.90	104 <sup>th</sup>	Good
Greater Accra	Ashaiman Municipal	54.60	106 <sup>th</sup>	Good
Ahafo	Asutifi South District	54.60	106 <sup>th</sup>	Good
Bono	Berekum East Municipal	54.60	106 <sup>th</sup>	Good
Western North	Bia West District	54.60	106 <sup>th</sup>	Good
Upper East	Binduri District	54.60	106 <sup>th</sup>	Good
Bono	Dormaa East District	54.60	106 <sup>th</sup>	Good
Western	Ellembelle District	54.60	106 <sup>th</sup>	Good
Ashanti	Amansie West District	54.30	113 <sup>th</sup>	Good
Upper West	Sissala West District	54.30	113 <sup>th</sup>	Good
Greater Accra	Ayawaso West Municipal	54.00	115 <sup>th</sup>	Good
Eastern	Kwahu West Municipal	54.00	115 <sup>th</sup>	Good
Central	Upper Denkyira West District	54.00	115 <sup>th</sup>	Good
Ashanti	Afigya-Kwabre South District	53.70	118 <sup>th</sup>	Good
Volta	Guan District	53.70	118 <sup>th</sup>	Good
Ashanti	Sekyere East District	53.70	118 <sup>th</sup>	Good
Ashanti	Atwima-Mponua District	53.10	121 <sup>st</sup>	Good
Ashanti	Bosome Freho District	53.10	121 <sup>st</sup>	Good
Eastern	Birim North District	52.90	123 <sup>rd</sup>	Good
Greater Accra	Ningo-Prampram District	52.90	123 <sup>rd</sup>	Good
Northern	Savelugu Municipal	52.60	125 <sup>th</sup>	Good
Ashanti	Suame Municipal	52.60	125 <sup>th</sup>	Good
Upper East	Pusiga District	52.60	125 <sup>th</sup>	Good
Western	Wassa Amenfi West Municipal	52.60	125 <sup>th</sup>	Good
Eastern	Akuapim North Municipal	52.30	129 <sup>th</sup>	Good
Ashanti	Offinso Municipal	52.30	129 <sup>th</sup>	Good
Ashanti	Old Tafo Municipal	52.30	129 <sup>th</sup>	Good
Upper East	Bolgatanga Municipal	52.30	129 <sup>th</sup>	Good
Western	Ahanta West Municipal	52.00	133 <sup>rd</sup>	Good
Upper West	Daffiama Bussie Issa District	52.00	133 <sup>rd</sup>	Good
Bono East	Kintampo South District	52.00	133 <sup>rd</sup>	Good
Greater Accra	Kpone-Katamanso Municipal	52.00	133 <sup>rd</sup>	Good
Western	Wassa Amenfi East Municipal	52.00	133 <sup>rd</sup>	Good
Northern	Yendi Municipal	52.00	133 <sup>rd</sup>	Good
Central	Assin Central Municipal	51.70	139 <sup>th</sup>	Good
Central	Awutu Senya West District	51.70	139 <sup>th</sup>	Good
Volta	Ho Municipal	51.40	141 <sup>st</sup>	Good
Volta	Ho West District	51.10	142 <sup>nd</sup>	Good
Oti	Krachi Nchumuru District	51.10	142 <sup>nd</sup>	Good



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Upper East	Nabdam District	51.10	142 <sup>nd</sup>	Good
Ashanti	Amansie Central District	50.90	145 <sup>th</sup>	Fair
Upper East	Builsa South District	50.90	145 <sup>th</sup>	Fair
North East	East Mamprusi Municipal	50.90	145 <sup>th</sup>	Fair
Bono	Sunyani West District	50.90	145 <sup>th</sup>	Fair
Greater Accra	Ga South Municipal	50.90	145 <sup>th</sup>	Fair
Volta	South Dayi District	50.90	145 <sup>th</sup>	Fair
Ashanti	Juaben Municipal	50.60	151 <sup>st</sup>	Fair
Volta	Ketu North Municipal	50.30	152 <sup>nd</sup>	Fair
Bono East	Techiman North District	50.30	152 <sup>nd</sup>	Fair
Eastern	Denkyembour District	50.00	154 <sup>th</sup>	Fair
Central	Upper Denkyira East Municipal	50.00	154 <sup>th</sup>	Fair
Upper West	Nadowli-Kaleo District	49.70	156 <sup>th</sup>	Fair
Bono	Banda District	49.40	157 <sup>th</sup>	Fair
Oti	Krachi East Municipal	49.40	157 <sup>th</sup>	Fair
Upper West	Wa West District	49.40	157 <sup>th</sup>	Fair
Greater Accra	Ablekuma North Municipal	49.10	160 <sup>th</sup>	Fair
Bono	Sunyani Municipal	49.10	160 <sup>th</sup>	Fair
Northern	Tamale Metropolitan	49.10	160 <sup>th</sup>	Fair
Greater Accra	Tema Metropolitan	49.10	160 <sup>th</sup>	Fair
Savannah	Bole District	48.90	164 <sup>th</sup>	Fair
Greater Accra	Ga North Municipal	48.90	164 <sup>th</sup>	Fair
Volta	Keta Municipal	48.90	164 <sup>th</sup>	Fair
Northern	Kumbungu District	48.90	164 <sup>th</sup>	Fair
Eastern	Kwaebibirem Municipal	48.90	164 <sup>th</sup>	Fair
Central	Twifo Atti Morkwa District	48.30	169 <sup>th</sup>	Fair
Central	Twifo/Hemang/Lower Denkyira District	48.30	169 <sup>th</sup>	Fair
Eastern	Atiwa East District	47.70	171 <sup>st</sup>	Fair
North East	West Mamprusi Municipal	47.70	171 <sup>st</sup>	Fair
Greater Accra	Ada East District	47.10	171 <sup>st</sup>	Fair
Central	Assin South District	47.10	171 <sup>st</sup>	Fair
Western North	Juaboso District	47.10	171 <sup>st</sup>	Fair
Ashanti	Obuasi East Municipal	47.10	171 <sup>st</sup>	Fair
Eastern	West Akim Municipal	47.10	171 <sup>st</sup>	Fair
Greater Accra	Ada West District	46.90	178 <sup>th</sup>	Fair
Bono East	Atebubu-Amantin Municipal	46.90	178 <sup>th</sup>	Fair
Ashanti	Bekwai Municipal	46.90	178 <sup>th</sup>	Fair
Bono	Jaman North District	46.60	181 <sup>st</sup>	Fair
Eastern	Birim Central Municipal	46.60	181 <sup>st</sup>	Fair
Upper East	Garu District	46.60	181 <sup>st</sup>	Fair

#### Percentage Rank out of 261 Performance Region Local Governments Districts Score (%) Grade Ashanti Fair Kumasi Metropolitan 46.60 181<sup>st</sup> Ashanti Adansi South District 46.30 185<sup>th</sup> Fair Central Agona East District 46.30 Fair 185<sup>th</sup> Eastern 46.30 Fair Asuogyaman District 185<sup>th</sup> Northern Sagnarigu Municipal 46.30 185<sup>th</sup> Fair Ashanti Akrofuom District 46.00 Fair 189<sup>th</sup> Eastern Atiwa West District 46.00 Fair 189<sup>th</sup> Upper East Kassena-Nankana Municipal 46.00 Fair 189<sup>th</sup> Volta North Tongu District 46.00 Fair 189<sup>th</sup> Bono East Pru West District 46.00 Fair 189<sup>th</sup> Volta **Kpando Municipal** 45.40 Fair 194<sup>th</sup> Greater Accra Ledzokuku Municipal 45.10 195<sup>th</sup> Fair Ashanti Ahafo-Ano South East District 45.10 Fair 195<sup>th</sup> Upper East **Tempane District** 45.10 Fair 195<sup>th</sup> Central Ekumfi District 45.10 195<sup>th</sup> Fair Volta Adaklu District 44.90 199<sup>th</sup> Fair Greater Accra **Krowor Municipal** 44.90 Fair 199<sup>th</sup> Volta Agotime Ziope District 44.90 Fair 199<sup>th</sup> Western North 44.90 **Bia East District** Fair 199<sup>th</sup> Upper West Jirapa Municipal 44.90 Fair 199<sup>th</sup> Western North Sefwi-Wiawso Municipal 44.60 204<sup>th</sup> Fair Eastern 44.30 Fanteakwa North District Fair 205<sup>th</sup> Upper East 44.30 Builsa North Municipal 205<sup>th</sup> Fair Greater Accra Ga Central Municipal 44.30 205<sup>th</sup> Fair Western Shama District 44.30 Fair 205<sup>th</sup> Ahafo 44.30 Tano South Municipal Fair 205<sup>th</sup> Ahafo 44.00 Tano North Municipal Fair 210<sup>th</sup> Ashanti Atwima-Nwabiagya North District 44.00 Fair 210<sup>th</sup> Volta Afadzato South District 43.40 212<sup>th</sup> Fair Upper West Lambussie Karni District 43.40 Fair 212<sup>th</sup> Northern Nanumba South District 43.40 212<sup>th</sup> Fair Ashanti Kwabre East Municipal 43.10 Fair 215<sup>th</sup> Oti Nkwanta North District 43.10 Fair 215<sup>th</sup> Western North Bodi District 42.90 Fair 217<sup>th</sup> Western Wassa East District 42.90 Fair 217<sup>th</sup> Savannah West Gonja Municipal 42.30 Fair 219<sup>th</sup> Western Nzema East Municipal 42.30 220<sup>th</sup> Fair Bono East 42.30 Techiman Municipal Fair 220<sup>th</sup> Volta Akatsi North District 42.00 Fair 222<sup>nd</sup> Central Asikuma Odoben Brakwa District 42.00 222<sup>nd</sup> Fair



Region	Local Governments	Percentage Score (%)	Rank out of 261 Districts	Performance Grade
Central	Awutu Senya East Municipal	42.00	222 <sup>nd</sup>	Fair
Savannah	Sawla-Tuna-Kalba District	42.00	222 <sup>nd</sup>	Fair
Greater Accra	Ga West Municipal	41.10	226 <sup>th</sup>	Fair
Ashanti	Sekyere South District	41.10	226 <sup>th</sup>	Fair
Volta	South Tongu District	41.10	226 <sup>th</sup>	Fair
Upper West	Wa Municipal	41.10	226 <sup>th</sup>	Fair
Savannah	North Gonja District	40.90	230 <sup>th</sup>	Poor
Bono East	Sene West District	40.90	230 <sup>th</sup>	Poor
Volta	Central Tongu District	40.30	232 <sup>nd</sup>	Poor
Eastern	Suhum Municipal	40.00	233 <sup>rd</sup>	Poor
Upper West	Lawra Municipal	39.70	234 <sup>th</sup>	Poor
Eastern	Upper Manya Krobo District	39.70	234 <sup>th</sup>	Poor
Upper West	Wa East District	39.40	236 <sup>th</sup>	Poor
Eastern	Yilo-Krobo Municipal	39.10	237 <sup>th</sup>	Poor
Oti	Jasikan District	38.90	238 <sup>th</sup>	Poor
Upper East	Bongo District	38.00	239 <sup>th</sup>	Poor
Northern	Tatale Sanguli District	37.70	240 <sup>th</sup>	Poor
Upper East	Kassena-Nankana West District	37.10	241 <sup>st</sup>	Poor
Northern	Gushegu Municipal	37.10	241 <sup>st</sup>	Poor
Oti	Krachi West District	36.90	243 <sup>rd</sup>	Poor
Ashanti	Atwima-Kwanwoma District	36.90	243 <sup>rd</sup>	Poor
Upper East	Bolgatanga East District	36.90	243 <sup>rd</sup>	Poor
Central	Effutu Municipal	36.90	243 <sup>rd</sup>	Poor
Eastern	Kwahu Afram Plains North District	36.90	243 <sup>rd</sup>	Poor
North East	Chereponi District	35.10	248 <sup>th</sup>	Poor
Northern	Nanton District	33.70	249 <sup>th</sup>	Poor
Central	Gomoa East District	33.40	250 <sup>th</sup>	Poor
Ashanti	Ejura/Sekyedumase Municipal	33.40	250 <sup>th</sup>	Poor
Central	Ajumako/Enyan/Essiam District	33.10	252 <sup>nd</sup>	Poor
Ashanti	Ejisu Municipal	33.10	252 <sup>nd</sup>	Poor
Bono East	Pru East District	33.10	252 <sup>nd</sup>	Poor
Oti	Biakoye District	32.90	255 <sup>th</sup>	Poor
Savannah	Central Gonja District	32.90	255 <sup>th</sup>	Poor
Western North	Bibiani Anhwiaso Municipal	32.60	257 <sup>th</sup>	Poor
Ashanti	Adansi North District	32.30	258 <sup>th</sup>	Poor
Northern	Zabzugu District	32.00	259 <sup>th</sup>	Poor
Central	Gomoa Central District	29.70	260 <sup>th</sup>	Poor
Volta	Ketu South Municipal	26.30	261 <sup>st</sup>	Poor



The map below (Fig. 17) shows the geographical locations of the 261 MMDAs and their scores on the quality of opportunities they provide for LED.

### Figure 17: Residents' Assessment of the Quality of Opportunities provided by their LGs for LED





#### 4.1 Conclusions

ood local governance is a catalyst for sustainable and inclusive development as it provides opportunities for residents to express their views and participate in development processes that affect them in their localities. Residents' assessment of the qualities of their LG leadership and services provision is important feedback towards improving local governance.

The LOGIN has provided opportunities for residents in Ghana's 261 LG jurisdictions to assess the quality of their local governance under seven thematic areas and 47 indicators. Their assessment was based on their lived experiences interacting with staff and leadership of Ghana's LGs, as well as their perceptions. With a national average of 53.8%, the results of the study show that in general, residents do not rate their LGs highly in terms of local governance. However, residents of Mpohor district in the Western Region, and Akyemansa and Kwahu East in the Eastern Region appreciate the quality of local governance that their LGs provide in terms of leadership and service delivery while the residents of Ketu South in the Volta Region and Gomoa Central in the Central Region are highly dissatisfied with the poor local governance conditions in their territories.

In terms of the seven LOGIN areas, residents rated the quality of their MMDCEs higher than any of the thematic areas to be followed by the quality of professionalism exhibited by the Assembly staff. The least satisfied by residents were opportunities for LED and participation in decision-making. The results show that there is the need to develop capacity-building programmes for local authorities in good local governance, participation and inclusive governance, and the promotion of LED, including regular engagement with the local business community.

#### 4.2 Implications for Policy and Practice

In line with the findings of the survey, it is expected that the MMDAs would compare their rankings and those that underperformed resolve to improve on their performance. It is also expected that the MLGDRD and development partners will use the ranking to allocate resources to jurisdictions that are lagging behind in addition to targeting their leadership with capacity-building programmes to improve performance. The ranking would also provide advocacy materials for CBOs and CSOs to demand better local governance and services from underperforming LGs.

As ILGS seeks to undertake this assessment annually, a reliable 'local governance database' will be developed and used to analyse progress in local governance over time. It can also inform the design of policies, programmes and projects in the local governance sector and further trigger the need for LG officers to treat residents with respect knowing that there will be a day that residents will reflect on their lived experiences with their LGs and make their voices count.



### **ANNEXES 1: Assessment Indicators**

Score 1 where your experience/perception is the lowest and 5 where your perception is the highest

### 1. Quality of Administrative Services Delivered by the LG

(Score the quality of administrative) services delivered by your LG

		Score				
No.	Indicators	1	2	3	4	5
1.1	Issuance of operational permit (building, business, etc.)					
1.2	Timely response to request for registration (birth, death, marriage, divorce, etc.)					
1.3	Responsive to residents' complaints and grievances (functionality of client service unit & PRCC)					
1.4	Regular dissemination of information to the residents (public education)					

#### 2. Quality of Political Leadership

(Score the quality of MMDCE leadership based on your knowledge, experience, interaction or perception as told by others you are familiar with)

		Score				Sci					
No.	Indicators	1	2	3	4	5					
2.1	Trust and Credibility										
2.2	Controls and prevents the abuse of public power for private gain (not corrupt)										
2.3	Accessible all the time and regular engagement with residents and key stakeholders										
2.4	Introduces visible changes and innovations in the district for transformation										
2.5	Receptive to the needs of residents and key stakeholders										
2.6	Presence and participation in Town Hall Meetings										

#### 3. Quality of Representative Leadership

(Score the quality of Assembly member leadership based on your knowledge, experience, interaction or perception as told by others you are familiar with)

		Score				
No.	Indicators	1	2	3	4	5
3.1	Trust and Credibility					
3.2	Controls and prevents the abuse of public power for private gain (not corrupt)					
3.3	Accessible and regular engagement and information sharing with residents and key stakeholders					
3.4	Introduces visible changes and innovations in his/her electoral area					
3.5	Receptive to the needs of residents and key stakeholders					
3.6	Presence and participation in Town Hall Meetings and other social gatherings					



### 4. Quality of Professionalism by Assembly Staff

(Score the quality of Professionalism by DCD, HoDs, Heads of Units, other staff, etc)

No.	Indicators		S	core		
<i>N</i> 0.	maicators	1	2	3	4	5
4.1	Client orientation, respect, loyalty and Commitment to residents					
4.2	Diligence, discipline and timeliness to work assignments					
4.3	Creativity and Innovativeness in promoting local development					
4.4	Ensure Equity and Impartiality in the discharge of duties to community members					
4.5	Exhibit personal integrity and avoiding corruption					
4.6	Utilize appropriate communication methods and skills to engage residents					
4.7	Trust and Credibility					
4.8	Good Attitude and Responsive to residents' request for services					

#### 5. Quality of Social Services Provision

(Score the quality of social services delivered by your LG)

No.	Indicators		;	Scor	e	
<i>N</i> 0.	maloutors	1	2	3	4	5
5.1	Solid waste collection					
5.2	Control of Noise Pollution					
5.3	Spatial planning (proper layouts, beautification of the area, awareness of local plans, regulation of land use, etc)					
5.4	Street lighting (presence of streetlights, regular lights on, etc)					
5.5	Recreation (availability of parks, gardens, playgrounds, etc.).					
5.6	Social protection/welfare services for vulnerable people (support to the elderly and vulnerable people including orphans)					
5.7	Basic education infrastructure (availability of furniture, maintenance of buildings)					
5.8	Basic Health services (availability of CHPS compound, health centres, etc)					
5.9	Sanitation service (no Open Defecation, clean gutters, etc)					
5.10	Clean water supply services (availability of potable water)					
5.11	Provision of Security (low crime rate, protection of private properties, personal security, comfortable moving around anytime)					

## 6. Quality of opportunities provided for residents' participation and contribution to public goods and services

(Score the quality of opportunities provided by the LG for residents' participation in local governance)

No.	Indicators			Sco	re	
110.	maloutoro	1	2	3	4	5
6.1	Participation in planning of local development (town hall meetings, durbars, etc)					
6.2	Participation in fee-fixing and budgeting					
6.3	Awareness of the assembly decision-making process					
6.4	Feedback mechanisms of Assembly decisions					
6.5	Functionality and Effectiveness of the Public Relations and Complaints Committee (PRCC)					



### 7. Opportunities for economic investment, local employment and income growth

(Score the quality of opportunities provided by the LG for residents' participation in economic investment, local employment and income growth)

No.	Indicators			Sco	re	
110.	maicalors	1	2	3	4	5
7.1	Promoting economic opportunities in the area for local businesses.					
7.2	Supporting or partnering small businesses in specific productive sectors (agriculture, industry, tourism, services, etc.)					
7.3	Ease of doing business in the district (regulations and registrations)					
7.4	Evidence of supporting job creation in specific sectors					
7.5	Easy means of paying local taxes					
7.6	Regular engagement with the local business community (business forums)					
7.7	Availability of market infrastructure (market facilities and use)					



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